

Austria	Sch. 10	Indonesia	Rp 2500	Portugal	Esc 50
Bahrain	Dr 0.050	Italy	L 1300	S. Africa	Rc 6.00
Belarus	Dr 0.42	Japan	Yen 1600	Singapore	S\$ 4.10
Belgium	Fr 1.42	Kenya	Fr 100	Spain	Pes 110
Canada	C\$1.02	Malta	Fls 100	Sweden	Kr 100
Cyprus	C\$1.02	Austria	Fls 500	Switzerland	Fr 100
Denmark	Dr 7.25	Lithuania	Dr 1.00	Turkey	Dr 6.50
Egypt	£1.21	Luxembourg	Fr 1.42	United States	\$2.20
Finland	Fr 1.42	Malta	Fls 2.25	Taiwan	NT 500
Germany	DM 2.20	Monaco	Fr 0.00	Tunisia	Dr 0.00
Greece	Dr 2.70	Netherlands	Fls 1.50	Turkey	L 210
Hong Kong	HK\$ 12	Portugal	Esc 6.00	U.S.A.	Dr 0.00
India	Rs 15	Philippines	Ps. 20	U.S.A.	\$1.00

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,671

Wednesday July 10 1985

D 8523 B

World news Business summary

## Suicide bombs hit Israeli frontier

## Earnings at CBS decline by 12%

A number of people were reported killed after two suicide bombers blew up their vehicles on the border of the Israeli security zone in southern Lebanon.

Israeli officials are concerned that this may signal a renewed attack on the security zone, which has been relatively quiet in the past few weeks.

At the same time, Lebanese Muslim leaders in Damascus decided to take steps to tighten security in Beirut airport and Palestinian refugee camps with the aid of Syrian observers. Page 3

### Stockmen resigns

White House budget director David Stockman, 38, is resigning his post on August 1 from the budget office said.

### Tanker hit

An Exocet missile, believed fired by Iraqi aircraft, hit the Turkish supertanker M Vatan in the Gulf. Lloyd's of London believed that it might be the largest marine casualty ever. Page 3

### Trouble in Assam

A wave of shooting, kidnapping and arson has hit the border area between north-eastern Indian states Assam and Nagaland.

### Israel strikes

Disruption followed selective strike action by Israel's unions protesting against the new economic austerity programme. Page 3

### Unitary tax

The U.S. Treasury has issued a draft of proposed legislation designed to nudge the states into realising their worldwide unitary taxation statutes. Page 4

### Banker kidnapped

Italian banker Giandomenico Amaduri has been kidnapped from a holiday villa in the resort town of Bovafina.

### Seven blacks dead

Seven blacks were killed by South African police after riots broke out in KwaThema, east of Johannesburg. A policeman's house was petrol-bombed. Page 3

### Franco-Spanish pact

France and Spain have signed a political agreement paving the way for annual summit meetings and designed to improve their joint action against terrorism. Page 2

### Rock for relief

Political, religious and sports figures will join rock stars on Saturday night in a satellite broadcast from Philadelphia, London and Sydney, to raise funds for African famine relief.

### Mont Blanc deaths

Four mountaineers died while climbing the 3,500m Trient peak in the Mont Blanc range in France.

### Sri Lankan unrest

Schools and shops in Jaffna closed after thousands of people took to the streets to protest at peace talks between Tamil separatists and the Sri Lankan Government.

### Sino-Soviet talks

Chinese Vice-Premier Yao Yiliu has arrived in Moscow for an eight-day visit, marking a new step in improved relations between the rival communist superpowers.

### Briefly...

French film director Jean-Paul Le Chanois has died, aged 75.

President Reagan has nominated Jon Rodgers as U.S. ambassador to France. Page 4

Grand Duchess Charlotte of Luxembourg has died, aged 69.

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## Sharp rise in UK money supply sends £ surging

BY PHILIP STEPHENS IN LONDON

STERLING surged against other leading currencies yesterday as news of another sharp jump in the money supply was interpreted on financial markets as signalling that British interest rates are set to remain high.

The Bank of England announced that sterling M3, the most closely watched measure of the money supply, rose by about 2 per cent in the five weeks to mid-June.

The increase, which was higher than most London analysts' expectations, took the measure's growth rate since June 1984 to 12 per cent, well above its official 5 per cent target range. Over the three months to June it annual growth rate was 23.5 per cent.

The reaction on the foreign exchange markets was a rush of money into sterling as investors moving out of a generally weakening dollar took advantage of high UK interest rates.

The pound's overall value, as measured by the sterling index, rose to its highest level since February 1984, while against the D-Mark it was at its best for nearly two years.

Paradoxically, there were suggestions last night in London that sterling continued to appreciate in

coming weeks then there might be scope for a small cut - perhaps 1/4 per cent point - in the current 12.4 per cent level of banks' base lending rates.

The Conservative Government, however, made it clear that there will be no substantial reduction in the level of borrowing costs until it is convinced that inflation is firmly under control.

The Bank of England said that the June figure may have been distorted by the £5bn (£5.4bn) of schemes returned to unsold applicants for last month's Abbey Life share issue. These shares were in the process of being returned on the last day of the banking month and could have affected the £1.4bn bank lending figure recorded during the month.

The Bank, however, was unable to give any estimate of the extent of the possible distortion.

The strong growth in sterling M3 in recent months - apparently signalling a fairly loose monetary stance - has contrasted with the sharp rise in the pound's value, generally an indicator that the money supply is under firm control.

Mo, the narrow monetary aggregate, is also well within its official 3 per cent to 7 per cent target range.

Mr Lawson, however, is understood to have replied that although the Government was anxious not to

keep interest high for longer than is necessary, it was not prepared to take risks with inflation.

The surge in sterling M3 added to the confusion which has surrounded the Government's monetary policy in recent months.

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Background, Page 6; Editorial comment, Page 16; Lex, Page 12; Money markets, Page 27

## Zimbabwe candidate killed in post-poll violence

BY MICHAEL HOLMAN IN HARARE

MR JOSHUA NKOMO, leader of Zimbabwe's opposition Zanu party, said last night that at least one of his party's parliamentary candidates in last week's elections had been killed and one critically injured as unrest in Harare's black townships entered its third day.

The scheme, first announced last October, also involved the Australian mining company CRA. But it had been bogged down by increasing problems, centring on the DM 700m (£235m) of state aid claimed necessary for the merger to get off the ground and the envisaged closure of a major works of Klöckner, crucial for the deal to go ahead.

Mr Nkomo, who was speaking from his home in Highfield, one of the city's black townships, said that he also had reports of unrest in the midlands towns of Kwe Kwe and Gweru, "hundreds of people have been left homeless" in Harare, crucial for the deal to go ahead.

Unconfirmed reports said that up to six people may have died in the violence in Harare and other centres.

Mr Simba Mhando, the Minister for Home Affairs, said yesterday that he had ordered the deployment of more policemen in the troubled areas.

Violence had stopped except for a few "pockets here and there," the Zimbabwe News agency reported.

The Minister said: "The Zanu-PF party has disclosed that of a few of a

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## EUROPEAN NEWS

## France and Spain to hold annual summit in bid to boost ties

By DAVID MARSH IN PARIS

FRANCE AND Spain yesterday signed an important political agreement paving the way for annual summit meetings and designed to improve their joint action against terrorism.

The declaration signed at the Elysee Palace in the presence of President Francois Mitterrand and King Juan Carlos aims to put France's relations with Madrid on the same level as its links with the other main EEC members. It proposes a number of efforts to improve economic, defence and cultural links.

The accord, unveiled on the second day of the king's official visit to France, underlines the patching up of quarrels between Paris and Madrid over agriculture and Basque terrorism which have sporadically soured links in recent years.

M. Mitterrand, at a dinner given the king on Monday night, "renewed friendship" with Spain. King Juan Carlos said his visit, together with Spain's accession to the EEC marked a "new era" in ties.

The annual meetings between the French President and the Spanish Prime Minister—to be held alternately in France and Spain—will be at the same rhythm as the summits held by France with Britain and Italy. With West Germany, France holds summits twice a year to mark the special nature of links

with Bonn.

One of the most sensitive parts of the document signed by the two countries promises intensification of existing joint efforts to combat terrorism, drug trafficking and other aspects of international crime.

Spain has been particularly keen to win full French collaboration in the fight against ETA, the Basque separatist movement.

Following several years of criticism from Madrid over French "tolerance" of Spanish safe havens on the northern side of the Pyrenees, Paris since last year has started to take a firmer line over the presence of extremists in France.

The two countries will also set up a committee to stimulate closer links between foreign and defence ministries.

Joint arms production accords are to be stepped up and the two defence ministers are to meet once a year.

France and Spain will also improve economic, social and cultural co-operation, with special attention being given to efforts to improve teaching of the two languages in schools.

King Juan Carlos, who had an hour long meeting with M. Mitterrand on Monday evening, expressed Spanish interest in the European Eureka high technology programme, the Elysee Palace spokesman said.

## East German national income rises by 4.1%

By LESLIE COLLI IN BERLIN

EAST GERMANY'S economy grew by 4.1 per cent at an annual rate in the first half of the year, the highest rate reported among Comecon countries.

The increase in national income—equivalent to gross national product—was just short of the target, largely because of the extremely cold winter which wreaked havoc in most other East European countries.

Industrial production rose at an annual rate of 4.4 per cent in the same period against a target of 3.8 per cent and labour productivity growth exceeded the target of 7.1 per cent by 0.2 per cent.

Exports to the Soviet Union were "over fulfilled" while trade with "Western countries developed" according to the plan. Last year East Germany had a hard currency trade

surplus of nearly £1bn. Retail trade, however, one indicator of the standard of living, rose 4 per cent in line with the plan. However, this figure included price rises which the government wishes to acknowledge.

The encouraging East German statistics came as East Germany's foreign trade bank signed a \$800m (£451m) Euro-credit loan yesterday in London. The eight year loan, bearing a margin of 1 per cent over London Eurodollar rates was led by American, Arab and Japanese banks and was tripled because of heavy over-subscription. East Germany has become Comecon's leading borrower, taking nearly \$2.5bn in the past year.

Western bankers said the loans are being used to replace badly-bunched short term maturities.

## Pretoria bar on apartheid protestors angers Dublin

By OUR DUBLIN CORRESPONDENT

A DIPLOMATIC row has broken out between Ireland and South Africa because the latter refused to admit a number of Irish shopworkers who have been protesting over their employer's policy on South African goods.

Eleven Dublin-based employees of the Dunnes Stores group have been on strike for a year because the company insisted on their holding South African goods against the express policy of their union.

The dispute has attracted considerable public interest in Ireland and has focused attention on the attitudes of supermarket towards South African produce.

Six of the workers and some officials of their union travelled to Johannesburg on Monday at the invitation of Nobel Prize-winner Bishop Desmond Tutu who has repeatedly supported their action.

A reciprocal arrangement

exists between Ireland and one minister said the reciprocal arrangement on visas could be changed. Mr Jim O'Keefe, the Minister for Foreign Affairs, said the Government would seek a full explanation for the "arbitrary and unilateral" exclusion of the Dunnes Stores group.

South African violence, Page 3

## Spanish companies want help to compete

By Tom Burns in Madrid

SPAIN'S EMPLOYERS' confederation yesterday called on the Government for urgent measures ranging from the reform of labour legislation to an overhaul of social security financing in order to offset the effect of entry to the European Community on Spanish business.

Sr Jose Maria Ceras, chairman of the Confederacion Espanola de Organizaciones Empresariales (CEO), said that unless business was able to "play by the same European rules of the game" much of Spanish industry would be crippled by European competition.

He released a report on the impact of entry which had put to the Financial Times by Sig Renato Ruggiero, the secretary general of the Foreign Ministry, is that it is impossible to achieve the unrestricted internal market that Britain and other countries want to see without creating the Community.

This is the view of the Italian Government, which presided over the recent Milan summit where it was agreed by a majority vote to hold a conference of member governments to agree on a revision of the Treaty of Rome on which the Community is based.

The Italian view, which was put to the Financial Times by Sig Renato Ruggiero, the secretary general of the Foreign Ministry, is that it is impossible to achieve the unrestricted internal market that Britain and other countries want to see without creating the Community.

He had asked for an urgent meeting with the Prime Minister to discuss its recommendations.

The thrust of the CEO report is that Spanish business is hamstrung by rigid labour legislation, by a heavy social security burden and by a fiscal system that puts insufficient premium on capital investment.

The report recommends that Spain's hiring and firing rules should be rapidly adapted to conform with European legislation and that the "abnormally high" social security contributions that Spanish business is subjected to should be radically reduced.

Other recommendations focus on fiscal and budgetary measures to increase funds for Spanish companies. The paper quotes statistics from the central bank, the Banco de Espana, which revealed that the self-financing capacity of Spanish companies stood at 28 per cent against 40 per cent in the case of French companies and 60 per cent in West German ones.

Sr Cuevas said that Spain's employers had urged successive governments to take action that would help Spanish business meet European competition and that "time had now nearly run out."

The overwhelming fear of Spanish employers concerns the double effect of the imposition of value added tax on January 1 and the simultaneous reduction of Spain's protective tariff. It is estimated that the two measures will effectively reduce by half the current protection against European competition that is enjoyed by Spain's domestic industry.

Addressing the European Parliament, M. Santer made

## European unity a vital goal, Italy warns UK

By JAMES BUXTON IN ROME

BRITAIN MUST bring itself back into the mainstream of the European Community in the wake of the Milan summit and Mrs Margaret Thatcher, the British Prime Minister, must realise that what she regards as European unity "rhetoric" is serious and in the ascendancy. If not, Britain's opposition will only have the effect of strengthening the unity of the six countries which founded the Community.

This is the view of the Italian Government, which presided over the recent Milan summit where it was agreed by a majority vote to hold a conference of member governments to agree on a revision of the Treaty of Rome on which the Community is based.

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Sig Amintore Fanfani (left), the 77-year-old veteran of Italian politics who has served five times as Prime Minister, was last night elected president of the Italian Senate, the second most senior post in the country after the President of the Republic, writes JAMES BUXTON.

He succeeds Sig Francesco Cossiga, who was elected President of the Republic last week. It is the fifth time that he has presided over the upper house of parliament.

Sig Fanfani, who like Sig

Cossiga, is a Christian Democrat, was elected with the support not only of the five parties of the ruling coalition, but also of the opposition Communist Party and of the neo-Fascist Italian Social Movement.

The near unanimity is another sign of the present stability in Italian politics, exemplified by the continuation in power for almost two years of the Government of Sig Bettino Craxi and the election of President Cossiga on the first ballot with a 77 per cent majority.

in Washington.

The Italian Government stresses two points. One is that Mrs Thatcher herself, not to mention her predecessors as Prime Minister, were party to documents which set out the goal of European unity. Most notable of these was the communiqué of the Stuttgart summit of 1983 which called for majority voting in the European Council and the achievement of unanimity by abstention on the part of those countries in the minority—points which the British Government included in its proposals which it unsuccessfully put to the Milan summit.

In the Italian view the British commitment to European unity is a fact, not a matter of "rhetoric."

Secondly, the "rhetoric," as

Mrs Thatcher would call it, won at Milan. The six founder members of the EEC, plus Ireland, voted for a conference to revise the Treaty of Rome at which Britain will have to be present.

The Italians see it as "rhetoric" on Mrs Thatcher's part to believe that the Community can move towards an internal market without a European currency, a European "government" or "administration" and a genuine European Parliament.

Britain failed at the summit because it underestimated the harm done to its position by its long fight over its budget contributions, however justified that was, and because it believed it had won its case before the summit began.

Now, Italy believes, Britain must again play a fundamental role in the creation of the new shape for the Community without expecting to get its way on everything. If Britain does not willingly participate, it will unwittingly act as a catalyst for the six founder countries staying closer together.

internal market by 1992 and a technological community. Yet even these had not received the full sanction of the heads of government.

M. Delors also warned that rapid progress towards agreement would be needed when the intergovernmental conference began. "If they don't finish by the end of October, and complete the work by the end of the Luxembourg presidency (in December), then it could take three or four years," he said.

## Lisbon opens treaty debate

PORTUGAL'S PARLIAMENT began debating the EEC association treaty yesterday in the absence of a small left-wing party that usually votes with the Communists who have always disputed Portugal's campaign for EEC membership.

The centre-left coalition cabinet of Dr Mario Soares turned out in force in parliament to defend the treaty.

Dr Soares is expected to wind up the debate with a hard-hitting speech.

## Luxembourg revives British plan for faster decisions

By IVO DAWNAY IN BRUSSELS

LUXEMBOURG'S Prime Minister, M. Jacques Santer, yesterday confirmed that his six month presidency of the European Council will revive discussion on British plans to improve and speed up EEC decision-making. But his positive confirmation that the UK's proposals will return to the agenda when foreign ministers meet later this month may have

split seven to three in favour of an intergovernmental conference to reform the Community's institutions.

Though several countries were not inconsistent with a conference, Greece prevented further discussion when the Italian presidency forced through the Treaty revision scheme on a vote.

These plans, involving greater use of majority voting and voluntary restrictions on the veto, were felt by many to have been abandoned at the Milan summit when the Ten

M. Jacques Delors, the Commission president, has repeated his recent claim that four different views of the Community's future were in evidence: those of the integrationists; the free traders; the supporters of a two-speed Europe; and those favouring intergovernmental co-operation independent of existing Community institutions.

For this reason, the Commission had confined its objective at Milan to agreement on the creation of a free

market by 1992 and a

technological community. Yet even these had not received the full sanction of the heads of government.

M. Delors also warned that rapid progress towards agreement would be needed when the intergovernmental conference began. "If they don't finish by the end of October, and complete the work by the end of the Luxembourg presidency (in December), then it could take three or four years," he said.

the price for the consumer.

Austin Rover has already calculated that the standards could add £1,000 to the cost of a new medium-sized car.

The European Environmental Bureau is arguing that the standards are not strict enough. A statement released in Brussels said no agreement is better than a weak agreement. It hoped that Daimler would continue its refusal to adopt the agreement.

Mr Hahn said that there will be a "significant increase" in the cost of mid-range vehicles and repercussions on fuel consumption which will also raise

the price for the consumer.

## OVERSEAS NEWS

## Moslem leaders agree Beirut security moves

By NORA BOUSTANY IN BEIRUT

LEBANESE Moslem leaders meeting in Damascus yesterday decided on a series of steps for improving security in Beirut, the international airport and Palestinian refugee camps with the assistance of Syrian observers.

A lengthy communiqué issued early yesterday following a meeting of ministers with Mr Adib Hallan Khaddam, the Syrian vice-president, in the Syrian capital also called for a new constitution and deplored a U.S.-organised plan to boycott Beirut International airport in the wake of the TWA hijacking.

Lebanon's President, Amin Gemayel, yesterday told a group of foreign journalists in Beirut he was awaiting a report from Mr Rashid Karami, the Prime Minister, before evaluating the immediate outcome of the Damascus talks. A senior government official yesterday stressed Syria's pivotal role and expressed reservations on the membership of a proposed co-ordination and supervisory body that will include representatives of the dominant Shi'ite and Druze militias in Beirut, as well as Syrian observers.

The new security plan discussed by 13 Moslem ministers and key political figures calls for the creation of a committee including officials from the Shi'ite Amal movement and the Druze Progressive Socialist presence.

## Israeli strikes stepped up

By DAVID LENNON IN JERUSALEM

ELECTRICITY supplies were disrupted yesterday and telephone workers and seamen halted work as Israel's unions began selective strike action to protest the new economic austerity programme which calls for substantial erosion of real wages over the next three months.

Little progress towards resolving the dispute, however, was reported after the second economic summit between the heads of the Histadrut trades union federation and the Prime Minister and Finance Minister.

The country's 80,000 civil servants staged a three-hour work stoppage to protest planned

## S. African violence claims more lives

By Anthony Robinson in Johannesburg

THE VIOLENCE which has swept through black townships east of Johannesburg in recent weeks claimed more victims yesterday when police shot and killed at least seven men and arrested 36 others after a large crowd stoned and set fire to the houses of two black policemen in KwaThema township.

The incident, which took place in the early hours of the morning, was followed several hours later by the shooting of at least two others when police fired on a crowd returning from the funeral of four men killed in KwaThema on June 26 when grenades exploded in their hands.

Police and eyewitness accounts of the first incident differ. The police claim the seven men died when police fired bird shot and pistols to disperse the crowd and that the mass arrests followed later after some of the crowd sought refuge in a local cinema.

The cinema was packed with mourners holding a wake for the four men killed in the grenade attack. According to eye-witness accounts, the police fire started in the cinema and the shooting took place as the crowd fled the cinema in disarray. Police denied that anyone was shot or injured at the cinema.

Meanwhile, community leaders in the three East Rand townships most affected by recent violence—Dundee, KwaThema and Tembisa—called on the Government to appoint an independent commission of inquiry to investigate police actions and methods in the townships.

THE HISTADRUT emergency committee decided it would call another general strike next Sunday or Monday if there is no progress in the negotiations with the Government.

The unions want wage erosion to be less severe than proposed by the Government; they want to be consulted about dismissals from the public sector and are insisting that the Government abandon its plan to impose these measures by emergency decree.

## Largest tanker hit in Gulf

THE LARGEST tanker to be hit since the outbreak of the Gulf war in September 1980 was yesterday hit, fire and leaking oil about 115 miles south east of Iran's main oil export terminal at Kherb Island and about 20 miles from the coast, Our Middle East Staff reports.

The 188,668 tons M Vatan, owned by a Turkish company and chartered to Iran, was struck on the starboard side by a single Exocet missile believed to have been fired from an Iraqi Super-Estandard aircraft. According to Lloyd's of London,

### FOR SALE

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## Alain Cass on a comprehensive analysis of the Chinese economy

## World Bank lists China's options

CHINA will have to reform its system of economic management even further if the country is to meet its ambitious economic targets, according to a major World Bank report.

In doing so, says the seven-volume study, China faces some hard choices. It will also have to tackle a number of problems.

The report believes that China's objective of quadrupling agricultural and industrial production by the year 2000 and increasing per capita income from the present level of \$300 to \$800 a year is not impossible. But it questions whether these objectives are realistic if the country is to achieve balanced economic growth.

The report, the most comprehensive analysis of its kind ever undertaken of the Chinese economy, calls for co-ordinated action on three fronts: greater use of market measures to stimulate available resources better planning, combining direct and indirect economic controls; modification and extension of social policies to smooth out the instability and inequalities likely to be produced by the greater use of market forces.

The World Bank report comes at a time when the negative side-effects of China's pragmatic economic reforms are being acutely felt. In recent weeks Chinese leaders have spoken of the country's economy "overheating." Deng Xiaoping, China's supreme leader, said recently that the reforms were an "experiment" in apparent response to a vigorous debate taking place within the leadership over the pace at which reforms should be introduced.

The World Bank report, a confidential document sent to member governments at the end of May, is bound to add fuel to this debate.

The report says that China has done remarkably well as

Figures showing that China's foreign exchange reserves fell sharply in the first quarter of this year will add to the worries of those Chinese leaders who believe that the economy may be out of control. Robert Thomson writes from Peking.

The People's Bank of China says the exchange reserves fell from \$14.42bn (£10.75bn) in December to \$11.62bn at the end of March. At the beginning of the fourth quarter last year, it stood at \$16.3bn.

The Chinese Government has already moved to tighten control over the reserves by cutting back on imports, taking a more selective line on joint ventures, and requesting that provinces establish strict priorities in their need for foreign machinery

of around 5.5 per cent a year. The report points out that such growth rates have been achieved by only two developing countries in the two decades between 1960-82: South Korea (6.6 per cent) and Greece (5.2 per cent).

More generally, adds the report, only one country—Japan—has caught up with the developed world from a position of economic backwardness. Others, such as those in South America, have experienced rapid growth but have remained far behind.

Recent economic reforms in China's agricultural sector have boosted production levels and incomes. The success of China's overall economic policies will now depend on whether the urban reforms announced at the end of last year can also be successfully implemented.

The Bank makes a series of detailed recommendations aimed at making the Chinese economy more efficient. These include:

- Substantial savings in energy consumption to help meet increased demand;
- A major expansion of China's road system to overcome severe transport shortages. The report points out that China still has a rural road network half the size of India's and fewer trucks per person than the states of Sardinia and West Africa.

In order to achieve its aims, China will have to sustain growth rate in per capita GNP

of around 5.5 per cent a year. The report points out that such growth rates have been achieved by only two developing countries in the two decades between 1960-82: South Korea (6.6 per cent) and Greece (5.2 per cent).

The report also urges a more comprehensive commercial and contract law to regulate business.

• A more realistic pricing system which better reflects the competitiveness of individual enterprises. The Soviet and East European experience, says the report, suggests that chronic shortages are the result of economic mismanagement and a rigid pricing system.

The report recommends a phased increase in the price of energy, transport, food and housing.

One of the most controversial items suggests that workers and peasants be allowed to buy the houses they live in—where these are owned by local authorities—or enterprise thus releasing government resources, encouraging savings and improving housing stock.

The report, which admires much of what has been achieved in China, concludes by saying that China's long-term objectives seem attainable in principle and, with the right mix of policies, in practice.

## Asean urges support for Khmer resistance

By Chris Sherwell, South-East Asia Correspondent, in Kuala Lumpur

NON-COMMUNIST South-East Asian nations yesterday condemned Vietnam for its occupation of Kampuchea and recent troop incursion into Thailand, and urged other powers to support guerrillas fighting the Hanoi-backed regime in Phnom Penh.

The condemnation, by foreign ministers of the Association of South-East Asian Nations (Asean) meeting in Kuala Lumpur, coincided with a visit by Mr George Schultz, the US Secretary of State and fresh reports from Washington of CIA aid for the Kampuchean resistance.

Other points in yesterday's end-of-meeting communiqué covered Asean's fears of protectionism and a call for international efforts to combat the drugs trade and the Kampuchean refugee problem.

Mr Shultz will join senior ministers from the EEC, Japan, Canada, Australia and New Zealand in talks later this week with Asean's six members, Malaysia, Thailand, Indonesia, Singapore, the Philippines and Brunel.

On Kampuchea, the communiqué attacked Vietnam's pursuit of a military solution and reaffirmed Asean's call in February without spelling it out—for international military assistance for the guerrillas. The ministers said the guerrillas "continued to cause serious disruption" to Vietnamese forces despite Hanoi's powerful dry season offensive earlier this year.

The diplomatic stalemate was underlined on Monday when Asean called on Vietnam to hold indirect talks with the Kampuchean resistance.

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## AMERICAN NEWS

## Moscow 'may ease' stance on Star Wars

SOVIET negotiators have indicated they would be willing to accept an arms treaty allowing research but not testing of President Reagan's Star Wars missile defence system, the New York Times said yesterday. Reuters reports from New York.

The New York Times quoted Administration officials as saying members of the Soviet negotiating team informally approached U.S. negotiators in Geneva two weeks ago to say Moscow was no longer seeking to ban all research but wanted to distinguish between that which it would allow, and development and testing which it would ban.

The Geneva talks have been deadlocked over President Reagan's Strategic Defense Initiative (SDI), commonly known as Star Wars, with Soviet insistence on a ban on all research and a U.S. refusal to discuss any limits.

A U.S. official said Soviet negotiators "have sent mixed signals" on whether they would accept research but not development and testing.

The New York Times quoted a senior Administration official as saying the latest Soviet ideal would still be unacceptable to the Administration but showed "more refinement" on Moscow's part. He said the Soviet Union was now "concentrating on what bothers them most rather than on banning everything."

## Reagan names French envoy

PRESIDENT REAGAN yesterday nominated Mr Joe Rodgers, a member of the Foreign Intelligence Advisory Board, to be U.S. ambassador to France. Reuters reports from Washington. If confirmed by the Senate, he would succeed Mr Evan Galbraith.

Mr Rodgers, 51, served as U.S. Commissioner-General at the 1982 world's fair and previously headed investment and construction companies in Nashville, Tennessee.

He was appointed to the President's Foreign Intelligence Advisory Board in 1984.

## Murdoch's papal coup ends up as a rewrite

BY WILLIAM HALL IN NEW YORK

HAS Rupert Murdoch, the Australian publishing magnate, signed up the Pope to write a weekly column or is it yet another of those sensational stories which needs the facts checking?

Ever since word leaked out that Mr Murdoch's News America newspaper syndication service planned a regular weekly column headed "Observations of Pope John Paul II," rival newspapers said the world had been desperately trying to find out, first, whether it is true and, second, how much it has had to pay the Pope to sit down and hang out his column each week.

Initially, Murdoch executives were using words like

"historic" to describe their latest publishing coup and Mr Richard S. Newcombe, President of the News America London Times syndicate, is reported to have said that this is the first time a Pontiff has chosen to communicate regularly with millions of people through the world's foremost informational medium."

However, the Murdoch team's pride in its latest scoop was denied somewhat after Monsignor Giulio Nicolosi, a Vatican spokesman, described the story as "langorous" and said the Pope's writings and speeches were freely available and could be reprinted wherever.

Since then the Murdoch team has been keeping its head down and referred all queries to Mr Arthur M. Klebanoff, the New York lawyer who has acted as intermediary between Mr Murdoch and the Vatican.

He insists that there is a deal for a weekly column, but he says that the idea of the Pope sitting down once a week to hammer out his thoughts on everything from nuclear disarmament to pornography is wide of the mark.

Mr Klebanoff's firm, EAV Associates, will take the Pope's various writings and speeches over the years, and edit them down into a 600-700 word weekly column which will be syndicated to newspapers around the world. His partner is Dr Alfred Block, a 62-year-old Catholic

scholar, who has translated the Pope's writings in the past.

Mr Klebanoff, a literary agent whose firm has done a number of deals with the Vatican covering Catholic greeting cards, Vatican tours and Christmas ornaments, said yesterday that it was correct that anyone who wanted could republish the Pope's writings but stressed that he was "satisfied that we have the right to create the format for a column." In this regard it was a no-negotiable arrangement.

He does not have a signed contract with the Vatican but has "appropriate confirmation letters" from Cardinals Siedler and Gagnon. He says that his firm has been given "permission and encourage-

## Reagan moves to break impasse over U.S. budget

BY STEWART FLEMING IN WASHINGTON

PRESIDENT Ronald Reagan yesterday signaled his determination to try and help resolve the impasse over rival proposals in Congress to cut the Federal budget deficit.

Following the President's two-hour meeting with Republican Congressional leaders, Mr Larry Speakes, White House spokesman, said that Mr Reagan agreed to explore a number of compromises on two of the most contentious issues dividing the House and the Senate. Mr Reagan, he said, was willing to accept \$60 billion of actual defence spending or outlays, if the House agreed to approve the level of defence spending authorization proposed in the Senate budget resolution.

The final question is how much is the Pope getting paid? Here there is a big silence and all Mr Klebanoff will say is that the proceeds of the syndication rights will be split between the 500-year-old Vatican Library and the Pontifical Commission for the Family.

### ENDING OF THE ARGENTINE TRADE BAN

## Britain makes a clear gesture of goodwill

BY ROBERT GRAHAM, LATIN AMERICA EDITOR

THE LIFTING of the British trade embargo against Argentina on Monday is the first unambiguous gesture of good will by Britain since the Falklands conflict in 1982. In making this gesture, which Argentina can easily present as a British concession, the ball is now clearly in Argentina's court to respond.

Until now the various moves made by Britain to remove tensions and restore normal relations could be interpreted by Argentina as solely dictated by

Argentina as for ever.

This was the case for instance with the restoration of financial links. If they had not been restored the position of British creditors' banks negotiating Argentina's foreign debt would have been seriously complicated.

Equally the transformation of the 200-mile exclusion zone into a 150-mile protection zone around the islands was aimed at demonstrating to the international community that as for Britain the hostilities were over.

There are two principal reasons behind Britain's diplomatic initiative. Firstly, Britain has been searching for ways to restart a dialogue after the abortive talks with Argentina under Swiss aegis in Berne in July 1984. These talks were little more than a dialogue of



Howe—a positive move

for the lifting of the trade ban. Britain has been under discreet pressure from its European allies, and to a lesser extent from the U.S., to restart talks with Argentina. At last year's UN General Assembly vote on the Falklands it was made clear that Britain could not rely on blank-cheque support indefinitely without some sign of progress in regaining normal relations with Argentina, especially as the latter is struggling to consolidate democracy.

The unilateral ending of the trade ban should be paid off by any European or U.S. impatience with Britain when the Falklands comes up for debate in the autumn at the UN. Thus with very little effort Britain is covering itself diplomatically and at the same time offering Argentina a reasonable justification to itself to make a move.

This raises the second motive

## Brazil hints it may be willing to help U.K. over Argentina

BY ANDREW WHITLEY IN BRASILIA

BRAZIL is looking to Britain for support in dealing with the International Monetary Fund and its creditors. In return, a senior Brazilian official suggested yesterday, Brazil "may be able to help" improve Anglo-Argentine relations.

In the absence of formal diplomatic relations, Brazil is the "protecting power" for Argentina in its dealings with the UK. While not disputing its basic sympathy for the Argentine position on the Falkland Islands, the Brazilian Government has maintained a low key and even-handed stance on the dispute.

On the second day of an official visit to Brazil, Sir Geoffrey Howe, the British Foreign Secretary, yesterday heard Brazilian officials argue that a recent economic package of spending cuts and tax increases was the furthest the government of President Jose Sarney felt it could go in striking a deal with the IMF.

The IMF is currently weighing up the package prior to the scheduled imminent renewal of

negotiations on a new austerity programme and a linked \$1.4bn (£1.04bn) stand-by loan. It had been hoped to have a new Letter of Intent drafted by next Monday.

But Brazilian officials said this week they have made clear to the Fund they do not want to re-open intense domestic debate which preceded last Thursday's decision to cut public expenditure this year by Crs 34,000bn (£4.2bn).

In a speech at the banquet for the British Foreign Secretary on Monday night, Sr Olavo Setubal, the Brazilian Foreign Minister, delivered a sharp rejoinder to the view, repeatedly expressed in London and Washington, that the resolution of the Latin American debt crisis should be left to "market forces."

Last year debt interest payments corresponded to 40 per cent of Brazil's exports and 4 per cent of gross domestic product—and had consumed the record trade surplus achieved. "It is difficult to conceive the maintenance of this situation for an indefinite time," he warned.

## Senate to debate Bill on easing gun controls

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

THE U.S. SENATE was yesterday due to take up a controversial conservative-sponsored Bill making it easier for men to buy guns, which opponents say will increase gun deaths.

The Bill, however, would make no distinction between sportsmen and criminals prevented from buying guns in their own states. According to its opponents, who include police and law enforcement officers, a provision that purchasers would have to qualify under their own state laws, as well as in the state where the sale took place, would be virtually unenforceable.

Advocates of tighter gun controls, however, were hoping that the debate might ultimately allow the House to pass its own legislation to reduce the vast numbers of handguns freely circulating in the U.S.

The explosive issue, one of the most emotional in American politics, was brought to the surface by legislation introduced by right-wing Republican Senator James McClure of Idaho. His Bill would water down a 1983 prohibition on gun sales to

"out-of-state" residents, purportedly to reduce red tape for men and gun enthusiasts.

The Bill, however, would make no distinction between sportsmen and criminals prevented from buying guns in their own states. According to its opponents, who include police and law enforcement officers, a provision that purchasers would have to qualify under their own state laws, as well as in the state where the sale took place, would be virtually unenforceable.

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## RESOURCES REVIEW

## Indonesian coal: a battle to confound the sceptics

By Kieran Cooke in Jakarta

"IF I was betting on the future of Indonesia's coal industry," said the Canadian engineer, "I'd make it end-of-war. They've got the coal, seem to have the funds but they've got the problems in plentiful supply as well."

Many people would share that view. Coal is perhaps Indonesia's most under-used source of energy, accounting for less than 1 per cent of energy needs, having been ignored as the country has moved into Asia's biggest oil exporter.

But now all that is changing. In the present five-year plan-called Rappel IV—the target is for production to leap to 9.7m tons by 1989, and more to 12m tons by 1990. Last year, production was a little over 1m tons. Several international companies have started to look at Indonesia as a potentially significant player in the important Pacific Basin coal market.

The Government plan, however, is thought by some to belong more to fantasy than reality, yet another example of over-ambitious economic targets. But the economic planners are adamant: the disappearance of energy supply away from oil to coal, and to a lesser extent to hydroelectric power and even nuclear fuels, is a key element in the country's overall economic strategy. Indonesia—a country of 160m people, stretched across an area wider coast-to-coast than the U.S.—cannot afford to allow domestic energy demand, which is going up by about 10 per cent each year, to absorb too much of its oil output. At present revenues from oil exports account for more than 60 per cent of foreign exchange earnings.

Estimates of Indonesia's actual coal reserves change almost daily. But even the most conservative put them in excess of 15,000m tons and some go as high as 20,000m tons. These are found in three main areas: at Ombilin in West Sumatra, Bukit Asam in South Sumatra, and in Kalimantan, once the island of Borneo. Some production has been going on at both sites in Sumatra for more than 60 years, though coal development on Kalimantan is much more recent. Prospects for big increases in production at Ombilin and in certain areas of Kalimantan are encouraging. However, Bukit Asam, which is being developed into Indonesia's biggest coal project, is rapidly turning into a planner's nightmare.

According to original government plans, production at Bukit Asam should have reached nearly 1m tons last year. However, production was, in fact under 500,000 tons, and many are beginning to question government targets of production of 3m tons by 1989. In the late 1970s, the World Bank drew up a \$1.12bn plan for the exploitation of an estimated 350m tons of coal from three mines at Bukit Asam. The project, 60 per cent funded by the World Bank and also by German and Canadian firms, aims to rehabilitate and develop open-cast and deep-cast mines, to both upgrade and build railway tracks of more than 450 km and to construct a terminal at Tarahan on the southern tip of Sumatra.

Coal would be taken from Tarahan across the Sunda straits to West Java to feed the new Surabaya power station. The first two 400 Mw units at Surabaya are already in operation and, as further expansion is carried out, it is estimated that by 1990 the plant will need about 5m tons of coal feedstock each year. But because of problems and delays at Bukit Asam,

Indonesia has been forced to sign contracts with Blair Athol of Australia for delivery of more than 400,000 tons of coal for Surabaya. International traders have already gone out for further imports of nearly 2m tons and it is calculated that if the difficulties at Bukit Asam are not solved soon, Indonesia could be forced to import up to 5m tons over the next three years.

Seemingly endless bureaucratic delays, arguments between vested interests, land compensation disputes, and major geological problems have all bedevilled developments at Bukit Asam. At the site itself, rehabilitation work has proved far more difficult than anticipated. Large amounts of equipment, mainly from West Germany and Canada, are meant while laying idle. Contractors at the coast are still not completed, both because of construction problems and contractual disagreements between Indonesian and foreign suppliers. But it is at the Tarahan coal terminal being built jointly by Balfour Beatty of Britain and Dominion Bridge of Canada that the most complex problems have arisen.

The project, costing more than \$70m is literally sinking. What one engineer described as "the worst settlement problems" has ever been seen threaten the future of the site at Tarahan. The government says the structural foundation at Tarahan has already sunk more than 70 cms, and though work is far progressed, alternative sites are being considered. The convulsions caused by the explosion of the nearby Krakatau volcano 100 years ago, are thought to be one reason for the freakish geological conditions. Prospects at Ombilin seem to be brighter. Last year production at the mine, which is estimated to have total reserves of more than 40m tons, was 553,000 tons—an 80 per cent increase on the 1983 figure.

A large-scale expansion is under way, both at open-cast sites and on a new underground mine, designed to take production to more than 1m tons by 1987. The C Itoh company of Japan and several British companies, including Dowty Meco and British Mining Consultants, are heavily involved at Ombilin. Dowty Meco recently won a £20m contract for the supply of underground mining equipment. The contract includes establishing a training school at the site and specialised teaching in Britain. Negotiations are also under way with several Australian, Japanese and Canadian companies for further development, not only of Ombilin, but of other nearby sites.

Coal is transported out of the Ombilin area by train to the port of Padang on Sumatra's west coast where a terminal is under construction. The few Ombilin has run into far fewer problems than Bukit Asam, there is one concern: at the lack of government help in building sufficient infrastructure: a particular worry at present is a shortage of rail coal carriers. A large percentage of Ombilin's production goes to feed Indonesia's burgeoning cement industry, which has been ordered by the government to switch to coal firing. Despite shortages on the domestic market, Ombilin's production also goes for export. The high quality coal produced at Ombilin is worth valuable foreign exchange: also, exports have to be continued to fulfil existing contractual obligations. Last year more than 300,000 tons of Ombilin's production was exported to Taiwan, Malaysia and Bangladesh.

But while developments continue at Bukit Asam and Ombilin, government hopes for massive expansion of coal output now lie with Kalimantan. The state coal company, P. T. Tambang Batubara, has set a target of more than 7m tons from the area by the end of the decade—from only a few thousand tons at present. Preliminary finds by several foreign concerns indicate that such targets are realistic, though not entirely financial. In the early 1980s the government decided that it did not have sufficient funds available to develop reserves in Kalimantan.

It therefore decided to offer concessions to foreign companies based on a maximum nine-year exploration and a 20-year exploitation period. Under the terms of production sharing contracts, Indonesia will take 13.5 per cent of eventual production and, in return, give considerable investment and tax incentives.

British, Italian, South Korean, Japanese, Spanish, Taiwanese and several companies from the U.S. and Australia are involved in exploration work in Kalimantan. Many are bullish about prospects so far: BP, which is exploring a block in east Kalimantan, along with Conzinc Rio Tinto of Australia, is likely to announce soon significant finds of high standard coal. Other companies involved already said they are ready to start production work. One factor which has encouraged companies involved is that much of the good quality coal is available at relatively shallow depths and, contrary to earlier predictions, can be recovered by open-cast methods.

Foreign companies are, however, unlikely to proceed to the production stage without firm government guarantees which are likely to come from the state electricity body and from

cement plants in Java and eastern Indonesia.

Considerable work also has to be done to provide the necessary infrastructure in the form of ports, coal terminals and railways. The Government has so far been unable to decide exactly what funds it will make available for such projects.

The potential of other deposits in northern Sumatra and west Java is meanwhile only just being realised. Originally Indonesia saw itself as a net exporter of coal by the early 1980s, fuelling the growing economies of its neighbours in the Association of South-East Asian Nations and of other countries on the Pacific rim.

But, given the problems of Bukit Asam, such projections now seem unlikely to be fulfilled.

Continued coal development rests very much on the growth and health of the Indonesian economy. If the economy continues to grow at its present rate of about 5 per cent a year, the demand for coal and the stimulus for its development is likely to be sustained. But if the economy falters, then both domestic and foreign funds are likely to dry up and projects will have to be shelved. Indonesia, if not everyone else, feels it is on to a winner.

## If you wanted the most powerful minicomputer system available today, who would you call?

A lot of people would automatically call our better known competitors.

And a lot of people would be wrong. We're Prime Computer, a Fortune 500 company with a 13-year history of leadership in minicomputers. And it's time you knew about us.

Because we can deliver right now a powerful new minicomputer that serves more users, runs more jobs, and manages more information than any previous Prime system.

It's true, our competitors have announced similar new products. But announcing is one thing. Delivering is something else.

And maybe that's the biggest difference between Prime and other computer companies.

For 13 years Prime has always delivered on a major announced product. We've never left our customers hanging. Never ruined their plans by failing to come through with a product.

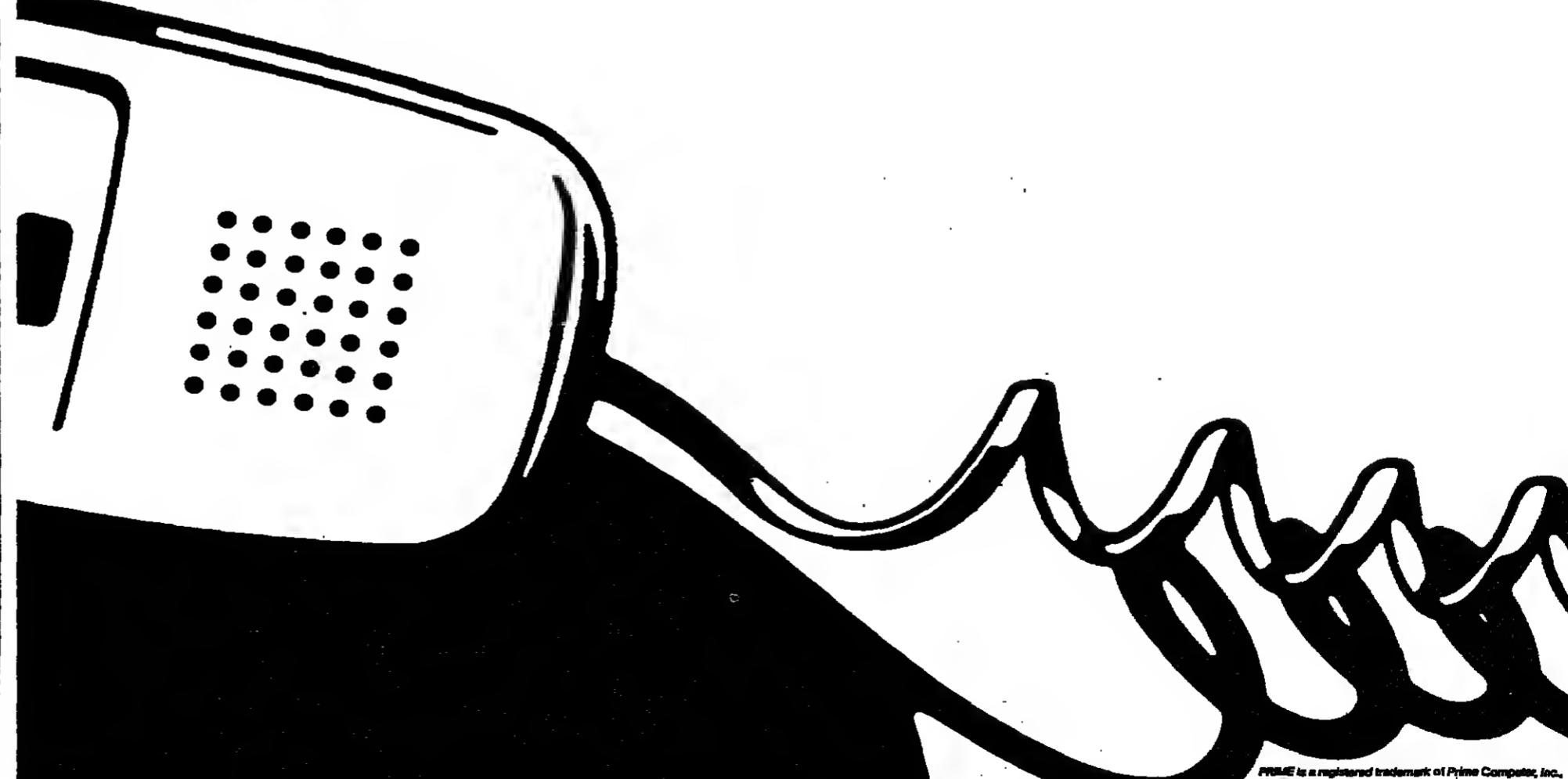
It's a record that's unique in the computer industry. And it's a record our customers have come to appreciate over the years.

Contact Prime Computer at: Prime Computer, UK, Ltd, Primus House, 2-4 Lampton Rd, Hounslow, Middlesex TW3 1JW England. Prime Europe, Middle East, Africa, The Hounslow Centre, 1 Lampton Rd, Hounslow, Middlesex TW3 1JB England.

Because it's time you knew the real leader in minicomputers.

## PRIME Computer

It's time you knew.



## PREDICTING CORPORATE COLLAPSE

Credit Analyst in the Determination and Forecasting of Insolvent Companies

by Alexander Bathory

Company insolvency is a growing problem today: can it be forecast? Using sample company figures, PREDICTING CORPORATE COLLAPSE identifies different levels of insolvency. It helps grantors of credit and other interested parties to determine the likelihood of insolvency.

The author has devised a formula which gives guidance on how to deal with these problems and in some cases he suggests how they may be remedied.

THE FORMULA operates on the minimum statutory accounting data disclosed by private companies. It enables you to bypass specialist statistical routines, yet quickly, easily and retains a high degree of accuracy. It assists in the determination of corporate insolvency and general credit analysis.

The advice given in this Financial Times Management Report is applicable to any size of company in any sector.

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## UK NEWS

## Miners apply for injunction to stop split

BY JOHN LLOYD, INDUSTRIAL EDITOR

MINERS in Nottinghamshire who are opposed to the establishment of an independent area union in the coalfield are to seek an injunction in the High Court today against the area breaking away from the National Union of Mineworkers (NUM).

The injunction is understood to be taken out in the name of Mr Henry Richardson, the Notts area secretary who supported the strike and was sacked from his post by his area executive - although he retains recognition by the national NUM.

The injunction is understood to be taken out in the name of Mr Henry Richardson, the Notts area secretary who supported the strike and was sacked from his post by his area executive - although he retains recognition by the national NUM.

Most miners in the Notts coalfield - the second biggest in the country after Yorkshire - worked throughout the recent year-long pit strike.

The case is a crucial one for both the NUM and the new Nottinghamshire union, which was announced last weekend. It will determine whether or not the independent area union will be able to continue to represent members in the area, negotiate with the National Coal Board (NCB) and form the core of a new miners' federation with miners from other coalfields.

The injunction, understood to have the backing of the NUM, will allege that leaders of the "breakaway" union have acted unlawfully under the rules of the NUM, voted in at the unions' conference in Sheffield, Yorkshire, last week.

A new rule says down that "no person shall be a member of an area who is not a member of the union" - thus reversing the previous position under the old rules, by which miners were first members of their area union, then the NUM.

The NUM rule changes and the antipathy shown to the Notts dele-

gates at the Yorkshire conference helped to cause the breakaway by Notes.

The Notts area is likely to argue that the new rules were themselves brought in unconstitutionally, because they were voted in before the old rules were considered. It may also argue that the Nottinghamshire area is itself an independent union, the executive of which is free to take decisions as to its future.

After legal advice, the Notts area leaders are likely to drop their plan to renounce the union the "Nottinghamshire Union of Mineworkers" and to retain, for the time being, the name "National Union of Mineworkers, Nottinghamshire Area". It is registered as an independent union under this name.

The NCB is also concerned over the legal standing of the Notts area under the terms of the 1946 Coal Industry Act - which lays down that the board must negotiate with the proper representatives of its workforce.

It is feared that the NUM could challenge separate representation for Notts or other miners by an independent union - especially if that union does not receive recognition from the Trades Union Congress (TUC).

Mr Ray Chadburn, the Notts area president, spent four hours at the NUM's Sheffield headquarters yesterday discussing his and the union's legal position in Notts.

Earlier, Mr Chadburn had found himself locked out of the Notts area offices in Mansfield. When he attempted to gain entrance, he was forbidden to do so by Mr Roy Lynn, the area secretary.

## Motor industry starts electronic system for 'paperless' orders

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE UK MOTOR industry has set up a paperless business communications system which, it claims, could produce savings of up to £200 a vehicle when fully operational.

It was predicted yesterday that the scheme would quickly be expanded so that, before long, every major European vehicle producer and component supplier would be able to transmit business with an almost total absence of paper.

The UK service, called Motornet, offers manufacturers and suppliers the means to exchange information swiftly and securely. The aim is to shorten the order cycle and minimise stock levels - releasing the capital tied up in inventory - and to receive

orders the same day as they are raised.

It has been developed for the UK Society of Motor Manufacturers and Traders and uses an electronic document clearing house supplied by Geisco (General Electric Information Services Company).

Geisco, a leading US computing services organisation, provides direct computer-to-computer links, known as Electronic Data Interchange, to overcome the problem associated with data communication in the past - that

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## UK NEWS

## BP chief says oil price collapse would trigger crisis

IT WOULD BE "exceedingly foolish" to think that the shakeout in the world oil industry was over, Mr Robert Horton, managing director of British Petroleum, said yesterday.

Speaking in London at a Financial Times oil industry development conference, he said it was "axiomatic that a high-value, politically sensitive, extractive industry such as ours will cycle between famine and feast. The dynamics of our industry dictate that any equilibrium briefly reached contains within it the seeds of the next crisis."

Mr Horton reiterated the oil industry view that, despite the arguments of some consumer governments, a further sustained fall in oil prices would not be beneficial.

"The fact remains that any further significant loss of revenue by the populous oil producers like Mexico, Nigeria or Venezuela would have disastrous effects on their economies, not to mention several hundred U.S. banks."

A collapse in the oil price would trigger a major financial crisis, requiring the Federal Reserve to launch a lifeline the size of the QE 2," he said.

The BP managing director also attacked the trend of mergers and stock buy-backs among the big U.S. oil companies. He pointed out that the impetus for these moves had been the large discrepancy between stock market values and perceived underlying worth. But, he said, "the method of calculating the value of oil in the ground, and indeed the whole U.S. Securities and Exchange Commission formula for reserves, is highly open to question."

The European Commission was over-estimating the future European oil requirements and underestimating the pressure to import products from Eastern Europe and the Gulf, said Dr Frank Schmidt, chief executive of Mineralölforschungsverband, the West German oil trade association.

In the EEC oil refining capacity had dwindled by a third from a peak of 844m tonnes to 585m

tonnes. But European refineries were still operating at only 80 to 70 per cent of capacity, he said.

The European Commission had said that only a small reduction of 50m tonnes seemed necessary to reach an appropriate level of capacity. "I do not share this optimism," said Dr Schmidt. "We have no option but to go on reducing European refining capacity by more than 100m tonnes a year."

He said Japan had import quotas for gasoline and in the U.S. there had been loud calls for import restrictions. International products such as those from the Gulf could become concentrated on European markets. But the European Community "cannot afford to become a dumping ground for the world's oil products," he said. "For the sake of security, the bulk of European market supplies should emanate from Europe's own refineries."

In Norway companies, not government, were responsible for the marketing and pricing of oil, he said. Any reduction of Norway's production would have considerable effects on companies' return on investment and "such reductions can therefore hardly be expected."

The oil market was excessively enthusiastic in 1980-81 and was now in a state of over-depression, said Mr Tony Craven Walker, managing director of Charterhouse Petroleum, one of the UK's fastest growing oil companies. "Those who live by consensus view will always get it wrong."

Mr Craven Walker said U.S. oil companies which had taken on restrictive debt burdens to avoid take-over had suddenly cut their North

Sea budgets, much to the annoyance of their British partners.

He added that such U.S. companies were likely to sell some of their North Sea assets and British independent oil companies were the "natural purchasers."

The UK Government should do more to give the UK's independent oil companies the chance to operate in the North Sea, he said. Only three UK companies currently operate North Sea blocks - BP, British and British Gas.

"If the UK really believes that the development of its technical abilities is important, we ought to see more blocks coming under British operation," said Charterhouse's managing director.

State oil companies were a disappearing species but should not be hounded like rats, said Pierre Des Prairies, chairman of the Institut Français du Pétrole.

Mr Des Prairies, a former executive director of Elf, the French state-controlled oil company, insisted that state oil companies had a useful role to perform. He conceded

that there was no state oil company in the U.S. but argued, "The U.S. is a special case. It is a mistake to think that in this field what is good for the U.S. is good for the rest of the world."

On the same theme, Sir Leslie Murphy, chairman of Petroleum Economics, said that the oil industry could not be left entirely to the uncertain results of unrestricted market forces.

He pointed out that, even though the UK Government was abolishing the British National Oil Corporation, it was giving a new corporation - the Oil and Pipelines Agency - the right to acquire up to 51 per cent of North Sea crude at market prices.

"So the British Government accepts that government input in the affairs of the oil industry is essential," he said.

Mr Henry Rowson, director of Trichem Consultants, said that the petrochemicals industry was dragging itself slowly back to health. It had further to go and some more tough decisions were needed, parti-



Robert Horton: 'a cycle of feast and famine'

cularly in Western Europe. But for those who could last out the present problems, the 1980s should be a much more satisfactory period in which to be petrochemicals producers.

Mr Bert Collins, editor of Petroleum Times, also spoke. The conference chairman was Mr John Raisman, former chairman of Shell UK.



# Gold Fields Group

## JUNE QUARTERLY

All companies mentioned are incorporated in the Republic of South Africa

### DRIEFONTEIN CONSOLIDATED LIMITED

ISSUED CAPITAL: 102,000,000 shares of R1 each, fully paid.

	Qtr. ended	Qtr. ended	Year ended
	30/6/1985	31/3/1985	30/6/1985
<b>OPERATING RESULTS:</b>			
Gold - East Divisional:			
Ore milled (t)	205,000	205,000	2,820,000
Gold produced (kg)	7,520.0	7,695.0	22,336.0
Yield (g/t)	10.7	7.7	11.5
Price received (R/t/kg)	20,470	19,505	19,155
Revenue (R/t/milled)	218,85	218,83	220,14
Cost (R/t/milled)	72.61	63.77	64.58
Profit (R/t/milled)	146.24	150.06	155.58
Revenue (R000)	154,286	154,981	162,903
Cost (R000)	51,198	44,969	48,665
Profit (R000)	103,088	110,022	118,748
Gold - West Divisional:			
Ore milled (t)	720,000	720,000	2,860,000
Gold produced (kg)	9,023.9	9,216.3	37,334.9
Yield (g/t)	12.5	12.8	13.0
Price received (R/t/kg)	19,584	19,472	19,604
Revenue (R/t/milled)	251.06	253.65	248.12
Cost (R/t/milled)	79.94	72.73	73.84
Profit (R/t/milled)	171.12	180.02	174.26
Revenue (R000)	180,781	182,626	184,592
Cost (R000)	67,554	62,365	62,578
Profit (R000)	122,227	130,262	121,914
Uranium Oxide:			
Pulg treated (t)	177,011	179,880	840,115
Oxide produced (kg)	21,254	22,507	109,637
Yield (g/t)	9,120	9,174	9,131
FINANCIAL RESULTS (R000):			
Working profit: Gold	226,303	240,284	940,662
Profit on sale of Uranium Oxide and Subsidiary Aids	1,795	2,107	7,232
Net tribute, royalties and sundry mining revenue	(1,197)	(1,120)	(3,468)
Net mining revenue	225,902	241,265	944,546
Net non-mining revenue (group)	33,259	33,430	111,398
Profit before tax and State's share of profit	260,161	274,695	1,086,806
Tax and State's share of profit	137,254	163,531	623,476
Profit after tax and State's share of profit	122,207	111,154	432,430
Capital expenditure	49,947	23,159	129,556
Dividend	193,900	316,200	316,200
Loan Levy refund (1978)	30,207	25,207	25,207

CAPITAL EXPENDITURE: The unexpended balance of authorised capital expenditure at 30 June 1985 was R457.3 million.

DIVIDEND: A dividend (No. 24) of 76.30 cents (R0.30504) per share was declared on 11 June 1985, payable to members on or about 7 August 1985.

SHAFTS:

East Divisional: No. 4 Shaft - E: The shaft was sunk 327 metres to a depth of 1,324 metres below collar. The lining of the intermediate pump chamber was completed.

No. 5 Shaft - E: The shaft was equipped to a depth of 1,476 metres below collar.

No. 6 Vertical Shaft - E: The lining of the same and the upper portion of the headgear continuing. The setting of the foundation for the stage under was completed.

West Divisional: No. 8 Shaft - W: The shaft was sunk 12 metres to a depth of 512 metres below collar to 26 Level. The setting and setting of 38 Level as well as the development to the rock pass position was completed.

No. 7 Shaft - W: The shaft was sunk 136 metres to a depth of 824 metres below collar. The excavation and support of 2 and 4 Levels was completed.

No. 9 Shaft - W: The shaft was sunk 118 metres to a depth of 236 metres below collar. A cavity was intruded while cover drilling and caused a delay in sinking. Casing was completed.

ORE RESERVES AT 30 JUNE 1985: The detailed ore reserves will be published in the annual report. At the prevailing pay limit of 4.9 g/t per ton the reserves are as follows:

STOPE			
Classification	Tons (000)	Width (cm)	Value (g/t)
Ventersdorp Contact Reef	1,078	174	17.4
Carbon Leader	2,298	174	17.4
Main Reef	1,460	149	5.6
Total and averages	5,344	160	13.9
			2,176

West Driefontein: (Pay limit 5.2 g/t)

STOPE			
Classification	Tons (000)	Width (cm)	Value (g/t)
Carbon Leader	2,073	171	22.7
Ventersdorp Contact Reef	2,248	178	12.3
Main Reef	1,748	125	7.7
North Leader	58	99	5.1
Total and averages	6,863	130	15.9
			2,028

On behalf of the board  
R.A. Plumbridge  
C.T. Fenton

9 July 1985

### DOORFONTEIN GOLD MINING COMPANY LIMITED

ISSUED CAPITAL: 10,000,000 shares of R1 each, fully paid.

	Qtr. ended	Qtr. ended	Year ended
	30/6/1985	31/3/1985	30/6/1985
<b>OPERATING RESULTS:</b>			
Gold:			
Ore milled (t)	366,000	366,000	1,464,000
Gold produced (kg)	2,451.8	2,447.7	8,859.4
Yield (g/t)	6.7	6.7	6.8
Price received (R/t/kg)	20,160	19,880	19,147
Revenue (R/t/milled)	325.25	323.22	126.98
Cost (R/t/milled)	84.56	78.25	79.79
Profit (R/t/milled)	50.76	54.94	47.19
Revenue (R000)	25,244	24,729	185,260
Cost (R000)	20,348	20,652	116,420
Profit (R000)	15,576	14,107	69,863

CAPITAL EXPENDITURE: The unexpended balance of authorised capital expenditure

## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

MENTION BUREAUCRACY to Bernard Ashley and he almost fizzes with antagonism. The other members of the Laura Ashley group board twitch visibly, waiting for the explosion from their chairman.

BA, as he likes to be known, remembers the 1950s and 1960s, when Civil Service red tape specially hampered his efforts to get his infant textile printing and garment making business off the kitchen table and into modern factories.

While he was encouraged by ministers and MPs, he says he found himself blocked at every turn when he came face to face with the administrators. "We always had to fight to get grant aid. There was never an air of co-operation or understanding."

Now, however, he, the worst seems to be over, and he, the board and its advisers are concentrating on the process of stitching together the 250 odd companies the group fer a full Stock Exchange listing early next year. Plans are expected to be unveiled today.

For five years after the war Ashley, now 58, toiled in the City of London. An experience which he says, taught him much about trust and honesty. "Apart from that, I was bored stiff."

Fascinated by textile printing, he and his wife, Laura, set up in a Pinocchio attic in 1953 printing table mats and scarves, and wholesaling them to the chancery style around the big stores. LA was born. As the business went along, he developed a continuous printing machine to replace his simple flat-bed silk-screen process. Ever since those early days, his wife's main involvement has been with the design side of the business.

### Inspiration

The factory grew and moved. But it was not until the end of the 1950s, when he and his young family moved to Wales that the company began to gain momentum. London, and life on the fringes of the burgeoning Chelsea set, was too distracting. Swapping white lies about the day's sales in local coffee houses with the likes of young Quant and Cenran cut heavily into production time.

"In Wales there was nothing else to do but work," BA recalls.

From its factory in Carno, Pwys—group headquarters to this day—the company extended its range. Dresses retailing at £1.50 apiece gave Laura Ashley its first big boost and turnover built quickly to £100,000 a year.

The first proper retail shop, a tiny outlet in Pelham Street, South Kensington, did nothing for nine months after opening in 1967. It became little more than a wholesale depot until inspiration dawned and BA took out 100 poster sites on the Lon-

### Fashion and retailing

## Laura Ashley's sassy style

Christopher Parkes on the strategy of the textile company, which plans to go public



don Underground network. Advertising £6 dresses, the posters acted as a magnet BA recalls: "In just 24 hours the girls rushed in and weekly sales from Pelham Street went from £300 to £3,000 in a month."

Laura Ashley entered a phase of rapid expansion, which is still continuing. The Carno factory sprouted extensions. A new textile plant was set up at Helmond, near Eindhoven in the Netherlands. Factories opened in Machynlleth and the surrounding area, Dublin and Cork, and, in the U.S., the familiar Paris green Laura Ashley logo appeared outside 180 outlets around the world. There will be 225 shops worldwide by the end of this year. The staff roll of five years ago, is now 4,000.

Growth has been particularly dramatic in the last few years. Consolidated sales leaped from £25m to £112m between 1980 and 1984, according to Peter Phillips, the finance director. Last year's pre-tax profits were £1.4m.

The company's centre of gravity has also moved. Last year almost half its sales were

made in the U.S., where sales per square foot are five times higher than the North American average. And while customers worldwide have remained remarkably faithful to the deliberately old-fashioned, romantic style of clothes on offer, about half the group's turnover now comes from furnishings.

Managing director John James, 46, who arrived from Unilever in 1974, and who will head the consolidated group later this year when reorganisation is complete, has lived with the company through its most explosive period of growth.

Plastered to be dubbed "sassy" by an aggressive lady from the Possum Trot teddy bear factory in McKeesport, Pennsylvania, now semi-clad for the U.S. market, he has a strong allegiance to the management style on which the company's success is founded.

For all its sophistication, which includes the latest in computerised shop tills, stock control and distribution, alacrity to keep the board circulating around the empire and a policy of continuous aggressive innovation from the print room

up, the company retains an atmosphere of unfurled, almost romantic cheerfulness.

Even the most jaundiced outsider would find it difficult to detect a seriously discordant note at any level. The worst moment in three days' visits was the hurried concealment of cigarettes in Helmond as the referred smoker BA hove into view.

Everyone is on first-name terms. Even the internal telephone directory is printed with first names in alphabetical order. There is only one rank: "Everyone is staff," says BA.

At the moment, while the company is reshaped and prepared for flotation and the coming surge in textile output from new plant in Wales and the Netherlands, members of what ultimately will be the main board spend most of the week flying between operational centres in Wales, Helmond, the Ashleys' home base in Brussels, and the U.S. They meet in twos and threes, as often as not in the saloon bar of the Aleppo Merchant, the local Carné pub, for discussions over a pint.

Over for a day recently, Peter Revers, president of the U.S.

arm, buzzed at the prospects for development of the north American market. He is equally happy describing the heart-stopping blunder made at the outset in 1974 when the company ventured into recession-hit San Francisco in too big a shop, on the wrong site at the wrong time of year, and gravely under-estimated the density of competition in U.S. retailing.

"We were very naive. We tried to do the same as we did in the UK and almost fell flat on our face." Now controlling almost 60 outlets in the U.S. and with more than 20 scheduled to open this year, he raffles off sales figures which soar from \$7m in 1980 to about \$50m last year.

A recent analysis of 500,000 names on Laura Ashley's U.S. customer list showed that 10 per cent were in the top demographic category—American for super-rich. "We have got the wealthiest stratum of society there saying 'we like it.' This means we can extend our range to the Nth degree," he claims.

In the U.S. the company has

successfully exploited the appeal of "life style," which leads

shoppers to dress themselves, their children and increasingly their homes in a homogenous fashion.

The company's design policy, still carefully controlled by Laura Ashley and number two son, Nick, is one of the few commercial features of the company which have remained unchanged through its development.

The directors guard the heritage with a fierce pride. Revers dives into his brief case and brandishes a tie from a Paris design house. John James takes a hard look. It is almost a copy, but not quite. "We have just jumped all over a company which copied our patterns," says the genial Phillips. "We always act against pirates."

This is a rare example of inflexibility. For the rest, the business appears to settle with daily, detailed change. The man at the receiving end, Adam Lofthouse, a recent catch from Courtaulds, and nominated managing director of the product division, extols the effectiveness of the company's vertical integration.

"It's like a ball of string. Pull the end and the whole thing twitches," he says.

Retralling a Carno textile plant, he shows off a printing machine which has five different designs on one uptake reel. Tucked in the middle there are a few yards of one design, run off to meet an order spawned by an unexpected surge in dress sales in one of the company's shops.

Each season starts with a basic series of textile and product designs, but head office can vary output, even according to the weather. A line which fails to sell can be spotted within a week, output adjusted and supplies earmarked for sales.

All this is made possible by regular polling of the computerised till network by the central computer in Wales. This tells the management promptly which designs, sizes and prices are selling best. A similar network in the U.S., where Revers scans the previous day's business at breakfast time on his home terminal, helps keep the shop racks filled with best-selling lines from the main distribution centre at Newtown, near Carno.

Alphons Schouten, head of continental retailing, says his main difficulty at the moment is a shortage of transnational marketing staff with the necessary command of languages. With 43 outlets under his control, he is preparing to open a further nine shops and launch a renewed strong push into Europe, which currently accounts for a relatively modest £1.2m to £1.5m in annual sales. With France contributing 40

per cent of this, West Germany is the prime target this year. Openings are planned in Hanover, Cologne, Bremen and Essen or Wiesbaden.

Expansion is also still under way in the UK. In the retail division alone, capital expenditure is expected to double this year, raising the current tally of 73 shops to 89.

### Business courses

Marketing for managers, Welwyn Garden City, August 27-29. Fee: £250. Details from course director, InTech Training Ltd, PO Box No 2, Welwyn Garden City, Herts AL8 7EA. Tel: 0703 20944.

Principles of professional salesmanship, Brussels, August 19-23. Fee: £150. Non-members £165. Details from BPF, 70,000 members (AMA/I).

BPF 63,000. Details from Management Centre Europe, rue Caroly 19, B-1040 Brussels. Tel: 32/2/518.19.11. Fax: 21.11.

Residential course for corporate planners, Oxford, August 18-23. Fee: £650 plus VAT. Details from Cyril Aydon, Cyril Aydon Associates, The Mure, Moor Lane, South Newington, Banbury, Oxfordshire. Tel: 0285 72024.

The British Production and Inventory Control Society, Southern England—Open day, September 18. Fee (per exhibition stand) £140. Details from Open day co-ordinator, EPICS, 45-47 South Street, Bishop's Stortford, Herts CM23 3AG.

Services development 1985, London, September 14. Fee: £195. Details from Sarah Gleave, KAE Development Limited, KAE House, 7 Arundel Street, London WC2R 3DR. Tel: 01-274-6229. Ext 626.

Human resource planning and development, Brussels, September 18-20. Fee: Non-members £140,000. Members AMA/I. Details from Management Centre Europe, rue Caroly 15, B-1040 Brussels. Tel: 32/2/518.19.11. Fax: 21.917.

Intrapreneurship: developing entrepreneurs within your company, San Francisco, September 12. Fee: \$385. Details from Caesar L. Penelua, Arthur Young, 277 Park Avenue, New York, NY 10172. Data protection registration—the practical problems, London, September 18. Fee: £145 plus VAT. Details from Longman Seminars, Vernon House, Sicilian Avenue, London WC1A 1PT. Tel: 01-242 4111.

Commercial negotiation, London, September 2-6. Fee: £1,100. Details from Course Enquiries, External Affairs Department, London Business School, Sussex Place, Regent's Park, London NW1 4SA. Tel: 01-262 5050.

New Issue These Bonds with Warrants having been sold, this announcement appears as a matter of record only. July 1985

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Aktiengesellschaft

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et d'Investissements, CBI

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Limited

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Girozentrale

Orion Royal Bank  
Limited

Swiss Volksbank

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Girozentrale

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Limited

Bank für Gemeinwirtschaft  
Aktiengesellschaft

Banque Bruxelles Lambert S.A.

Banque de Neufville, Schlumberger, Maillet

Bayerische Vereinsbank  
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Berliner Handels- und Frankfurter Bank

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Deutsche Bank AG

Goldman Sachs International Corp.

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## THE ARTS

Television/Godfrey Hodgson

## An idea whose time ran out

"Freedom!" shouted Kwame Nkrumah in a moment of Granada's End of Empire series, and the first to deal with the liberation of Africa from colonial rule. Then, with uncharacteristic hesitancy, the future Redeemer added: "Let us hope for the best".

It was 1954. The Gold Coast was still the last years from emergence as Ghana, from British colonial territory, in Africa to achieve independence. But freedom and hope had already emerged as the twin themes of the movement against colonialism all over Africa.

Since then, in much of Africa, both freedom and hope have been largely betrayed. But Granada's television history does not look forward to the end of the story. The four programmes on the fall of the colonial regime in British Africa confine themselves for the most part to a narrative of the stages of Britain's with- drawal.

That process was painful in proportion as there were white settlers present in the territories that sought independence. In the Gold Coast, where there were valuable British commercial interests but no settlers, Britain could hardly wait to go.

From the moment when an ex-servicemen's demonstration got out of control in 1948, and Britain's colonial authorities took a rifle out of the hands of his men and fired into the crowd, the British Government was determined to hand over power as soon as it decently could. It is the great merit of Granada's method that we hear the policeman describe what he did, and eminently reasonable he makes it sound. It is like

heating Josef Prinkip reminiscing about Sylvestro.

They have told the story of the end of empire in Ghana, Kenya, and the Central African Federation. The series' programme deal with Malawi, Zambia, and the denouement of the story in Zimbabwe will come on July 15, in the last programme.

They have done so with the techniques that has become the accepted grammar of such television history: a mixture of contemporary newsreel and TV drama with retrospective interview.

There is nothing wrong with that. It is hard to imagine any other way of doing it, and in each of these films there is rich material. But the story is told in the main in the voices of the participants: of the white men who handed over power, or resisted its surrender, and of the black men who were the beneficiaries of the process. Little or nothing is heard of British opinion, or of the former colonies.

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Such is the paradox of colonialism—those at home who cared least about the outcome had the decisive voice in deciding what would be done.

One of the most moving moments in the series is when an Englishman who was a young district commissioner in Nyasaland in 1959 recalled that it was like to see an angry crowd with a police sergeant and four constables.

Twice he refused to give the order to fire. Then, as the gates were being pushed in, he gave in. A few seconds later 20 Africans were killed.

"I remember being subjected to a feeling of utter dejection—that my career had come to this, that I could do no more for myself in the Colonial Service, and for all we stood for and had been working for."

Was Jomo Kenyatta the insti-



Ian Smith signs UDI in 1965, watched by members of his Cabinet.

gator of Mau Mau killings and intimidation? The white settlers took it for granted, and so too did most of his own Kikuyu people. But the Granada team unearthed two members of the ultra-secret committee who ran Mau Mau, Biafra Kaggia and Fred Kuboi, and they say not so. Kenyatta did not even know who the leaders were until they had run out.

It is the merit of Granada's television mixture of historical reconstruction and journalistic techniques that it makes the viewer conscious of both the heroic scale and the appalling price of the struggle for African freedom.

The most thoughtful of settlers and administrators alike were troubled by moral doubts. Reluctant to kill to prolong a system they privately thought

historically obsolete, they condemned African leaders who had no such doubts or scruples. That is what I found missing from the gospel of Africa according to Granada, and it was surely decisive: the weakness of Britain coincided with an historic shift in the British moral consciousness. The new consensus was that it would not only be expensive and difficult to keep an empire in Africa; it would be wrong.

Having said that, it is good that we have a television company that is prepared to tackle so vast and so important a story of our recent history with such seriousness and sound resources. Those who want to change our television system will have to explain who is going to do work like this for us, and how it will be paid for.

## Plisetskaya, Platel/Odeon, Paris

Clement Crisp

The Ballet Théâtre Français from Nancy has just ended a Paris season at the Théâtre de l'Odéon. I saw the second, and more traditional of its two programmes, with works by Balanchine and Lifar somewhat circumscribed by the confines of the stage and the use of recorded music, but illuminating by performances which greatly minimised these irritations.

The opening *Night Shadow* suffered most, since neither Balanchine's choreographic patterns nor the interpretations had room to breathe, and the Udfolish mysteries of the action, its Gothic dislocations of normally, were lost as the somnambulist eddied through the night in her doomed meeting with the poet. Nothing in Yury Borekin's prosaic account of the poet suggested that he could rhyme June with moon, and it was the unenviable task of Elisabeth Platel, a guest from the Opera, to create a lyric tension which the ballet must have. In this, her first encounter with the stage there is promise of a reading to rival that of Nina Vynnykova, who was the sublime justification of the piece in the de Cuevas repertory 30 years ago. Miles Platel has not yet found Vynnykova's way of seeming as impalpably beautiful as a shaft of moonlight; she is too positive, almost too "awake" for a sleep-walker, though her dancing, with its tremulous pds de bournés and exquisite finesse, is everywhere magnificent.

Two works by Lifar were given with a much surer sense of style, and they served as a reminder that here is a creator whose highly personal and theoretical vision of dance we ignore to our discredit. *Asphalte* impresses, as it ever did by its choreographic energy in telling of Acteon's fate, punished for

loving Diana by being turned into a stag. The allegorical nature of the piece—Poulenc wrote the score at a time when his piano seemed to him as fatefully inevitable as the chase was to Diana—is conveyed by setting the drama on an all-white stage with a Dufy gouache of a chamber orchestra as backcloth. Performances by Patrick Armand and Sylviane Bayard were brilliant, worthy to stand against those by Jeannine and Vladimir Skuratov for whom the ballet was made. They understand the combination of technical elegance and passion which gives the choreography its momentum, and the final vivid transformation of Acteon into a stag (hands becoming antlers) did entire justice to the Lifar manner.

So, too, did the revival of

Phèdre in which Maya Plisetskaya was the focus of this ritual based upon Racine's tragedy. I reported on her interpretation with the Ballet du Rhin last year, during the Lyon dance festival. Seen now in a staging in which Cocteau's designs are restored, albeit the stage itself inhibits certain of the choreography's larger effects, her performance is as astonishing, hypnotic.

If she finds little support from her supporting cast, save in Françoise Dubuc's vibrant *Oenone*, Plisetskaya really needs nothing but the vastness of her blood-red chiffon cloak and the black of her robes to frame her power of seduction. Inseparable, she is a unique being. The ever-youthful Lifar joins her. The others seem endless. It is the stuff of the theatre.

## London Symphony/Barbican Hall

Andrew Clements

Just once the City of London Festival had to get under way with Constant Lambert long ago detected Debussy's *La Mer* in its Introduction. Rothesteinsky and the LSO managed these impressionist visions very well, but they were possibly less successful with the more extrovert moments, the galumphing bass lines of the first Allegro and the turbulent climaxes, which lacked a degree of immediacy. As a symphonic structure, it seemed more an honourable failure on this occasion than the original reworking of received form, when one is reminded again curiously that these were the days that Vaughan Williams studied, albeit briefly, with Ravel: the example of Debussy and Chostakovitch informed the solo woodwind playing here become purely decorative.

Earlier, after an ineffably rowdy account of Shostakovich's Festival Overture, the Brodus Violin Concerto had had Oscar Shumsky as soloist. For every passage in which the chording was perfectly crisp, the solo line poised and intricately performed, there were several in which the manipulation failed and the forward line became wayward. Even at its best the playing lacked a fibrous core; had the technical finish been impeccable from beginning to end one suspected the result would have remained decorative, and the uninvolving, almost perfumy accompaniment, indicated that conductor and orchestra had come to that conclusion also.

## Who's A Lucky Boy?

Michael Coveney

Exactly 250 years after Hogarth published his eight engravings of *The Rake's Progress*, the Royal Exchange in Manchester has produced a supposedly contemporary version, in eight corresponding scenes, by Alan Price with designs by ceramist Gerald Scarfe and directed by Graham Murray. It is a wretchedly disarraying affair, unlike Hogarth, the short engravings of social, topographical or allegorical resonances, prospering merely, insofar as it prospers at all, as a tepid, crudely masked and costumed pantomime.

Tom Rakewell, a Barnardo's foundling, bits the big time by winning film in the "Daily Porno" gemblin competition. He establishes "Do Good Productions" (where the reception desk is covered with the Exchange logo, an irony in these circumstances) and is beset by various impudent cuties including a representative from Feminist Rights for Lesbian Ferrets. He is guided through the wilderness of Scarfe's uncouth furnishings and ill-fitting costumes by a Bob Fosse-like Fixer (Adrian Dunbar) and is enrolled in a masonic lodge of pin-striped, red-blooded plutocrats by a sly, duplicitous with his right hand pliers if you please, a copy of the *Financial Times*. This scene, the best in a bad bunch, is dominated by a huge model Gogolion nose which snorts cocaine through a plastic straw.

The link between city finance and the cocaine industry strikes me as more fantastic than genuinely sordid. *Heroin* (1978) was a copy of the *Financial Times*. This scene, the best in a bad bunch, is dominated by a huge model Gogolion nose which snorts cocaine through a plastic straw.

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## Arts Guide

## Theatre

## LONDON

**Barnum** (Victoria Palace): Michael Crawford returns to London with his breathtaking performance as the circus impresario, adding one or two new tricks in a likeable mixture of a musical. (8341311, credit cards 5293233).

**Jumpers** (Aldwych): Confident almost sober revival of Tom Stoppard's glittering comedy of love, murder and linguistic mayhem among the legal positivists, with Paul Eddington a sardonic siren. George Moore, Liam Neeson, Helen Mirren, Felicity Kendal delightful as his musical comedy wife. Peter Wood directs. (8386404, credit cards 5793233).

**Richard III** (Barbican): Last year's Stratford-upon-Avon production with Antony Sher dramatically excels. In Regie, the Rake's Progress by Bill Alexander. Play is replete with Roger Rees as Hamlet and Kenneth Branagh as Henry V. All worth seeing. (8288705, credit cards 6388858).

**Pravda** (Olivier): Entertaining epic play by David Hare, with Simon Callow and Brenda Blethyn for the National Theatre in which an unscrupulous South African magnate acquires Britain's most prestigious newspaper. A journalistic satire on the grand scale with an irresistible performance by Anthony Hopkins as the editor who perceives the Establishment while a nationithers. (2322232).

**West** (Lyric): Deserved transfer to Shaftesbury Avenue for the RSC's fine Harley Granville play about a

politician ruined by sex scandal. Daniel Massey and Judi Dench head John Barton's production. (4372888).

**Breaking the Silence** (Mermaid): Another RSC transfer of Stephen Poliakoff's account of his family's emigration to America. Peter Hall directs. (8341311, credit cards 5293233).

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## July 5-July 11

which the songs are used as nuttiness rather than emotion. (2398300).

**Sunday in the Park with George** (Booth): Inspired by the Seurat painting, Stephen Sondheim fashion a musical with dots and dashes of song that end too soon but work well with Tony Strasberg's pretty set and James Lapine's book which charms gears in the second set. (2386222).

**La Cage aux Folles** (Palace): With some tuneful Jerry Herman songs, Harvey Fierstein's adaptation of the French film manages, rarely, to capture the feel of the sweet and hollow original between high-kicking and somewhat chorused numbers.

Even in the out-dated, patchy enterprise it supports.

## NEW YORK

**Cats** (Winter Garden): Still a sell-out, Trevor Nunn's production of T. S. Eliot's children's poetry set to traditional music is visually startling and choreographically felicitous but classic only in the sense of a rather static and overblown idea of theatricality.

**Richard III** (Barbican): Last year's Stratford-upon-Avon production with Antony Sher dramatically excels. In Regie, the Rake's Progress by Bill Alexander. Play is replete with Roger Rees as Hamlet and Kenneth Branagh as Henry V. All worth seeing. (8288705, credit cards 6388858).

**Drury Lane** (Lyceum): Michael Bennett's latest musical has now become a stalwart Broadway presence despite the forced effort to recreate the career of a 1960s female pop group, à la Supremes, without the quality of their music. (2382230).

**Brighton Beach Memoirs** (46th St): The first instalment of Neil Simon's memoirs of his immigrant parents and grandparents on a Depression-era Jewish household where young Eugene falls awkwardly in love with his cousin. (2211211).

**A Chorus Line** (Shubert): The longest running musical ever in Broadway has only recently been joined by the James O'Neill version of this swashbuckler. (2543670).

**West** (Lyric): Deserved transfer to Shaftesbury Avenue for this Plantagenet classic. Ends July 14 (4433800).

## WASHINGTON

**Count of Monte Cristo** (Eisenhower): The second production of Peter Sellars' new American National Theatre troupe is the James O'Neill version of this swashbuckler.

**Chicago** (Lyric): Six Characters in Search of an Author (Goodman): Robert Brustein brings his acclaimed American Repertory Theatre to Chicago for this Plantagenet classic. Ends July 14 (4433800).

**Saleroom** (Antony Thorncroft

## Onegin/Coliseum

Clement Crisp

With Natalya Makarova making her London debut in *Onegin* on Monday night with Festival Ballet, we were made aware of depth of feeling and understanding that only Russian can bring to Russian art. It is to the great credit of Cranko's realisation of Pushkin's drama that it can allow this act of revelation—for such it was in Makarova's portrait of Tatiana that we witnessed Pushkin's heroine in blazing life.

There was also the dreamlike, somewhat innocent girl, and there the sudden expression of her feelings in the glare of infatuation for Onegin. With the letter scene came the full flood of emotion as Makarova flung herself ecstatically into Onegin's arms, her dancing at once pure and girlish, yet echoing with the most intense ardour.

Her rejection by Onegin and the subsequent storm of grief as the due between Onegin and Tatiana is presented with subtlety, as Makarova's slung herself into the arms of her beloved, who play cards," as Sir Roy Welensky called them in an interview memorable for its blithe contempt. It was because Onegin was an idea whose time had run out.

It was not just that the British Labour Party was bent on dismantling an empire that it had created, but those who wanted neither to emigrate to Africa nor to administer it. Tatiana's death was that it would be expensive and difficult to keep an empire in Africa; it would be wrong.

Having said that, it is good that we have a television company that is prepared to tackle a story of our recent history with such seriousness and sound resources. Those who want to change our television system will have to explain who is going to do work like this for us, and how it will be paid for.

Francis Yeats-Brown was only in his fifties when he died during the last war. His memoirs of the Edwardian Raj belong to an age so remote that it is startling to reflect that he could have lived on until the 1970s.

In some ways he anticipated later attitudes. If his love for and fascination with the sub-continent are predictable, more surprising is his enthusiasm for Hinduism. His quest for spiritual fulfilment is recounted half-humorously, but there can be no doubt that his messmes would have found his frequenting of guru's pretty rum.

Already familiar in an Indian context, Tim Pigott-Smith moves from the megalomaniac manipulations of *The Jewel in the Crown* to the anecdotal and whimsical reminiscences of the pre-Great War Empire that make up this one-man show at the Lyric, Hammersmith. The upper reaches of the Raj were "exclusively peopled with crack shot and cricketers," and there is a terrible temptation to regard him as unrecognisable as the work of his predecessor.

Price's music is simply recognisable as the work of the composer of *Believe Today* (complete with one of Scarfe's trademarks, the Concorde nose) and the film victim—who just happens to be Tom—is rewarded with another windfall by the "Porno's" proprietor, a cigar-toting Italian refugee from a barnyard. Tom rejects the money and sings to another glutinous love song to a seductively loyal Sarah (Alison Thomas). Price's music is simply recognisable as the work of the composer of *Believe Today* (complete with one of Scarfe's trademarks, the Concorde nose) and the film victim—who just happens to be Tom—is rewarded with another windfall by the "Porno's" proprietor, a cigar-toking Italian refugee from a barnyard. Tom rejects the money and sings to another glutinous love song to a seductively loyal Sarah (Alison Thomas). Price's music is simply recognisable as the work of the composer of *Believe Today* (complete with one of Scarfe's trademarks, the Concorde nose) and the film victim—who just happens to be Tom—is rewarded with another windfall by the "Porno's" proprietor, a cigar-toking Italian refugee from a barnyard. Tom rejects the money and sings to another glutinous love song to a seductively loyal Sarah (Alison Thomas). Price's music is simply recognisable as the work of the composer of *Believe Today* (complete with one of Scarfe's trademarks, the Concorde nose) and the film victim—who just happens to be Tom—is rewarded with another windfall by the "Porno's" proprietor, a cigar-toking Italian refugee from a barnyard. Tom rejects the money and sings to another glutinous love song to a seductively loyal Sarah (Alison Thomas). Price's music is simply recognisable as the work of the composer of *Believe Today* (complete with one of Scarfe's trademarks, the Concorde nose) and the film victim—who just happens to be Tom—is rewarded with another windfall by the "Porno's" proprietor, a cigar-toking Italian refugee from a barnyard. Tom rejects the money and sings to another glutinous love song to a seductively loyal Sarah (Alison Thomas). Price's music is simply recogn

## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4DY  
Telegrams: Finantime, London PS4. Telex: 8954371  
Telephone: 01-242 6000

Wednesday July 10 1985

## Interest rates and sterling

**IN STRICT** logic the arguments about the level of public spending and the timing and size of interest rate reductions are somewhat different. The first concerns the amount of the national income people prefer to spend collectively through tax rates rather than individually through the market. The second is one of economic strategy.

But the two come together in practice because most of the pressure groups, opposition parties and Conservative MPs in fear of their seats want the Government to move on both fronts simultaneously. They want to inject demand by increased public investment, while using lower interest rates to stimulate private demand and to edge the pound downwards.

This is only the beginning. There is pressure for a more generous attitude to teachers' pay, health service spending, social security transfers and support for numerous individual projects, irrespective of commercial results. The myth that there is something called government which can act as Father Christmas in simultaneously satisfying all these demands has been reborn.

### Argument

As it is, government spending has been rising nearly as fast as the national income. If the Chancellor were to take an even slightly tolerant attitude to current demands, public spending could easily take up the whole annual increment of the national income and more.

The more immediate operational issue is the argument between the Chancellor and the CBI about monetary policy. This is being obscured because they both say interest rates when they are really concerned about underlying inflation and the impact of interest rates upon it.

The CBI economists are worried about the impact of a strong pound on overseas competitiveness. Yet many business leaders are wary about calling openly for sterling depreciation. So the CBI concentrates on the means of a lower interest rate rather than the unmentionable end of lower sterling.

The Chancellor, on the other hand, wants a strong currency, which is probably the biggest single influence making for low inflation in any open medium-sized economy. There

is not only the direct effect on imported materials and finished products. Just as important is the constraint a strong pound puts on the ability of the UK producers to raise prices and thus pass on inflationary pay awards.

But the Chancellor, too, prefers not to give hostages to fortune by stating exchange rate objectives which he may not be able to maintain or much later. So he does talk about a level of interest rates consistent with fighting inflation without mentioning the crucial place.

In view of the vulnerability of UK inflation to upward pressure and the highly disquieting trend of wage settlements, there is a strong case for erring on the side of high sterling especially when profits have risen sharply overall despite problems in particular sectors.

It is, however, possible to have too much of a good thing, including a strong pound. The objective of lower inflation has to be balanced against the need to keep the recovery going at a sufficient rate to underpin the still uncertain signs of an employment improvement. While the present growth of nominal demand of over 4 per cent per annum—consisting of 3 to 4 per cent real growth and 1 per cent underlying inflation—is far from inadequate, a serious setback next year would matter.

The exact level of sterling consistent with non-inflationary growth is not a matter of scientific calculation. Nevertheless a rate of about DM 4 maintained for too long is too high—and unnecessary when the pound is tending to move below DM 3.

It is reasonable to wait and see the market effects of forthcoming inflation figures as well as Opec decisions before going far on interest rates. But the Chancellor should restate his intention to demote erratic and misleading figures for sterling M3 to a strictly subsidiary role in monetary policy-making. Having made the point that inflationary pay awards will not be underwritten, the Government must follow an even-handed policy, ensuring that neither sterling nor the growth of nominal GNP is too high or too low and looking at the market for 1986, as well as conditions in 1985.

## Indecisiveness in Ottawa

CANADA has been changing the guard with a vengeance. Mr Pierre Trudeau, Prime Minister, except for a short break, since 1968, has retired last year. He left the Liberals to fight a hopeless electoral fight and they were duly smashed by Mr Brian Mulroney's Progressive Conservatives.

Last month two of Mr Trudeau's most determined opponents, Mr René Lévesque, Premier of Quebec, and Mr Peter Lougheed, Premier of Alberta, announced their retirements in quick succession. For good measure the celebrated Tory "blue machine" that has run the biggest Canadian province, Ontario, since 1943, has collapsed and a Liberal, Mr David Peterson, has been sworn in as Premier.

This all-change has greatly cleared the air. Problems of principle which had become seriously aggravated by personal animosities can again be tackled with a greater hope. Economic revival and political developments also favour the opportunity for making new beginnings.

In particular Mr Lévesque's departure coincides with an ebbing away of separatism and nationalism in French-speaking Quebec. Mr Mulroney has signalled his readiness to seek a constitutional settlement with Quebec which did not accede to the revised constitution adopted in 1981. Whoever emerges as leader of Quebec after the election due there by next spring is likely to go in the same direction.

The process will take time. But hopes are high that the danger that Quebec will weaken or even destroy Canadian federation can be exercised. That possibility originally had a distinctly unsettling effect on foreign investors. Its disappearance, at least for the foreseeable future, should support the efforts of the Mulroney government to stimulate inward foreign investment.

Mr Mulroney has abolished existing obstacles to green-field foreign investment in Canada. His government is also likely to handle with great liberality the screening procedure still applicable to foreign takeovers of Canadian businesses.

A removal of the remaining barriers, except in the most sensitive sectors, might have been desirable in principle. But it would have been difficult politically, especially since Mr

Mulroney has decided to seek the greatest possible national consensus behind his policies. His search for consensus has greatly complicated the Canadian effort to arrive at an agreement on what in Ottawa is called enhanced trade with the U.S. The phrase in part intended to avoid the use of the term "free trade" which has been contentious politically in Canada for more than a century. The opponents fear that Canada will become too dependent upon the U.S., forfeiting its political and cultural independence.

It devotes too much attention to these, probably exaggerated, fears by the Canadian Government will run the risk that its trade initiative will lead nowhere in particular. That need not worry the rest of the world which has been a particular reason to love the kind of bilateral arrangements which Ottawa appears to have in mind with Washington.

Mr Mulroney has been in office for less than a year and his authority is founded on a largely inexperienced Conservative caucus in the Canadian parliament. Nonetheless, the handling of the trade initiative to date does not betray some indecisiveness. The impression may or may not be dispelled when, as expected in September, the Minister of External Trade, Mr James Keltner, makes his recommendations to cabinet on the matter.

### Budget row

Mr Mulroney's handling of a political row stirred up by the budget introduced in May has reinforced the impression of a lack of firmness. What Mr Michael Wilson, the Finance Minister, then proposed was a good deal less tough than the advance publicity. It was probably also less tough than what was publicly frightened by balloon-budget cuts which would have been greater. Yet in the face of a skillfully planned opposition campaign against one of Mr Wilson's proposals, to modify the indexation of old age pensions, Mr Mulroney retreated.

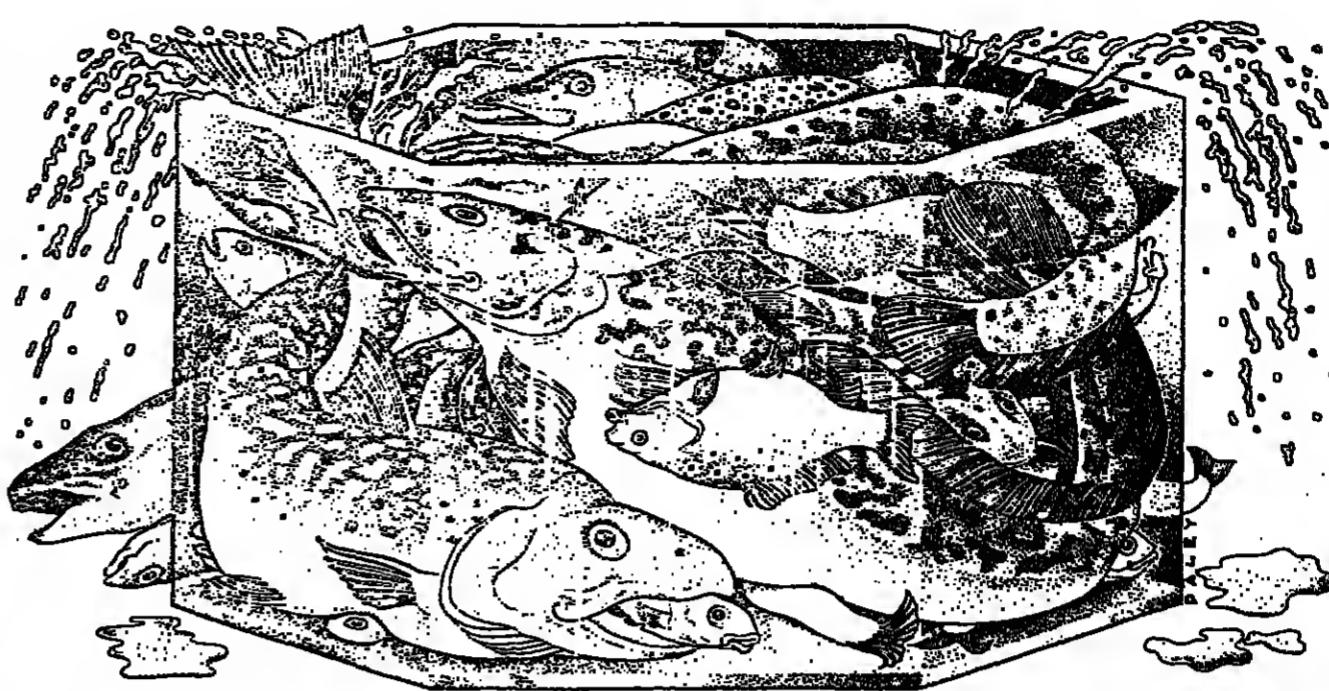
Neither the trade issue nor the row about the budget need do Mr Mulroney permanent damage. He has plenty of time and parliamentary backing to sort them out. But the investment climate would suffer from the viewpoint of both Canadian and foreign investors, if Mr Mulroney's pursuit of consensus were to degenerate into a loss of director.

The keenness to secure the Cristallina property is also revealed in the fact that Christie's only took a 4 per cent commission from the vendor rather than the usual 10 per cent.

## THE NEW GILT-EDGED MARKET

# A tough battle for survival

By Barry Riley, Financial Editor



long-dated sectors, and index-linked.

The various new market makers—or primary dealers in American terminology—are approaching the market from different directions, which in evitably affects their style.

Leading gilt-edged broking firms like Phillips & Drew, W. Greenwell and Crieswell Grant have been motivated by the need to protect their market shares at the distribution end—that is, in dealings with clients.

They have all teamed up with banks to obtain outside capital, and in some cases have also absorbed small jobbing firms to obtain experienced traders, in addition to recruiting traders from other areas such as the Eurobond market.

All the same, they are regarded as being primarily sales-driven, and will run the trading desk on a low-exposure basis simply to service clients' orders.

Many of the newcomers, however, especially the Americans, have no existing base in the market at all. Their sales teams will have to be built up from scratch. Accordingly there is speculation that such market making firms will only be able to make money by taking book positions. This could also, of course, involve them in losses if their judgments turn out to be wrong.

As for the big two, BZW and Mercury, they will begin with a reasonable balance of trading and distribution, but inevitably their market shares at the trading end will drop sharply. They also face the most severe internal management problems of any of the 29 partly because of the large numbers of people involved, and partly because they are the obvious targets for the headhunters.

The big jobbers have been swallowed up into the two major British-owned securities groups, Barclays de Zoete Wedd and the Mercury International Group put together by S. G. Warburg. But the new market will require all 29 firms to have a team of traders to run their books of gilt-edged securities, which come in a variety of categories including the short-dated and

work? The most obvious change is that market making will shift from the floor of the Stock Exchange to trading rooms around the City of London (apart from certain smaller bargains which may continue to be transacted in the traditional way).

Instead of brokers physically approaching jobbers at pitches on the Stock Exchange floor, the various primary dealers will set up a telephone market of largely self-contained but intercommunicating units.

The market will be regulated in two ways. First, the Bank of England will keep a very close eye on prudential aspects. Each

they can offset positions they have built up through their sales desks. Their activities should greatly increase the liquidity of the market.

Market makers will have another facility available to them. They will be able to borrow stock from investors through the intermediation of recognised Stock Exchange money brokers. This service, in its essential features, will be carried over from the existing jobber/broker market.

But whether the new market will prove cheaper and more efficient, either for institutional investors or for the Bank, is debatable.

Mr John Lewis, the partner of Phillips & Drew in charge of the gilt-edged operation, thinks not. "The costs of dealing are going to rise," he contends. "There will be more people in the market to be paid for. It's a very cheap system we are getting rid of."

Nobody knows quite what will happen in practice, but it may be that commissions will not be so much as abolished. Instead, the market could go over to the basis of so-called "net" prices so that commissions get wrapped up in dealing spreads.

The result may not be so cheap after all. Mr Lewis warns: "What institutions will find is that at the end of the day it will be more difficult to beat the indices than it was before."

Meanwhile, there is widespread anxiety that the projected size and cost of the new gilt-edged market will be unsustainable. There will initially at any rate be almost as many primary dealers in London as there are in New York, where 36 firms trade in a Treasury bond market many times as large.

There is bound to be a painful process of attrition. Mr John Baskerville sees the final list, after three to five years from October 1986, as boiling down to around 15 names.

He thinks there will be four major firms, six in the second division, and perhaps five more which just succeed in scraping together enough business to remain as primary dealers.

Like the proprietors of all the 29, Mr Baskerville thinks that his own market making firm will be one of the survivors.

## Salaries for candidates with a smattering of experience are being bid up into the £50,000 to £100,000 range

will run the book. Orders will be taken by a team of around 13 salesmen sitting nearby and these will be shouted to the traders.

Prices will be quoted according to the position of the trader's book taken in conjunction with a display of other market makers' prices on screens stacked on the trading desk.

These screens—the products of highly specialised inter-dealer brokers—will be crucial to the operation of the new market. A number of IBDS—perhaps around half a dozen—are now being licensed by the Bank of England. Their function will be to facilitate trading between primary dealers so that

approved market maker has already submitted detailed plans of its operations, including the amount of capital which will be committed. When operations begin, the risk exposure of each firm will be closely monitored, and daily reports will have to be submitted.

Secondly, the Stock Exchange will have responsibility for regulating the good conduct of the market. The primary dealers will have to be member firms of the Stock Exchange, and consequently will have to follow Stock Exchange rules.

Moreover the Stock Exchange's computers will keep central records of all trades. The exact procedures are still

department he will now run. Other qualifications include a string of jobs in the City, ranging from the discount business to credit cards, banking and travellers' cheques.

Most recently he was chief executive of R. P. Martin, the money broking firm, a job he only took last year shortly before the company was bought out by American interests.

Conran and Helpman seem to have the tide with them in this bid at present. The trade secretary, Norman Tebbit, yesterday announced that he will not refer the offer for Debenhams to the Monopolies Commission.

Even so, it seems indecently early to be making firm plans to reshape the stores.

Behind Conran's wish to use the services of the two Prague architects (who now practice independently in Britain) is his enthusiasm to use the concept of the galleria throughout the Debenhams stores, incorporating atriums and glass passages to link each store an individually interesting shopping centre. The Arcade in Milan, built in 1967, has fired Conran "to let light in from the top of the store."

Jiricna and Kaplicky, both in their early forties, left Prague after the 1989 uprising. She designed the Caprice restaurant and the Joseph fashion shops. He has worked for the architect Norman Foster.

Conran is now working with Richard Rodgers on the interior of the new Lloyds headquarters in the city, and she is also an assessor on the ET's Architecture at Work award.

One is a 17-year stint in the Navy where he rose to be Lieutenant Commander, and must have acquired his well-groomed, ordered habits. And though his style could hardly be described as domineering, Lloyds' members must be prepared to have things shipshape, particularly in the 400-strong

## BASE LENDING RATES

A.B.N. Bank ..... 12 1/2% C. Hoare & Co. ..... 12 1/2%

Allied Dunbar & Co. ..... 12 1/2% Hongkong & Shanghai 12 1/2%

Allied Irish Bank ..... 12 1/2% Johnson Matthey Bkrs 12 1/2%

American Express Bk ..... 12 1/2% Knowsley & Co. Ltd. 13%

Henry Ansbacher ..... 12 1/2% Lloyds Bank ..... 12 1/2%

Amro Bank ..... 12 1/2% Edward Mansfield & Co. 13 1/2%

Associates Cap. Corp. ..... 13% Meghraj & Sons Ltd. 12 1/2%

Banco de Bilbao ..... 12 1/2% Midland Bank ..... 12 1/2%

Bank Hapoalim ..... 12 1/2% Morgan Grenfell ..... 12 1/2%

BCCI ..... 12 1/2% Mount-Credit Corp. Ltd. 12 1/2%

Bank of Ireland ..... 12 1/2% National Bk. of Kuwait 12 1/2%

Bank of Cyprus ..... 12 1/2% National Girobank 12 1/2%

Bank of India ..... 12 1/2% National Westminster 12 1/2%

Bank of Scotland ..... 12 1/2% Northern Bank Ltd. 12 1/2%

Banque Belga Ltd. ..... 12 1/2% Norwich Gen. Trust. 12 1/2%

Barclays Bank ..... 12 1/2% Beneficial Trust Ltd. 13 1/2%

Brit. Bank of Mid. East 12 1/2% PK Finans Int'l. (UK) 13%

Brook Shipton ..... 12 1/2% Provincial Trust Ltd. 13 1/2%

R. Raphael & Sons 12 1/2% Trustee Savings Bank 12 1/2%

CL Bank Nederland ..... 12 1/2% United Bank of Kuwait 12 1/2%

Canada Permanent ..... 12 1/2% United Mizrahi Bank 12 1/2%

Cayzer Ltd. ..... 12 1/2% Westpac Banking Corp. 12 1/2%

Cedar Holdings ..... 13% J. Henry Schroder Wag 12 1/2%

Charterhouse Japet. 12 1/2% Standard Chartered 12 1/2%

Choularton\*\* 12 1/2%

Citibank NA ..... 12 1/2% Trustee Savings Bank 12 1/2%

Citibank Savings ..... 12 1/2% United Bank of Kuwait 12 1/2%

City Merchants Bank 12 1/2% Mizrahi Bank 12 1/2%

Clydesdale Bank ..... 12 1/2% Whitaway Laidlaw 13% Williams & Glynn's 12 1/2%

C. E. Coates & Co. Ltd. 13% Yorkshire Bank ..... 12 1/2%

Com. Bk. N. East ..... 13% Consolidated Credits 12 1/2%

First Nat. Secs. Ltd. ..... 13% Co-operative Bank 12 1/2%

Duncan Lawrie ..... 12 1/2% The Cyprus Popular Bk. 12 1/2%





# FINANCIAL TIMES

Wednesday July 10 1985



Kevin Done charts the fall from favour of a Swedish oil services group

## Consafe finds itself in deep waters

THE PRICE of Consafe shares tumbled yesterday as the Swedish stock market reacted to the company's dramatic announcement on Monday that it is facing huge losses this year and is being forced to seek financial help from its main creditors.

The shares closed at SKr 53, a precipitous fall from Friday's closing price of SKr 124 and its peak in early 1984 of SKr 510.

Consafe, the world's leading operator of offshore accommodation and service platforms for the oil and gas industry, gave a warning on Monday that it was facing losses of SKr 300 to SKr 400m (\$34.7m to \$46.32m) this year.

Negotiations began in Gothenburg yesterday between representatives of the Consafe board and its main creditor, the Swedish state.

The biggest part of the Consafe fleet of semi-submersible accommodation and service platforms has been built at the state-owned Götaverken Arealt yard in Gothenburg and most of Consafe's long-term debt, some 70 per cent - has been backed by state guarantees.

At the end of 1984, the group had around SKr 3bn of long-term debt, including SKr 700m in unrealised exchange losses.

This week the group suddenly an-

nounced that, with mounting losses, its liquidity was deteriorating sharply and the position was expected to worsen during the rest of the year. It faced no alternative but to seek help from its creditors.

The banks most exposed to Consafe are Skandinaviska Enskilda Banken of Sweden, Barclays and Grindlays of the UK and Norden Bank, now part of Den norske Creditbank of Norway, but they are largely protected by guarantees from the Swedish state.

For the third time in less than two years, the Swedish Government is being forced to intervene in the financial troubles of struggling Swedish shipping groups.

In early 1984, it reluctantly helped to save the Broströms liner shipping operations, forcing a merger with Transatlantic, for long Broströms' chief domestic rival. By the end of 1984, its attitude had hardened, however, and a week before Christmas it allowed Salen Line, the country's biggest shipping group, to sink into bankruptcy. It was the country's biggest corporate failure since the early 1930s.

Consafe is a very different case, however. The creation of one of Sweden's brightest young entrepreneurs, Mr Christer Ericsson, it rep-

resents one of Sweden's few foot-holds in the offshore supply industry and at the same time it has been a mainstay of the Götaverken Arealt shipyard, which in recent years has gone over virtually exclusively to the building of offshore platforms and drilling rigs.

If the state proves niggardly in its approach to helping Consafe, it might sound the ultimate death-knell for the shipyard, too. The yard had previously warned that it would be forced to cut around 600 of its present 2,000-strong workforce in the face of shrinking future order books.

The Swedish shipbuilding industry is still having to digest the closure of one of the country's two remaining merchant shipbuilding yards, Uddevalla, which is being run down with the loss of more than 2,000 jobs.

Consafe has enjoyed a rapid rise since its creation in 1971 by Christer Ericsson, a promising teenage jazz drummer and, in his twenties, a captain in the Swedish merchant navy. He founded the company around the idea of using a synthetic fabric - similar to that used in car seat belts - to lift and lash cargoes at sea instead of chains.

With a starting capital of SKr 5,000 he had by last year built a company with an annual turnover of SKr 1bn, total assets (the book value) of SKr 1bn and a workforce of more than 600.

After the success of its initial business idea, he moved into dealing in used cargo containers, particularly for shipping equipment and supplies out to the burgeoning oil and gas fields in the North Sea.

From containers, Consafe began to provide special modules for various living and work functions on the offshore platforms. By 1977, its confidence had grown sufficiently for it to order the world's first "float," a purpose-built accommodation platform with rooms for 600 guests.

Expansion has continued at a hectic pace as Consafe has tried to develop its special niche in the offshore supply market. Today, it controls around half the world market for offshore accommodation platforms. Its fleet of close to 20 offshore units now includes a couple of semi-submersible drilling rigs, diving support vessels and several so-called cranes, accommodation and service barges.

On the crest of the wave, Christer Ericsson launched Consafe on the Swedish stock market at the beginning of 1984, raising around SKr 340m from a market euphoric at the time of its listing.

For the banks most closely involved with Consafe, especially Skandinaviska Enskilda Banken, it is now obvious that Consafe grew too fast on too much borrowed capital, but it looks as if it is the state that faces the tricky question of whether the company should now be bailed out.

Briefly, the share price soared to SKr 510, but it soon began to tumble as the company's earnings forecasts started to prove wildly over-optimistic and Ericsson's own interests began to be reflected by other business deals.

In 1984, the company barely broke even, although more generously accounting for depreciation, helped the picture a little. At the start of 1984, Ericsson, who still controls around 35 per cent of the equity and some 90 per cent of the votes in Consafe, moved over from managing director to chairman of the group. At the same time, he used part of his growing personal fortune to buy a controlling stake in the Swedish distributor for Mercedes-Benz cars.

With the storm clouds growing over Consafe, the company had to face the音乐 in March this year, but the company was already clearly off

pace.

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In themselves, the June money statistics were more than usually meaningless, any underlying message contained being obfuscated by the pushing and shoving to subscribe for Abbey Life. With more than £2bn of frustrated cheques in clearing bank suspense accounts over make-up day, there is no knowing if the lending total was inflated or understated; it depends on how much of this money came from liquidating other assets, and how much the stags borrowed. Possibly the surprisingly small amount of net gilt sales can be explained by non-bank institutions running down their holdings - in order to meet their many underwriting commitments in the equity market.

Whatever the tangled truth, the foreign exchange markets did not wish to unravel it before buying sterling. A bad underlying figure would keep interest rates high, and something better would allow the gilt-edged market to advance. For equities, high interest rates and higher levels of sterling are, however, equally unpalatable. Shares with a lot of trading exposure to the exchange rate were looking particularly unhappy yesterday: ICI, which has such a well-publicised sensitivity to the D-Mark, fell 17p to 712p - but then sterling is at its highest against the D-Mark since September 1983. If the pound remains at

these levels, there will also be adverse translation effects across the board, and however little that matters to dividend-paying capacity, the stock market is beginning to worry about it.

Intasun

Reporting in midsummer may have its advantages, but these are scarcely evident for a package-tour operator. In Intasun's case, a surge in late bookings over the next four weeks could decide whether it makes as much or more from tourism this year than last year's £2.2m.

This hardly leaves much for investors to ponder in the remaining 48 weeks - unless it is the professional ease with which Intasun is weathering two bad years.

MEPC had done all the right things. It may be that packaging people breeds cynicism, but the company's ruthless treatment of the holidays as a commodity has protected it from an even worse downturn than last year's bad decline at the trading level. Intasun's push for volume has - after the aircraft disposals that so inflate pre-tax profits - still left it with the clout to repair margins at the expense of hotel operators and air-charter contractors.

Intasun must also be given credit

for spotting that Greece would this year be cheap and Spain expensive

and for its shift to larger aircraft - and hence larger aircraft, where

consolidations pass relatively unnoticed. Above all, it continues to

show the most skillful management of cash - and this without the encumbrance of early bookings which would formerly have swelled the June cash bulge to £70m.

All this may be getting a bit

air-force-awaking even for Intasun

despite the promise of a bumper 1986-87 on collapsing Mediterranean currencies. That it is leaving its shareholders a little happier.

the customers' cash alone and gearing up to buy hotels bespoke as much and in going out of its way to bring Ramada in as managers. Intasun is recognising that the risks of this diversification need to be spread a bit.

### MEPC/EPC

When Olympia & York Developments bought English Property Corporation six years ago, it was pretty clear that OYD had its eye on EPC's Canadian holdings, and not much else. Since then, it has encouraged EPC to sell off properties and must have been relieved when MEPC offered to buy the rump that was left.

What MEPC had ended up with is a mixed bag of office, retail and industrial properties in various states of repair. There must be room to add value through development, particularly in a couple of the City of London sites and on the Milton Trading Estate, and the £70m odd of tax losses will doubtless come in handy. But it is no secret that MEPC made a pitch for stock conversion earlier this year, and it is hard to escape the conclusion that this purchase smacks of stock on best.

This was not lost on the City, but what really pained the market was the vendor placing used to finance most of the deal. The dilution caused by issuing equity knocked 12p off each share's net asset value, so it was not surprising to see them fall 14p. At the close, they stood only 7p above the 25p placing price. Perhaps the moral for property companies' earnings dilution to addition. With gearing of only 50 per cent and cash of £55m in the latest balance sheet, MEPC could easily have paid cash for EPC and left its shareholders a little happier.

## Shell may invest \$200m in Colombian coal project

BY MAURICE SAMUELSON IN LONDON

ROYAL DUTCH/SHELL has told the Colombian Government it would like to buy a stake in the \$2.2bn El Cerrejón coal project, which is expected to supply a tenth of the world's demand for imported power-station coal by 1990.

The project, being developed jointly by the Colombian Government and Exxon, produced its first coal for export earlier this year and is due to reach full capacity of 15m tonnes a year by 1989. A second phase, producing an additional 10m tonnes a year, is also under consideration.

Shell has not yet told the Colombian how much of the product it would like to buy. It is understood, however, to be interested in at least 6 per cent, involving an investment of up to \$200m.

The approach to Colombia was made earlier this month when officials of the London-based Shell Coal International met Colombia's

Minister of Mines and Energy, Sr Ivan Duque Escobar, in Bogota. The approach was disclosed on Monday in a local press statement by Sr Duque Escobar, who said his Government would consider it after consulting with Exxon.

Under the agreement between Colombia and Exxon, the first phase of El Cerrejón will produce 15m tonnes a year for export, divided equally between the state-owned Carboocola and Intercol, Exxon's Colombian subsidiary.

Shell has been interested in Colombia's coal reserves for many years but stayed out of the initial stages of the El Cerrejón project, in Colombia's Guajira province, because it thought the mine was too expensive.

Announcing Shell's renewed interest, Sr Duque Escobar reportedly said that Colombia was finding it difficult to raise its 50 per cent of the \$2.2bn. He added that both par-

## Olympia & York sells UK assets to MEPC

BY MICHAEL CASSELL IN LONDON

OLYMPIA & York Developments, the Canadian-based property and resources group, is selling English Property Corporation (EPC) to MEPC, one of Britain's largest development and investment groups, for £12.5m (\$15.3m).

The deal returns ownership of EPC to the UK, six years after the Reishmann brothers, who control Olympia & York, purchased the group for £58m at the end of a hotly contested bid battle with Wereldwide, the Dutch development group.

But the Lower Saxon CDU has dug in its heels. Its resistance has undoubtedly been stiffened by the fact that a tough state election is due there next year.

The party is desperate to avoid a repeat of the North Rhine-Westphalia result of two months ago, when the CDU suffered a crushing defeat, for which dissatisfaction with high unemployment was held to have been largely responsible.

The failure of this latest scheme probably marks the end of a string of unsuccessful attempts in recent years to streamline the German steel industry through mergers.

Krupp and Klöckner, however, did say yesterday that they and CRA would still be keeping in touch to see whether, after the industrial rationalisation plans had gone through, there was still a chance of co-operation between them.

Continued from Page 1

In a quickly arranged vendor placing designed to meet a sale deadline imposed by Olympia & York, MEPC is issuing 33m new shares at 25p - being conditionally placed by Morgan Grenfell - and paying £30m in cash.

The developer is also taking on about £7m of third-party debt to add to its current borrowings of about £450m, although it also inherits some potentially useful tax losses.

The purchase, which will lead to a dilution in net asset value per share of under 3 per cent, helps to tip the balance of MERP's international portfolio valued at around £1.2bn before the deal - back towards the UK. About 60 per cent of its property assets will now be held in the UK.

Mr Christopher Benson, managing director of MEPC, said the purchase represented an unusual opportunity to acquire an important property portfolio on terms that were more favourable than those available on individual purchases.

The EPC package, he added, offered scope for improving revenues and capital values via an active refurbishment and redevelopment programme.

News of the purchase sent MEPC shares down 14p to 27p on the London Stock Exchange.

See Lex, Background, Page 21

## Mazda and Ford plan venture in S. Korea

By Carlo Raport in Tokyo

FORD of the U.S. is planning to join forces with Mazda of Japan and KIA Industrial of South Korea in a co-operative venture to produce sub-compact cars in South Korea and sell them in North America and Europe.

According to the plan now under negotiation, KIA, South Korea's leading car maker, would provide technological back-up to the venture, as well as supplying components at the early stages. Ford, which holds 24 per cent of Mazda's stock, would provide the marketing network for the Korean car.

Mazda officials said yesterday that the tripartite venture had a "good chance" of going ahead. They said that Mazda or Ford, however, were not planning to take direct equity stakes in the Korean venture.

The venture comes as a result of recent moves by the South Korean Government that allow KIA to diversify into the domestic vehicle market. KIA makes the best-selling commercial van in South Korea, the Bongo, but does not produce domestic vehicles or distribute them overseas.

Mazda and KIA have had links since 1981, with KIA supplying some components to the Japanese company.

"They have asked for our support in the venture and when they specify what they want we will help," a Mazda official said yesterday.

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## THE LEX COLUMN

## A tighter squeeze for equities

Signs of strain, as well as mid-summer lassitude, are to be seen all over the London markets at present.

The money supply figures may say that sterling M3 has been growing at 23.5 per cent over the last three months, but the rising pound suggests that money is tight enough, and a flagging equity market appears to agree: sterling yesterday reached its highest effective rate for 18 months, and the FT 30-share index had its steepest fall

in themselves, the June money statistics were more than usually meaningless, any underlying message contained being obfuscated by the pushing and shoving to subscribe for Abbey Life. With more than £2bn of frustrated cheques in clearing bank suspense accounts over make-up day, there is no knowing if the lending total was inflated or understated; it depends on how much of this money came from liquidating other assets, and how much the stags borrowed. Possibly the surprisingly small amount of net gilt sales can be explained by non-bank institutions running down their holdings - in order to meet their many underwriting commitments in the equity market.</p



## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Wednesday July 10 1985

## CBS profits fall 12% in quarter

BY PAUL TAYLOR IN NEW YORK

CBS, the US broadcasting group which is waging a fierce defensive campaign against a takeover bid by Mr Ted Turner, yesterday reported a 12 per cent decline in second-quarter income from continuing operations and sharply lower first-half results. Record operating profits from its CBS/Broadcast group were offset by lower earnings from other operations.

The New York-based group blamed the overall decline in operating profits on softness in the recorded music business, the impact of its purchase earlier this year of the Ziff-Davis magazine operations, interest charges and disappointing results and higher costs resulting from the restructuring of its toy business.

Second-quarter earnings from continuing operations fell to \$78.1m, or \$2.03 a share, from \$88.4m, or \$2.08, in the correspond-

ing period a year earlier. Net income fell even more sharply, by 22 per cent to \$68.3m, or \$2.33 a share, from \$88.4m, or \$2.96, partly reflecting one-time charges associated with the disposal of the group's musical instrument operations. Revenues increased from \$1.19bn to \$1.23bn.

For the first half, CBS reported a 27 per cent decline in net earnings from continuing operations to \$94.9m, or \$2.19 a share, from \$129.6m, or \$4.36, a year earlier. First-half net earnings fell by 32 per cent to \$86.1m, or \$2.08, from \$127.5m, or \$4.29. Revenues were flat at \$2.35bn compared with \$2.34bn in the 1984 first half.

Mr Thomas Wyman, CBS chairman and chief executive, said: "More than half of the decline in second-quarter net income reflected one-time-only charges. On the plus side we were particularly pleased

with the performance of the CBS/Broadcast group which not only set a record in operating profits for any quarter in its history but has also reported the largest quarterly operating profit of any broadcasting entity ever."

The group said quarterly earnings from its CBS/Broadcast group, bolstered by "a very strong performance" by the CBS television network, had increased by 14 per cent to \$181.1m from \$159.4m on revenues up 10 per cent at \$737.2m from \$672.5m.

In contrast, profits from CBS Records plunged to \$18.8m from \$30.5m as revenues fell to \$281.7m from \$305.3m. The profit decline reflected softening market conditions and a reduced domestic schedule of releases from major artists. Profits for the record group's international and direct marketing operations increased, though.

## FFr 242m rights for Veuve Clicquot

By David Marsh in Paris

VEUVE CLICQUOT, one of France's top champagne companies, is launching a FFr 242m (\$26m) one-for-five rights issue to raise fresh capital to buttress existing activities and finance possible diversification.

The company, traditionally the most export oriented of France's champagne houses, recorded group net profit of FFr 86.3m last year against FFr 77.2m in 1983, on turnover of FFr 903.5m against FFr 804.5m.

The capital increase, under an offer open to the end of this month, will raise nominal capital to FFr 36.6m from FFr 30.5m. The company is issuing 121,000 new shares at FFr 2.00, securing net proceeds of FFr 234m.

The operation is designed to consolidate Veuve Clicquot's acquisition of the Givenchy perfume company over the past few years. It is also stepping up its financing efforts to develop its two champagne subsidiaries, Veuve Clicquot-Pontard and Canard-Duchene. The company says it is also looking for diversification opportunities to tie in with its existing brand names.

The company expects a further 25 per cent increase in group profits this year, with first-quarter turnover up 48 per cent from 1984 on a comparable basis. Higher prices and lower financial charges are the main factors behind the better performance, with export sales expanding particularly fast.

Investments this year are forecast at FFr 36m against FFr 36m in 1984.

## Laura Ashley to seek listing with 25% of family holding

BY CHRISTOPHER PARKES IN LONDON

LAURA ASHLEY, the international textile, design, clothes and home furnishings group, is to seek a full listing on the London Stock Exchange by early next year. After 30 years under private control, the company is likely to confirm the flotation today.

The family is expected to part with about 25 per cent of the company in a move which could value the group at about £200m (\$268m). Mr Bernard Ashley, the founder-chairman, has asked UK bankers Kleinwort Benson to work out a scheme which will allow the workforce to take part "on favourable terms."

He also plans to put about 10 per cent of the family holding into The Ashley Foundation, a trust devoted to direct charitable work with children and in the medical field.

The float will follow a restructuring programme, now under way, in which the 20 or so existing companies will be blended into one.

Mr John James, who joined the group in 1974, will be group managing director. Mrs Laura Ashley will be deputy chairman.

The company, which reported pre-tax profits of £14m on consolidated sales of £12m for the year ending January 31, 1985, has been growing rapidly for the past 10 years, particularly in the US, continental Europe and other overseas markets. It claims to account for about 20 per cent of all UK exports of women's and children's clothes to overseas factories.

The group is something of a rarity in that it is completely vertically integrated: dyeing, printing and making up all its own fabrics for clothes and furnishings to be sold only through its own distinctive outlets. It also makes co-ordinated wallpaper and paint ranges.

Some accessories, such as tiles, tableware and knitwear, are made for the company by Ashley designs. Plans are under consideration for further expansion of the product range to include furniture, men's shirts, costume jewellery and handbags.

In the longer term, the company is also considering new manufacturing plant overseas to complement its current expansion programme in Britain and the Netherlands.

Mr Peter Phillips, group finance director, said that, while expansion of the company's international retail business could be comfortably financed from profits, more was needed to fund planned advances in production. Every 20 new shops needed at least 100 new workers in these factories.

The company had 55 shops in the US at the end of 1984 and plans to open up to 25 more this year. Its North American subsidiary, headed by Mr Peter Revers, will shortly move into a new headquarters at Mahwah, New Jersey.

Mr James, explaining the long-ruled notation, said: "There are lots of expansion opportunities, and ploughing back existing profits is not enough to keep pace."

Mr Peter Phillips, group finance

## International Paper suffers setback

BY CHRIS CAMERON-JONES IN NEW YORK

INTERNATIONAL Paper, the world's largest paper maker, suffered a sharp setback in the second quarter with net earnings falling 47 per cent to \$35.2m, or 57 cents a share, from \$67m, or \$1.21 a share, a year ago.

This left the six-month total for the New York-based group down at \$72.5m, or \$1.17, from \$122.5m, or \$2.19.

Earnings continued to be hurt by

weak pricing levels in most product lines, a decrease in volume and the continued strength of the dollar, Mr John Georges, chairman and chief executive, said.

Sales for the latest quarter were unchanged at \$1.2bn, leaving the interim figure lower at \$2.3bn against \$2.4bn last time.

Mr Georges said that cost-cutting efforts were continuing including the successful start-up of the first

major machine under the modernisation of the plant at Mobile, Alabama. There had also been a reduction in the company's workforce, with about 1,000 salaried employees participating primarily in a voluntary retirement programme.

Halftime earnings a year ago included a net gain of \$18.8m on the sale of land in the first three months. In early trading yesterday shares were down 51¢ at \$47.4m.

## Trinidad to step up borrowing

By Peter Montagnon in London

TRINIDAD AND Tobago intends to step up its borrowings from international financial markets to help develop its indigenous resources, notably natural gas, Mr George Chambers, Prime Minister, said in London yesterday.

The borrowings will be spread through a number of different currencies and markets, including those for Swiss francs and yen, where private placements have already been issued this year. Trinidad hopes to return to the bulldog bond market where it launched a £50m issue in April last year.

Officials say that this year's international borrowing levels will exceed \$400m. Commercial bank credits will be basically confined to specific project needs.

Mr Chambers told a symposium of bankers and businessmen that Trinidad, with total foreign debt of some \$1.43bn, still had capacity to borrow, as it had a debt service to export ratio of only 18.1 per cent in 1984.

Also foreign exchange reserves, which totalled TTS12.5bn (£US \$1.16bn) at the end of last year, represented eight months' import cover, he said. While they acknowledge that this gives Trinidad a high degree of comfort, bankers say they are worried by the continuing decline of reserves from a peak of TTS7.6bn in 1982.

Though the fall has slowed this year, central bank holdings of foreign exchange had still fallen by TTS435m in the first half, Mr Chambers said.

International Bond Service, Page 14

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## EUROBONDS

## 3M issue reflects dollar fears

BY ALEXANDER NICOLL IN LONDON

THE EUROBOND market's fears about the extent of the dollar's decline were demonstrated in striking fashion yesterday with the launch of the first reverse dual currency bond, payable in dollars and with a dollar-denominated coupon, but repayable in sterling.

The recent spate of dual currency issues has been demonstrated in other currencies, mainly Swiss francs, and repayable in dollars. The idea is to offer investors a play on exchange rates.

The latest issue, led by Morgan Guaranty for Minnesota Mining & Manufacturing, the US diversified industrial group, an A-rated borrower, turns the concept on its head. The \$100m, 9% per cent, five-year bond, issued at par, is repayable in sterling at an exchange rate of \$1.3605, the rate at the time the deal was done.

Investors will thus have a dollar investment which will benefit them if the dollar declines substantially, while 3M is paying less than it would on a sterling borrowing, though probably slightly more than it would on a conventional dollar issue.

The issue was one amid a flurry to come out late in the day after a long period in which deals were stymied by a US credit market setback and the dollar's fall on foreign exchange markets. Attention for most of the day focused on two new New Zealand dollar bonds and increases in two Australian dollar issues.

raising N2540m for three years with a 16% per cent coupon and par pricing, led by Goldman Sachs International.

CRA Finance raised its A\$50m issue to A\$80m, while SBC (Australia) increased its A\$40m bond to A\$50m.

The Swiss market, in addition to several small issues, saw Southmark, the US property concern, set an indicated 8% per cent coupon on its SwFr 120m issue due 1983. Swiss International, it was priced at 93% with a 10% per cent coupon and eight-year life.

Incoco, the Canadian-based international metals group, also braved the dollar market with a \$75m, seven-year issue at 11 per cent. It was priced at 100% per cent by lead manager Morgan Grenfell. Like the Ford issue, it was launched too late for the market to settle on a trading level.

In the dollar convertible sector, Fuji Heavy Industries is raising \$250m for 15 years with an issue led by Yamaichi International. It has an indicated coupon of 3 per cent and premium of 5 per cent, with final terms to be set on July 17.

The New Zealand sector saw its first Japanese borrower, Nichimen, a trading concern. Its N2540m issue, led by J. Henry Schroder Wag, is guaranteed by Sanwa Bank and is for five years with a 16% per cent coupon and par pricing.

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The Swiss market, in addition to several small issues, saw Southmark, the US property concern, set an indicated 8% per cent



## CITICORP – THE LEADER IN SWAPS

**In April and May alone, Citicorp Investment Bank completed 112 swaps, of which the following are representative:**

**\$100,000,000**  
**The Procter and Gamble Company**  
 Seven Year  
 Interest Rate Swap

Citibank, N.A. initiated and arranged this transaction.

**CITICORP INVESTMENT BANK**

**SFr 150,000,000**  
**News Group Publications, Inc.**  
 Nine Year  
 Currency Swap

Citibank, N.A. arranged and negotiated this transaction.

**CITICORP INVESTMENT BANK**

**\$75,000,000**  
**The Goodyear Tire & Rubber Company**  
 Two Year  
 Interest Rate Swap

Citibank, N.A. initiated and arranged this transaction.

**CITICORP INVESTMENT BANK**

**£50,000,000**  
**The Mitsubishi Bank Ltd.**  
 Five Year  
 Currency/Interest Rate Swaps

Citicorp Investment Bank Limited initiated and arranged this transaction.

**CITICORP INVESTMENT BANK**

**A\$10,000,000**  
**Pioneer Concrete Services Limited**  
 Three Year  
 Interest Rate Swap

Citicorp Capital Markets Australia, Limited initiated and arranged this transaction.

**CITICORP INVESTMENT BANK**

**£20,000,000**  
**The Coca-Cola Company**  
 Five Year  
 Currency Swap

Citicorp Investment Bank Limited initiated and arranged this transaction.

**CITICORP INVESTMENT BANK**

**\$20,000,000**  
**Commercial Bank of Korea  
 New York Agency**  
 Two Year  
 Interest Rate Swap

Citibank, N.A. initiated and arranged this transaction.

**CITICORP INVESTMENT BANK**

**\$25,000,000**  
**International Finance Corporation**  
 Ten Year  
 Interest Rate Swap

Citibank, N.A. arranged this transaction.

**CITICORP INVESTMENT BANK**

**\$43,000,000**  
**Saga Petroleum A.S.**  
 Five Year  
 Interest Rate Swap

Citicorp Investment Bank Limited initiated and arranged this transaction.

**CITICORP INVESTMENT BANK**

**ECU/\$20,000,000**  
**Nordiska Investeringsbanken**  
 Five Year  
 Currency/Interest Rate Swap

Citicorp Investment Bank Limited initiated and arranged this transaction.

**CITICORP INVESTMENT BANK**

**¥5,000,000,000**  
**Nissan Motor Acceptance Corporation**  
 Three Year  
 Currency Swap

Citibank, N.A. initiated and arranged this transaction.

**CITICORP INVESTMENT BANK**

**\$50,000,000**  
**Development Finance Corporation of New Zealand**  
 Ten Year  
 Interest Rate Swap

Citicorp Investment Bank Limited initiated and arranged this transaction.

**CITICORP INVESTMENT BANK**



Sun Banks, Inc.  
Orlando, Florida

and

Trust Company of Georgia  
Atlanta, Georgia

have combined to form

SunTrust Banks, Inc.

The undersigned, in its capacity as financial advisor to Sun Banks, Inc., assisted in the negotiations leading to the consummation of this transaction.

KEEFE, BRUYETTE & WOODS, INC.

The Banking Industry Specialists

NEW YORK

HARTFORD

SAN FRANCISCO

LONDON

July 1, 1985

# Required reading for swap market participants

Until now, assessing the relative value of interest rate swaps has been difficult. The rapidly growing market has lacked both conventions and consistently used yield mathematics.

Salomon Brothers fills the void with this report. You can use it as a framework for analyzing your next swap's particular features and assessing its value. In addition, we believe that our publication is the definitive statement on market practice.

Participants in the swap market should contact their Salomon Brothers representative, or call Eileen McConeghy at (212) 747-3451 for a free copy.

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## INTL. COMPANIES & FINANCE

### Rise in operating costs at Consolidated Gold Fields

BY GEORGE MILLING-STANLEY

THE OPERATING costs of the South African gold mines in the Consolidated Gold Fields group rose steeply in the three months to June 30.

The largest increase was of 14 per cent at the East section of the big Driefontein Consolidated complex, closely followed by Kloof, the highest-grade mine in the country, with a rise of 13 per cent.

Lisbanon, Doornfontein and the veteran Venterpost all showed rises of between 7 and 10 per cent, and only the young Deelkraal was able to contain the rate of increase to under 5 per cent.

While this trend is disturbing in view of the fact that the miners will not feel the full impact of the latest wage awards until the current quarter, the wage round is in fact largely to blame for the latest cost increases.

As part of the proposed settlement with black workers, Gold Fields had to make a provision of R10m (£5.05m) towards the cost of holiday pay, while the 11 per cent awarded to white miners was payable

from May 1, and has also affected the figures.

This goes some way towards explaining the cost increases in the past quarter, but the picture is likely to look even worse when the mines report on their performance in the three months to the end of September.

It is generally accepted that the 500,000 blacks working in

The rise in working costs was largely responsible for reduced profits from gold mining operations at all of the mines in the Gold Fields group, coupled with a slight reduction in the overall gold grade of ore mined and a consequent decline in gold output.

In addition, the continued weakness in the rand against the U.S. dollar ensured that the gold price advanced to a new all-time high in local currency terms, although the rate of increase has slowed a little from the past few quarters.

In most cases, however, lower tax charges arising from increases in allowable capital spending compensated for the decline in gold income, with the result that net profits were mostly a little higher than in the first quarter of 1985.

Deelkraal was an exception, with lower profits as this young mine has no tax charge against which to offset its heavy capital spending.

The latest net profits are compared in the accompanying table.

### Japanese shipbuilders in retrenchment moves

BY YOKO SHIBATA IN TOKYO

TWO FURTHER pointers to the recession in Far Eastern shipbuilding emerged yesterday with the announcement of a restructuring by Nippon Kokan (NKK) of its heavy machinery division and the closure of the Mitsubishi Heavy Industries (MHI) joint venture ship repair yard in Singapore.

NKK, a major Japanese shipbuilder which is also the country's second largest steel manufacturer, is to shed 1,000 jobs at its heavy machinery division by the spring of 1987 due to the poor scope it sees for the expansion of its shipbuilding business.

The workforce in the division stands at 7,600. At the same time the company has reformed the sector into three units—engineering (1,500 workers), the machinery division (500) and marine and steel steel.

The work force in the division stands at 7,600. At the same time the company has reformed the sector into three units—engineering (1,500 workers), the machinery division (500) and marine and steel steel.

MHI has meanwhile decided to withdraw from the shipbuilding business of its joint venture with the Singapore Government, Mitsubishi Singapore Heavy Industries (MHSI), and reduce the size of the venture in Singapore.

As a measure to revamp MHSI, which had been chronically in the red, Mitsubishi

group companies have reached a basic agreement with Singapore to close the 400,000 tonne shipyard, it is to cut the workforce from 1,500 to the present 520 to below 100.

The MSHI stake held by the Singapore Government will be bought back by the Mitsubishi group. MSHI will engage in machinery-related work including subcontracting on plants.

The Japanese shipbuilding industry has been suffering from a prolonged recession amid a downturn in crude oil shipments.

● Mitsubishi Corporation and its 83 consolidated subsidiaries lifted net profits by 20.1 per cent to Y32.14bn (£130.7m) in the year to March, on turnover of Y17.22bn, up 16.5 per cent from the previous year. Net profits per share were Y22.87 compared with Y19.08. Exports advanced by 16.5 per cent to account for 16.5 per cent of the total, largely because of strong shipments of steel and steel pipes to the U.S. and electrical goods to China.

Domestic business, centring on cars and steel construction steel—materials rose 7.7 per cent to account for 35.6 per cent of turnover.

### G. J. Coles in A\$970m offer for Myer

By Lachlan Diamond in Sydney  
G. J. COLES of Australia yesterday launched a A\$970m (US\$688m) takeover offer for Myer Emporium, a rival supermarket group. If successful it would leave the combined operation with 20 per cent of the country's retail sales.

Myer made it clear it would fight the move, saying that in a recent meeting with Woolworths, another retail chain, the possibility of a takeover offer in either direction had been discussed. A step Coles is attempting to pre-empt.

Coles, the nation's leading retailer with expected annual sales of A\$6.1bn and 18 per cent of total retail sales, is in a position to block any full takeover of either Myer or Woolworths. Myer's latest annual report showed a 10 per cent increase in Myer's ordinary shares and earlier this year paid out A\$50m to gain 10 per cent of Woolworths.

Woolworths, with sales of A\$3.8bn in the year to January 31, is number two in Australia and competes most directly with Coles as a supermarket operator. It is not related to the UK or US groups of that name.

Myer, with sales of A\$3.2bn in the same 12 months, is a departmental store operator, both discount and up-market, and would complement either Coles or Woolworths by extending their retail coverage.

The neatness of the fit between the heavily food-blamed Woolworths and the essentially non-food retailing business of Myer plus the potential benefits from merging their individual discount department store divisions lies behind the Coles move. Mr Bevan Bradbury, the Coles chairman, said his company's potential vulnerability and rumours of a Myer-Woolworths link had sparked its action.

The Coles bid for Myer shares and convertible loan stock is either A\$3 cash, or one of its shares and A\$3 cash, for two Myer shares. The latest offer values Myer at almost A\$10 a share, at yesterday's closing price for Coles. The bid price compares with the closing Myer market price of A\$2.80.

The Myer share price has been driven up in the past week from around A\$2 by heavy defensive share buying which now sees almost half of its shares in the hands of Myer family interests or interests associated with directors.

Coles' bid reached its pre-eminence mainly through the success of its K Mart operation in the past two decades. K Mart of the U.S. has 30 per cent of Coles

### Sanyo Electric interim profits ahead by 28.5%

By Carlo Rapoport in Tokyo

SANYO ELECTRIC, one of Japan's leading electrical appliance companies, yesterday reported a 28.5 per cent increase in net tax profits for the month of May. However, foreign exchange gains and improved returns on investments were major contributors.

Sales were up by 14.3 per cent to Y51.9bn (£2.2bn), while net tax profits were 28.5 per cent higher at Y32.9bn. Net profits advanced 10 per cent to Y14.6bn while earnings per share dropped to Y12.94 from Y13.25. Nevertheless, the group pushed up the interim dividend to Y4 from Y3.50.

Sales of television sets and video cassette recorders showed the best advance, up 22.9 per cent, helped by increased exports to the U.S. and China. Audio equipment advanced by 13.8 per cent, while home appliances registered an 8.3 per cent increase.

An increased emphasis on marketing and sales contributed to a 15 per cent increase in operating costs to Y45.1bn and operating profits were up by only 10 per cent to Y15bn.

For the full year, Sanyo predicts that sales will top Y10,000bn, with pre-tax profits of Y6.1bn and net profits at Y2.6bn. The dividend total is expected to be Y8.

### Asset disposals boost Fraser and Neave

By Our Financial Staff

FRASER AND NEAVE, the Singapore soft drinks maker, was able to boost attributable earnings in the year to March primarily because of asset disposals.

Pre-tax profits were ahead a bare 0.2 per cent at \$855m (US\$424m) while a lower tax charge allowed an advance at the net level to \$833.5m against \$832.6m. Extraordinary gains were accrued, however, from the sale of unspecified investment holdings and the final result was 30.2 per cent higher at \$860.1m.

Turnover totalled \$8241.8m compared with \$8231.9m, to part reflecting a second-half improvement in previously poor demand.

The dividend is being maintained at 20 cents a share gross for the year. Net earnings were 28.2 cents per share against 25.9 cents.

  
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**BROWN BROTHERS HARRIMAN & CO.**  
PRIVATE BANKERS

NEW YORK BOSTON PHILADELPHIA CHICAGO  
ST. LOUIS LOS ANGELES DALLAS NAPLES

LONDON PARIS ZURICH TOKYO GRAND CAYMAN GUERNSEY

STATEMENT OF CONDITION, JUNE 30, 1985

ASSETS	
Cash and Due from Banks	\$246,684,878
U.S. Government Securities	81,934,199
Direct and Guaranteed	147,581,393
State and Municipal Securities	42,800,000
Federal Funds Sold	261,353,197
Loans and Discounts	17,856,762
Customers' Liabilities on Acceptances	30,339,193
Interest and Other Receivables	16,981,977
Premises and Equipment, net	6,984,905
Other Assets	885,936,404

LIABILITIES	
Deposits	\$728,760,722
Federal Funds Purchased	22,550,000
Acceptances—Less Amount in Portfolio	18,406,762
Accrued Expenses	11,317,138
Other Liabilities	12,273,772
Capital	320,000,000
Surplus	56,826,000
	<b>\$851,936,404</b>

PARTNERS	
J. Eugene Banks	John C. Henson
Peter B. Bartlett	Noah T. Herndon
Walter H. Brown	Landon Hafford III
Granger Costikyan	Frank W. Hoch
John Crawford, Jr.	P. L. Ireland III
William R. Driver, Jr.	F. R. Kingsbury, Jr.
Anthony T. Elsner	Michael Kinsella, Jr.
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T. M. Farley	John B. Madison
Ebridge T. Gerry	Michael W. McConnell
Ebridge T. Gerry, Jr.	
LIMITED PARTNERS	
W. Averell Harriman	William H. Moore III
Kate Ireland	Donald B. Murphy
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## INTL. COMPANIES &amp; FINANCE

## German transformer makers fail to deal with overcapacity

BY PETER BRUCE IN MANNHEIM

THE WEST GERMAN headquarters of Brown Boveri (BBC), the Swiss-owned electrical plant producer, dominate industry here. Some 13,000 people pass through the gates every morning, contributing to sales last year of DM 3.5bn (S11.65bn) and net profits of DM 23m. About 600 of the Mannheim staff make their way to a complex of undistinguished buildings to begin a day's work on products for one of the oldest technologies still supplied by the plant.

They are a little special, these 600 people, because they build large power and distribution transformers. If ever there was an industry in trouble in West Germany—and at the moment there are not many—this is it.

In the space of just 15 years, the West German transformer market has collapsed. In the boom years after the war it was the biggest in Europe. Domestic orders, measured in performance terms, have slumped from nearly 45,000 mva (million volt-amperes) in 1970 to 16,000 mva a year. Predictions are that the domestic market could fall further, to around 9,000 mva. BBC could just about produce that on its own in Mannheim but there are nine other German producers, none of whom, it seems, shows much interest in getting out of the business.

Herr Werner Schmidt, director of the transformer producers' association, estimates that his members are probably working at around 40 per cent below capacity in the larger, normally profitable, ranges.

There is no salvation in sight. "This is not a business that will make you rich," says Herr Wolfgang Lauz, general manager of BBC's transformer division. "The best you can hope for is that the market stagnates."

Although some local trans-

former producers would quibble with Herr Schmidt when he claims that "none of my members are making money," most of them do not have to prove him wrong. The market leader, Transformatoren Union, established in the early 1970s by Siemens and AEG as a sister company to Kraftwerk Union, their nuclear power plant joint venture, has not reported profits since 1978-80.

Herr Schmidt and some producers became so nervous about the industry last year that they tried to form a "crisis cartel," winning support from the government which, it was hoped, would allow some producers to buy out gracefully. The attempt failed.

Conventional wisdom has been that the smaller manufacturers refused to play along, fearing they would be swamped in the cartel by the majors. But it seems more likely that neither BBC nor Sweden's Asea, which produces transformers at two locations in Germany, were very keen.

The fourth of the large producers, SGB, a subsidiary of the country's biggest electricity utility, Rhenisch-Westfälischen Elektrizitätswerk (RWE), is used as a prime source of equipment by its parent and was probably a non-starter as well. "Does one solve business problems with a cartel?" asks Herr Lauz at BBC. "No."

There seems little doubt that the cartel was aimed at persuading the smaller four or five producers to abandon the industry, but the choices facing them were more stark than those facing producers with, for instance, more than one plant.

By the time the cartel was being seriously mooted, at least three of the major producers thought they had found a way round the declining orders at home and had begun exporting in earnest. Government statistics show, for instance, that in transformers using fluids (mainly oil) as an insulating agent (most large transformers are both insulated and cooled in this way) export values rose from DM 102m in 1974 to DM 464m in 1982.

This dependence on exports, Herr Schmidt says, still exists, although 1984 sales abroad fell to DM 284m. As major international electrical plant contractors, Siemens and AEG, BBC and Asea have been able to tie their own transformers

into plant contracts. BBC says a third of its total transformer sales are now tied to major BBC contracts, while a further third are exported as single units.

The competition abroad, however, is also beginning to prove heavy, with Japanese producers making deep inroads into traditional European export markets and with the oil producing third world countries, normally big buyers, being tempted away by Japanese prices. The Japanese producers made their mark in the international markets by virtually destroying the lucrative South African market for the high cost Europeans.

There is not much the Europeans, or Germans, can do. "You can't win market share

little. If something is not done then the cancer will grow."

"In the long term some plants will have to be closed," says Mr Göran Lindahl, general manager of Asea's international transformer business. But like many of his colleagues in the industry he sees overcapacity as an international problem and means that someone else is going to have to close, not Asea. "We are satisfied with our German operations. "We are in the market and we want to stay there."

Asea has probably been saved by a long running group-wide commitment to strict rationalisation measures. "Some countries and companies started to do something about their capacity problems earlier," he says.

Herr Schmidt, echoing the same point, concedes that the German producers "look on with envy at what the British have done." Hawker Siddeley and GEC are the only two remaining major British transformer producers, the result not so much of a structured thinning out of the industry but of spontaneous withdrawals and takeovers with which West Germany's large-scale manufacturers seem extremely uncomfortable.

Trafo-Union, in which Siemens now has a 75 per cent stake following AEG's restructuring, is trying to close an entire works in Stuttgart. It has run into serious difficulties with its unions, which have succeeded in delaying closure for almost a year. The company's future looks perilous. Its Berlin-based transformer subsidiary, Voita, is also losing money but cannot be closed because of the political considerations involved, while sales at its Brazilian subsidiary have begun to fall heavily.

Siemens will probably stand by Trafo-Union, but the unknowns facing the German industry as a whole must be very unsettling. Energy saving measures have recently cut down on power usage at home, by the time the dollar begins to work in favour of the old third world importers, the Japanese may have established an invincible foothold. Worst of all, Wolfgang Lauz at BBC knows that the transformers he has been putting together in Mannheim now—not one for a German customer—have a life expectancy of up to 50 years. The spares business is horrible.

Most producers agree that the only way to stop the rot in Germany is to cut capacity, but both BBC and Asea claim they are profitable in transformers or, in BBC's case, at least not losing money. Cutting capacity is difficult anyway, since transformers are not made on production lines and usually involve an enormous amount of skilled manpower in assembly.

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## INTERNATIONAL COMPANIES and FINANCE



## BIG OIL ADJUSTS

of Oxy's interests in a billion-barrel oilfield in Columbia.

"We are only at the beginning of this industry restructuring, particularly if the oil price is going down further," says Mr Holmes. "If real oil prices do slip, he argues, highly geared companies (like Texaco, Mobil, Chevron and Arco) "are going to be under pressure to sell off good assets because in a buyer's market, it's difficult to sell anything but good stuff." Shell also recently bought 400 of Arco's U.S. petrol stations.

A man of many metaphors, Mr Holmes adds: "We are in for a storm and you have to be in good shape for that rough passage. No one in the whole industry is in better shape than Shell."

"One shares sell at a lower price-earning ratio than the record justifies," says Mr Peter Holmes, historian, mountaineer, photographer, skier, astronomer, amateur geologist and newly installed chairman of Shell Transport and Trading, the UK-based company which makes up 40 per cent of the group. "We are foreign. We are complicated."

The other 60 per cent is Royal Dutch, headed by Mr Lo van Wachem, who in line with the company's unwavering tradition of alternating national leadership, has just succeeded Sir Paul Bannell as chairman of a committee of seven managing directors, which is the group's top executive team. Mr van Wachem is a mechanical engineer and like Mr Holmes, he has worked only for Shell.

In some respects, Shell has been bystander during the Wall Street turmoil precipitated by Mr Boone Pickens. Because of its complex parentage and its size—second only to Exxon—Shell is more or less invulnerable to takeover, and although its shares trade at a larger discount to asset value than Amoco or Exxon, it has shown no interest in boosting shareholder values by buying its own shares. Partly this reflects technical difficulties, but the group has also made a conscious decision that it prefers to spend its constantly replenishing cash mountain on other things.

"There are so many opportunities, it's difficult to choose between them," says Mr Holmes. In the last 12 months, the company has paid \$5.5bn for the 30 per cent of the U.S.-based Shell Oil it did not already own, and earlier this month it agreed to pay Occidental \$1bn for half

they can find a better price. All told, Shell ran over 3m b/d of crude through its refineries last year.

"The key reason this funny animal called Shell works is decentralisation," says Mr Holmes. "That is what has helped us through period of falling oil prices, because the marketing companies decide what feedstocks they're going to buy. We don't tell them anything. We give them advice and they are judged on their results."

The bottom line is that although Shell's refineries, like everyone else's have been under-employed, averaging only 73 per cent of capacity in the last five years, they have made money, albeit at what Mr Holmes classes a "truly terrible" rate of return—somewhere between 6 and 8 per cent post tax. Outside the U.S. last year, Shell earned more dollars, including loss-making tanker operations, than the U.S. majors combined.

"The game goes to the guy

who can do better than the rest of the industry," says Mr Bentley. The reasons for Shell's superior performance? Geographical spread, wider oil supply; strong market shares, typically over 10 per cent, in key areas; and technical edge, typified by the company's latest proprietary development, a refining technique called Hycon, capable of reprocessing the sludge from the bottom of existing state-of-the-art refineries and producing still more gasoline and other valuable light products. Hycon is currently being installed, at a cost of £50m, at Shell's Pernis refinery in the Netherlands.

Upstream, Shell has also made itself into a strong company and remains a little peeved that this is not always recognised. Its proven oil and gas reserves, on a rising curve for three years, are only fractionally smaller than Exxon's although its upstream capital spending of \$5.5bn is below Exxon's almost \$7bn.

In the U.S., Shell's finding costs rank with the best in the industry, and in the rest of the world the group claims that its all-in finding cost has descended from a peak of over \$5 a barrel in 1978 to less than \$3 last year. This partly reflects not a sensational series of lucky strikes, but the vigour with which the company has worked to identify additional reserves in existing fields through techniques of secondary and tertiary recovery. Arguably, however, Exxon's



Peter Holmes (left) chairman of Shell Transport and Trading and Le van Wachem who heads Royal Dutch

reserves are more conservatively stated than Shell's.

Shell thus finds itself in, perhaps, the strongest position of any major oil company. Not a member of the Aramco-Aramco Oil Company, Shell does not share in today's Aramco disadvantage in the price of Saudi crude, just as it failed to benefit from the Aramco price advantage in the early 1980s. Because it is not U.S.-based, Shell is also insulated against the Pickens beat, and arguably therefore able to pursue longer range goals with greater tranquillity. Although Shell has a loss-making metals business, now undergoing rapid expansion of complex refining facilities in the oil producing countries, there is now a serious surplus of product upgrading capacity in the world as well as of basic oil distillation units.

So if Shell has problems, they are by definition relatively smaller than those of some competitors and essentially those which beset the industry in general: how to cope with low growth in oil demand—less than 1 per cent a year in the next five years in Shell's view; overcapacity; a weakened Opec

and the industry's increasingly awkward image, some would say of being a sunset industry.

"We are a middle-aged company in a middle-aged industry, so we have all the more reason to work at keeping fit," says the vigorous Mr Holmes.

Shell also has to work harder these days because it's once crude-rich competitors, who in the 1960s paid less attention to efficiency downstream, are now very much up with Shell's game. Shell no longer has a uniquely light refined barrel and most of its competitor have also now pulled out of the dedicated fuel oil business. Indeed, following rapid expansion of complex refining facilities in the oil producing countries, there is now a serious surplus of product upgrading capacity in the world as well as of basic oil distillation units.

Mr Holmes's basic answer to

this question is that as much oil will be sold in the world in 50 years' time as today, so that a company which can increase its share of the business has a growing operation. And in the meantime, there may be some improvement in prices, even though Shell is not counting on it.

Mr John Jennings, head of Shell's upstream activities, is prepared to contemplate a harsher possibility: that the industry could face 10 years of weak demand and falling prices and that during that time there could be a technological breakthrough which would structurally undermine oil demand—something like a hydrogen powered car. "I don't know the answer. But I think it's a good question to ask," he says.

Meanwhile, however, Mr Jennings says Shell is setting and achieving return on investment criteria for upstream projects which are unchanged from the 1980 price boom.

Because it is financially strong, although not so long as Exxon, the predominant strategic thought within Shell is to stay flexible in order to take advantage of opportunities. On the evidence of interviews with half a dozen senior executives, these appear to be the highlights of current thinking:

• Refining: There will be more cuts (a large scale closure in Curacao is currently under negotiation); heavy R and D spending and, like the rest of the industry, a continuous assault on costs.

• Marketing: Shell is evidently about to make a major and significant push to achieve sharper brand identification, especially in the petrochemical market. Sales promotion in this area became unfashionable and, in some countries illegal during the oil supply crises. It is a glut. Shell plans to use its name and its reputation to deal with the competition from independents and state oil companies. "Product differentiation is the answer to the new competition," says Mr Bill Bentley.

• Exploration and production: Shell will add to its reserves by working its existing fields harder (half its additions to reserves in recent years have come from revisions, rather than new discoveries); by asset acquisitions and, perhaps, by corporate takeovers. The technical emphasis is upon advanced seismic exploration techniques and methods for extracting

more oil from existing fields. Gas, which represents half of Shell's upstream, will remain critical and the company expects to be producing from its huge Troll field in Norway by the mid 1980s. Some projects on the drawing board, such as the £2bn Gannet field in the North Sea, would however not be commercial if the oil price fell below \$20 and looked like staying there.

• Trading: Sitoce is considering adding two more regional offices to its product trading network. The most difficult task, says Mr Silvan Robinson, head of Sitoce, is to maintain good links with oil producing countries like Mexico and Saudi Arabia at a time when they are pricing their oil at uncompetitive levels.

• Diversification: Shell has ruled out billion-dollar-plus diversifications, but is still prepared to advance at a more gingerly pace into what it calls learning platforms. An example is forestry, where Shell has operations in three countries.

• Coal and metals: "an hold for the time being to make them fitter," says Mr Holmes. The coal strategy has been to secure 10 per cent of the international trade in steam coal by a mix of equity production and middleman trading. Having reached that goal, the division is now trying to reduce costs. Part of its troubled U.S. operation, originally seen as a major export base, is being forced to restructure. U.S. coal has been shut out of world markets by the strong dollar.

• Marine: having been reluctant to abandon its role as a major tanker company—Shell used to ship all its own oil—the company is at last selling ships, especially big ones, as fast as it can. Following a consultant's study, it has decided to sell all its VLCC fleet and to concentrate on a core fleet of around 40 vessels below 120,000 dwt. Shell has sold 11 vessels already this year and has also recently, for the first time, bought a dry-bulk ship. "Some Far East owners make most of their money from buying and selling vessels at the right time. We have to look at these possibilities with conviction," says Mr Juan Kelly, head of the marine division.

It is unlikely ever to be the most popular oil stock on Wall Street, although it is interesting that since late 1983 the proportion of the group's shares held in the U.S. has risen from 17 to 25 per cent. Previous articles in this series appeared on May 23, June 3, 8, 10, 15 and July 3.

• Shell Oil: the takeover was deeply resented by many Shell Oil executives, who feel their autonomy and incentive to perform has been undermined. Shell leaders, however, have guaranteed there will be no changes in Shell Oil's senior management or its operational autonomy. Only time will tell whether Shell Oil's otherwise strong performance is unaffected by the change. The group is now also consolidating which of its other U.S. activities as chemicals and coal—should be handed over to Shell Oil. The likelihood is that most of them will be. Shell Oil could also be an acquisition vehicle.

• Chemicals: Shell, which had a 10 per cent share of the West European ethylene market, has closed down 25 per cent of its capacity. It hopes that its cuts in the highly competitive commodity petrochemicals sector are now tight enough to enable it to survive a cyclical downturn without catastrophe. One key to cutting costs has been to reorganise refinery and petrochemical sites to take advantage of mutual efficiencies. Chemicals, which used to be uncharacteristically commercialised for Shell, is now aiming for decentralisation in view of its more geographically diverse sites, with operations in all but four countries in the world. The group also plans to grow in some smaller markets, notably oil additives, alkyl chemicals, catalysts, agrochemicals, seeds and fine chemicals.

• Finance: Shell is content with its long-term debt, to equity ratio of 21 per cent. Even after the Shell Oil and Occidental deals, the group has over \$4bn in cash.

Surveying these horizons, it is evident that Shell has made its mistakes. It missed both the chemicals and tanker markets, for example, and in the latter case, is still, rather belatedly, extracting itself from the mess.

But overall, it is difficult to disagree with Mr Holmes's claim that in a falling oil market where the premium is upon speed of response, Shell has made itself fitter. It is unlikely ever to be the most popular oil stock on Wall Street, although it is interesting that since late 1983 the proportion of the group's shares held in the U.S. has risen from 17 to 25 per cent.

## PAMUKBANK

## THE ART OF BANKING

Pamukbank is right in the vanguard of the new Turkey.

So much so, that last year we confirmed our place as one of the leading banks in Turkey for international transactions.

In 1984, our foreign currency earnings reached a record 1,340 million US Dollars.

Such is our commitment to international affairs that 18 of our 182 branches (and 5 of our representative offices in Europe and one in Iran) deal in foreign business.

Working with correspondent banks worldwide, we were responsible for 10.6% of all Turkey's exports in 1984.

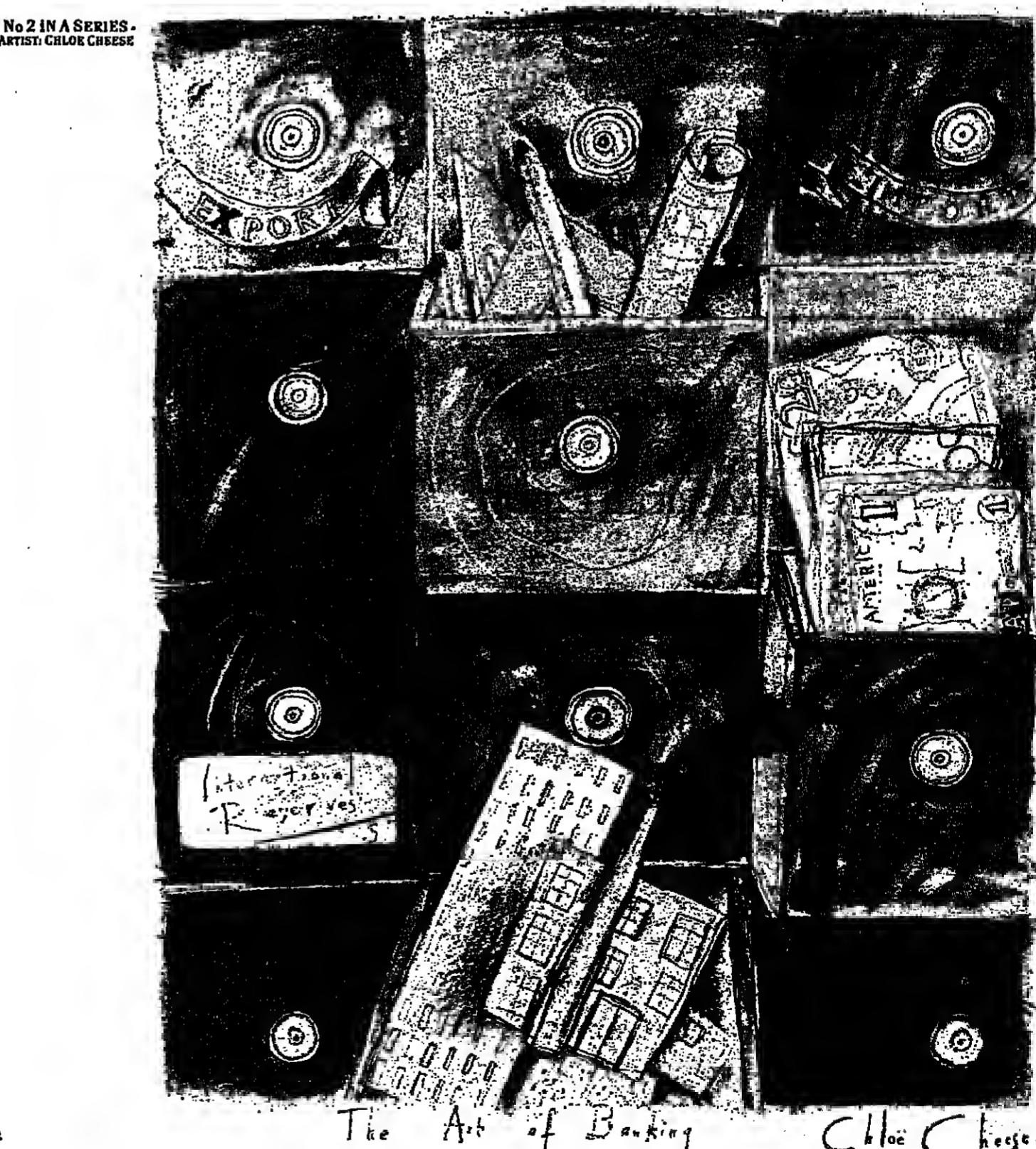
And with the establishment of our own banking school, our bilingual staff now have an even greater understanding of your needs.

Whether you are dealing with Turkish business, in export or import, or about to move into Turkey yourself, talk to Pamukbank.

We'll put you in the picture.

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## UK COMPANY NEWS

## RED ELECTRICA DE ESPAÑA, S. A.

20,000,000,000 PTAS.

LONG TERM SYNDICATED LOAN

BANCO HISPANO INDUSTRIAL

LEAD MANAGERS

BANK OF AMERICA, S.A.E.

MANAGERS

BANCO DE BILBAO, S. A.

BANCO ESPAÑOL DE CREDITO, S. A. —BANESTO—

BANCO HISPANO AMERICANO, S. A.

BANCO UNICO UNION, S. A.

CAJA DE AHORROS Y NOCHE DE PIEDAD

DE LA CIUDAD DE VITORIA

CAJA DE PENSIONES —CAIXA—

CORPORACIONES ESPAÑOLA DE CAJAS DE AHORRO

—CECA—

MANUFACTURERS HANOVER TRUST CO. MORGAN GUARANTY TRUST COMPANY OF NEW YORK

—Sucursal en España—

CO MANAGERS

CAJE DE AHORROS DE GALICIA —CAIXA GALICIA—

CAJA DE AHORROS LEONESA

PARTICIPANTS

BANCO MARCOS

BANCO MUNICIPAL ALMERIA

CAJA DE AHORROS DE CADIZ

CAJA DE AHORROS PROVINCIAL DE GUIPUZCOA

CAJA DE AHORROS PROVINCIAL DE VIZCAYA

CAJA DE AHORROS Y NOCHE DE PIEDAD DE GIRONA

CAJA DE AHORROS DE NAVARRA

CAJA DE AHORROS MUNICIPAL DE SAN SEBASTIAN

CAJA DE AHORROS MUNICIPAL DEL VIZCAYA

CAJA DE AHORROS VIZCAYA

AGENCY AND COORDINATION

BANCO AMERICA, S.A.E.

Banco Hispano Industrial

## Great Portland Estates

1985 — net revenue £9,577,000 — up 11.8%

1985 — earnings per share 6.8p — up 11%

1985 — total dividends 6.0p — up 9%

1985 — property assets exceed £300,000,000

Copies of the Report and Accounts may be obtained from the Secretary at

Great Portland Estates P.L.C.  
Knighton House  
56 Mortimer Street  
London WIN 8BD

## United Leasing plc.

★ turnover up by 68% to £176m

★ pre-tax profits up by 43% to £5.3m

★ earnings per share up by 48%

★ net assets now exceed £17m

Besides an excellent financial performance United Leasing has achieved its objective of becoming a world leader in supply and finance of high technology equipment.

Our core business remains the supply and leasing of IBM computers to major corporate accounts, and this year we have achieved the distinction of leasing the first commercially installed 3090 "Sierra" processor anywhere in the world, costing over £4.5 million. We have also entered the microcomputer business to capitalise on the demand from our existing European corporate customers and have developed our asset financing activities to a substantial business, accounting for almost 30% of our turnover.

We are involved in business areas which, despite the inevitable peaks and troughs, continue to grow at a rapid rate. The information technology industry alone is projected to generate annual sales by 1995 which will exceed \$1 trillion. Our consistent success should ensure healthy participation by this Group in a truly exciting future.

The Annual Report and Accounts for the year ending 31st March 1985 will be posted to shareholders in August.

If you would like a copy please complete the coupon below:

To: Louise Oddy, Company Secretary, United Leasing plc, 14 Welbeck Street, London W1M 7PF

Name:

Address:

United Leasing plc

## LETTERS TO THE EDITOR

## Goodbye to the company Santa

From the managing director, Securplan

Sir—I was particularly interested in your front page story "Goodbye to the company Santa" (July 1) but I wonder whether the analysis is wrong in one historical aspect. I retired in 1975, returned to the code, and have justifiably have the impression of being a foreign country."

It seems to me that he would only be half-right if we were fairly junior in 1975 or working for a particularly large and traditional organisation.

Surely, the whole crop of new words—*incentive*, *performance*, *merit appraisal*—was already well known but in the mid-1970s had temporarily disappeared into an industrial soft-centre brought about by social indiscretions, lack-lustre management, and dare I say it, the onset of the Employment Protection legislation.

When I left fairly senior positions in large organisations in 1976 and 1977, I took the building up of a small, highly respected service company. I brought all this language with me. I declare emphatically that it had been beaten into me (quite right tool) by every boss I had respected.

I still despair of the entrepreneurial flair and ruthlessness shown at a time when our economy (and our crisis of unemployment) need just those qualities big 't' is refreshing to feel that, as Stefan Wagstyl indicated, a change is in the air.

Perhaps some of us now approaching 40 may have the last blessing of returning like ducks to those buoyant waters we knew less than 20 years ago.

P. W. Saunders,  
24-32, Kilmarnock Road,  
NW8

## Full details on bank statements

From the Managing Director, Solihull Staff Agency

Sir—Mr D. T. Riley criticises the NatWest Bank statement in his letter (July 1). Mr Riley has already as I do, taken Adam and Co. in Edinburgh (the first new Scottish bank for nearly 150 years), he would find not only that the debts and credits are totalled on his statement, but full narrative details of each entry are given, and an additional sheet is provided on which expenditure and income is analysed according to codes which he would indicate on his cheques and paying-in slips.

John G. Fenwick,  
62 Poplar Road, Solihull.

## The insidious power of size

From Mr P. Richardson, Securplan

Sir—Your leader (July 1) on the report of the Office of Fair Trading on "competition and retailing" made a number of important points. Although the report cited the big supermarket as the main culprit, you rightly pointed out that all the benefits of buying power are passed on to the consumer. It is no accident that the returns of the big food retailers are about 5 per cent above the industrial average, and almost double those of food manufacturing.

Although the OFT concluded that special discounts do not constitute unfair competition your view was that the argument was not wholly convincing. However, you concentrated your attention solely on the effects of such competition on the multiple retailer, and in so doing you missed the very important effects on both food manufacturers and primary producers.

Producers of food are generally small businesses with little control over the selling price of their goods. Agricultural support measures in industrialised countries are partly a response to the need of such businesses for stability and protection. Food manufacturers, though often large businesses, are still quite small in relation to the multiple retailers with

Philip Richardson.

Monor Form.

10 Runglumkham Road,

Wymondham, Norfolk.

local grocer

From Mr R. K. Draper

Sir—Your editorial on the OFT's report on discount structures made some interesting points. However, there are two other major problems facing the small retailer.

First, most independents shop from the local Cash and Carry. Major suppliers to this area include Linfood and Argyle, both of which have considerable retail interests (Gateway and Presto). The problem is that in some cases it is cheaper for a small retailer to buy from the retail side of the supplier, rather than from the Cash and Carry. So the corner shop stands no chance of competing with the high-street stores on price!

Second, most Cash and Carry stores offer retailers "own brand" products which, if sold

## A free market in conveyancing

From Mr D. S. Porter

Sir—As a practising solicitor in the North West, I read Sue Cameron's article (June 27) with interest. Whether or not those who wish to sell the conveyancing market opened up are satisfied, there is no doubt that conveyancing fees generally have fallen by in excess of 30 per cent over the last 12 months. My own practice now charges a per cent of the consideration on sales and 1 per cent on purchases, with the exception of fees of £40 and £185 plus VAT respectively. Given that the average house in this area sells for about £25,000, I would doubt that local solicitors have much to fear from the banks and building societies in competitive terms. What, however, does concern me is that there is a clear conflict of interest in some cases. In the past three months, the following instances have arisen.

• A major bank offered a small mortgage (£12,000) to an architect client of mine, but this offer was subsequently withdrawn because the bank's mortgage department had spoken to the same bank and had been advised that he had a small overdraft.

• The senior partner in a local firm of solicitors applied to two major building societies for a small mortgage, and was told that he would have to take out life insurance cover in spite of the fact that he had already got substantial insurance. In fact, the insurance suggested was totally inappropriate as adequate cover could be obtained under a pension scheme, and a pension must be a better investment when you are in your late 50s.

• A young couple who were first-time buyers and on a very tight budget applied for a mortgage loan to assist in a house purchase. The husband had recently lost his job but the wife was in a secure job. On the husband's society's advice, they had to arrange life endowment cover although this was an added expense. The son-in-law was aware of the couple's tight budget but did not advise the couple of the commission that it would receive from the insurance company.

Most people purchasing houses in the price range with which I mainly deal are usually more than delighted to obtain the mortgage loan they apply for and, therefore are prepared to accept any terms which appear reasonable. As they have no yardstick against which to compare the terms, they can only agree as if they do not, they would risk having their mortgage offer withdrawn.

David Porter.

20-22, Bowlers Row, Bolton, Lancs.

## Debt burden cannot be bridged

From Mr J. D. Sutherland

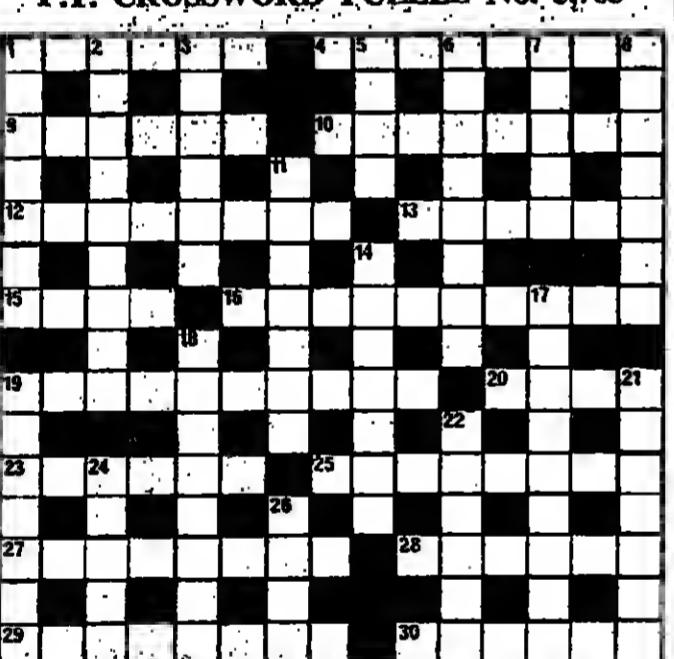
Sir—the "unmanageable" burden of debt referred to in Nick Garnett's article on the Humber Bridge (July 5) was inevitable from the outset. In the days when you had to cross by ferry, a car cost about £6. Yet on a bridge which had already cost £232m and on which the debt is growing by £44 a minute, they still charge

J. D. Sutherland.

51 Westgate Way,

Kirkgate, Hull.

## F.T. CROSSWORD PUZZLE No. 5,765



**ACROSS**

- Stick given as business present (8)
- Left surrounded by drinks, so stays (8)
- A large number break loose (8)
- A foreign girl will take it in foreign coin or note (8)
- One part of the church—or could be ten parts (8)
- Start battling with weight in spring (8)
- Revile a slight creature (4)
- Marked as declared (10)
- Dogs recovering (10)
- Poet given a cup and soft satisfied in confidence (4)
- Elective, temporary housing at the riverside (6)
- A requirement for travelling pop-stars maybe (8)
- Noisy guy in the drawing office? (8)
- One has to drive around such a vehicle (8)
- Going right back to a right turning (8)
- Traditional food a dreadful old woman set before eight men (18)
- DOWN
- Providing the church with more suitable reading-matter (7)
- A man having a simple answer for every ill (8)
- About to amalgamate in (7)

**5** An employer—sure to be (4)

**6** Stop—measuring professional (8)

**7** A rule some foreigners resent (8)

**8** Growth to cause astonishment in children (7)

**11** Favour, writing a couple of posts on range (7)

**13** Petition for rent adjustment put away (7)

**17** Making music is calming (9)

**18** The end of the day (8)

**19** Decorate the home again, up and down (7)

**21** Infer the rags are to be recycled (7)

**22** Stifling complaint (6)

**24** Health-giving way of treating bread (5)

**26** Called back to snarl (4)

**27** Noisy guy in the drawing office? (8)

**28** One has to drive around such a vehicle (8)

**29** Going right back to a right turning (8)

**30** Traditional food a dreadful old woman set before eight men (18)

**31** SICKLE (1)

**32** GARDENING ALBUM (1)

**33** BATH TOWEL (1)

**34** HONEY (1)

**35** SHONOFF CREAMY (1)

**36** TAILOR (1)

**37** STYLING (1)

**38** MEDOC (1)

**39** HABOUR (1)

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## COMMODITIES AND AGRICULTURE

## European producers reduce zinc prices

BY ANDREW GOWERS

THE CONTINUING fall in zinc prices on the London Metal Exchange triggered off another round of producer price cuts in Europe yesterday, and prompted Billiton, one of the largest producers, to announce a 5 per cent reduction in output.

West Germany's Metallgesellschaft led the producer price reduction, from \$880 a tonne to \$850, and most other European producers followed suit during the day.

Billiton, which is owned by Royal Dutch Shell, announced it would cut its production by 5 per cent from the 1984 level of 100,000 tonnes "in line with market demand". Jersey Miners, a U.S. producer, also announced it had cut output by 10 per cent of its 90,000 short ton per year capacity.

However, the statements appeared to make little impact on the LME, where zinc values slipped down after a slightly stronger opening. The metal dropped \$17 a tonne on the day to close at a new 23-month low of \$829.

Billiton's production cut follows a larger proportional

reductions by leading Canadian and Spanish producers. But there is no sign yet of a halt to the steady price decline which resumed last week after a brief rally, and traders believe that more production cuts will be needed if the market is to find any effective price.

With a few intervals, the slide has been relentless since the price reached its 1985 peak of \$845 a tonne in March, forcing most analysts to adjust their price forecasts downwards. This has reflected a drop in Chinese purchases, which had been helping to support the market last year.

In their recent quarterly report on zinc, Shearson Lehman Brothers predicted that supply and demand would be in balance in the year, and surplus had been eliminated by the significant deficit experienced in 1982 and 1983.

Refined production had proved higher than expected over the last year, while consumption appears to be falling further behind growth in industrial production, the report said.

## Philippines copper company to cut output

By Lee Gonzaga in Manila

THE ATLAS Consolidated Mining and Development Corporation of the Philippines announced yesterday that it had decided to reduce its copper concentrates production by 28 per cent in order to minimize costs in the face of mounting losses.

The announcement, made by Harry A. Toole, the president and chief operating officer, said that it will be the effective down of operations at the Agana open pit mine and the Biaya concentrator, both in Telolo.

Atlas shares were untraded on the local bourse yesterday as investors tried to assess possible effects of the output cutback.

## WEEKLY METALS

All prices are supplied by Metal Bulletin.

**ANTIMONY:** European free market, 99.6 per cent, \$ per tonne, in warehouse, 2,820,200.

**BISMUTH:** European free market, min. 99.9 per cent, \$ per lb, tonnes lots in warehouse, 4,150-4,200.

**CADMIUM:** European free market, min. 99.95 per cent, \$ per lb, in warehouse, ingots, 0.67-0.72, sticks, 0.72-0.77.

**COBALT:** European free market, 99.5 per cent, \$ per lb, in warehouse, 11,30-11,45.

**MERCURY:** European free market, min. 99.9 per cent, \$ per flask, in warehouse, 290-298.

**MOLODENIUM:** European free market, drummed molybdate oxide, \$ per lb Mo, in warehouse, 3,25-3,35.

**SELENIUM:** European free market, min. 99.5 per cent, \$ per lb, in warehouse, 6,35-6,90.

**TUNGSTEN ORE:** European free market, standard min. 65 per cent, \$ per tonne unit WO, cfr. 58-69.

**VANADIUM:** European Free market, min. 98 per cent V2O5, either sources per lb V2O5, cfr. 2,13-2,23.

**URANIUM:** Nuxco exchange value, \$ per lb U3O8, 15.00.

plied, would be to tighten quality standards for grain bought by the Community under price support arrangements to reflect market requirements more closely.

Mr Jopling said there was a danger of intervention stocks piling up in the UK with poor export prospects, because current intervention arrangements did not allow for a price discount for poorer-quality wheat.

Much of the Community's lower-quality wheat is produced in the UK, and British grain interests have long been opposed to tighter quality standards on the grounds that this would effectively discriminate against them.

One way of doing this, he im-

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One way of doing this, he im-

## Britain backs tougher EEC cereals standards

BY OUR COMMODITIES STAFF

THE BRITISH Government yesterday swung its support behind moves in the European Community to tighten quality standards for grain sold into intervention as a way of implementing cereal price cuts which EEC ministers have failed to agree.

Mr Michael Jopling, UK agriculture minister, told the Home-Grown Cereals Authority's harvest lunch in London:

"Obviously we have to consider price restraint by means other than a reduction in institutional prices themselves; and we have to be ready to respond to completely different approaches if these gain ground in the Community."

One way of doing this, he im-

## LONDON MARKETS

## BASE METALS

LMF prices supplied by Amalgamated Metal Trading

## ALUMINUM

Unofficial + or - Night/Low close(p.m.) + or Night/Low close & per tonne

Cash 735.6 -10 - 735.0 735.0 735.0 735.0

3 months 757.0 -17 - 756.0 756.0 756.0 756.0

Official closing (am): Cash 737.5 (749.0); three months 756.5 (772.3); settlement 737.5 (749.0). Final Kerb Close 756.0. Turnover: 1,250 tonnes.

Official closing (am): Cash 1003.5 (1007.0); three months 1004.5 (1009.5); settlement 1004.5 (1070.5). Final Kerb Close 1003.5.

Official closing (am): Cash 1003.5 (1007.0); three months 1004.5 (1009.5); settlement 1004.5 (1070.5). Final Kerb Close 1003.5.

Official closing (am): Cash 1003.5 (1007.0); three months 1004.5 (1009.5); settlement 1004.5 (1070.5). Final Kerb Close 1003.5.

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BROKERS, DEALERS, UNDERWRITERS & DISTRIBUTORS  
**SANYO**  
INTERNATIONAL LTD.

Roman House (3rd Floor) Wood Street,  
London EC2Y 5BP United Kingdom.  
Telephone: 01-628-2931.  
Telex: 51882079 (SYSECG)

## BRITISH FUNDS

High Lst	Stock	Price	Yield	Ref.
<b>"Shorts" (Lives up to Five Years)</b>				
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## LONDON STOCK EXCHANGE

## MARKET REPORT

## Sterling sends Gilts higher but drags equities down

Index closes 19.2 lower at 932.0

Account Dealing Dates  
Option  
\*First Declarer Last Account  
\*\*Dealers' Dealings Day  
July 1 July 11 July 12 July 22  
July 15 July 25 July 26 Aug 3  
July 28 Aug 8 Aug 19  
\*Dealers' Dealings may take  
place from 8.30 am two business days  
earlier.

The two principle areas of London stock markets were pulled in opposite directions yesterday by the soaring sterling exchange rate. It continued to gain against the dollar but also made European currencies attracted further overseas and domestic buying of Government stocks. However, at the same, the rising pound undermined the equity market and left it looking thoroughly dejected.

Awaiting the 2.30 pm announcement of the June Bank of England statistics, long-term Gilts were held up on a higher. The rise of 4.75 cent in the Gilt MAs at the highest end of the expected range and the Gilt edged market then became uncertain. Selected longs came back but eventually recovered much of the ground lost to close with net gains of 1.75.

The latest surge in UK money supply was distorted by the recent large oversubscription of the Abbey Life issue, but it seemed to rule out any immediate chance of lower base lending rates. Equity traders were pessimistic and the fall in money supply figures which effectively dashed interest rate hopes, took many issues away from their best levels but the majority were left with good 10s to 12s to come to Bedlam, 286p, after 290p, RMC, 380p, after 384p, AMEC, 262p, after 264p, and Mowlem, 258p, while rises of between 6 and 8 were seen in Ibstock, Johnsons, 142p, Blue Circle, 510p, after 498p, and Alfred McAlpine, 260p. Tarmac touched a year's best of 315p before closing a net 8 to the good at 310p, with sentiment additionally helped by talk that the company is about to sell its oil and gas subsidiary, PFCOM privately, for a sum of between £200m and £400m. Taylor Woodrow rose 6 to 434p; the rights issue was taken up to 82.4 per cent. In Timbers, Magnet and Southerns edged up to 126p before settling a net couple of pence easier at 122p, awaiting today's preliminary results.

Recent adverse Press com-

ments and a strong advance by some of the dollar prompted renewed selling of ICI which gradually declined to close a further 17 off at 710p—a two-day fall of 37.

Leading Stores were virtually unscathed by the general shake-out, most issues giving modest ground in light trading. Bensons advanced 1.50, mainly reflecting a net return to the 50s at 355p following the not entirely unexpected news that the hostile bid from mBurton is not to be referred to the Monopolies Commission; Burton, which also received clearance for the proposed acquisition of John Collier, also hardened the turn, to 462p, after 464p. Pears showed occasional interest in 170p, up 1.50, and Executive Clothes, another 2 up 2p. Sainsbury also hardened a couple of pence to 82p following increased full-year profits.

Merri Empirion were quoted 10 higher at 150 following the £854m bid from fellow Australian retailer, G. J. Cole, around 10 cheaper at 188p.

## Thorn EMI volatile

Electrical leaders suffered from a fresh bout of depression. Publicity given to a byker's

## FINANCIAL TIMES STOCK INDICES

	July 8	July 9	July 10	July 11	July 12	July 13	July 14	July 15	July 16	July 17	July 18	July 19	July 20	July 21	July 22	July 23	July 24	July 25	July 26	July 27	July 28	July 29	July 30	July 31	Aug 1	Aug 2	Aug 3	Aug 4	Aug 5	Aug 6	Aug 7	Aug 8	Aug 9	Aug 10	Aug 11	Aug 12	Aug 13	Aug 14	Aug 15	Aug 16	Aug 17	Aug 18	Aug 19	Aug 20	Aug 21	Aug 22	Aug 23	Aug 24	Aug 25	Aug 26	Aug 27	Aug 28	Aug 29	Aug 30	Aug 31	Aug 32	Aug 33	Aug 34	Aug 35	Aug 36	Aug 37	Aug 38	Aug 39	Aug 40	Aug 41	Aug 42	Aug 43	Aug 44	Aug 45	Aug 46	Aug 47	Aug 48	Aug 49	Aug 50	Aug 51	Aug 52	Aug 53	Aug 54	Aug 55	Aug 56	Aug 57	Aug 58	Aug 59	Aug 60	Aug 61	Aug 62	Aug 63	Aug 64	Aug 65	Aug 66	Aug 67	Aug 68	Aug 69	Aug 70	Aug 71	Aug 72	Aug 73	Aug 74	Aug 75	Aug 76	Aug 77	Aug 78	Aug 79	Aug 80	Aug 81	Aug 82	Aug 83	Aug 84	Aug 85	Aug 86	Aug 87	Aug 88	Aug 89	Aug 90	Aug 91	Aug 92	Aug 93	Aug 94	Aug 95	Aug 96	Aug 97	Aug 98	Aug 99	Aug 100	Aug 101	Aug 102	Aug 103	Aug 104	Aug 105	Aug 106	Aug 107	Aug 108	Aug 109	Aug 110	Aug 111	Aug 112	Aug 113	Aug 114	Aug 115	Aug 116	Aug 117	Aug 118	Aug 119	Aug 120	Aug 121	Aug 122	Aug 123	Aug 124	Aug 125	Aug 126	Aug 127	Aug 128	Aug 129	Aug 130	Aug 131	Aug 132	Aug 133	Aug 134	Aug 135	Aug 136	Aug 137	Aug 138	Aug 139	Aug 140	Aug 141	Aug 142	Aug 143	Aug 144	Aug 145	Aug 146	Aug 147	Aug 148	Aug 149	Aug 150	Aug 151	Aug 152	Aug 153	Aug 154	Aug 155	Aug 156	Aug 157	Aug 158	Aug 159	Aug 160	Aug 161	Aug 162	Aug 163	Aug 164	Aug 165	Aug 166	Aug 167	Aug 168	Aug 169	Aug 170	Aug 171	Aug 172	Aug 173	Aug 174	Aug 175	Aug 176	Aug 177	Aug 178	Aug 179	Aug 180	Aug 181	Aug 182	Aug 183	Aug 184	Aug 185	Aug 186	Aug 187	Aug 188	Aug 189	Aug 190	Aug 191	Aug 192	Aug 193	Aug 194	Aug 195	Aug 196	Aug 197	Aug 198	Aug 199	Aug 200	Aug 201	Aug 202	Aug 203	Aug 204	Aug 205	Aug 206	Aug 207	Aug 208	Aug 209	Aug 210	Aug 211	Aug 212	Aug 213	Aug 214	Aug 215	Aug 216	Aug 217	Aug 218	Aug 219	Aug 220	Aug 221	Aug 222	Aug 223	Aug 224	Aug 225	Aug 226	Aug 227	Aug 228	Aug 229	Aug 230	Aug 231	Aug 232	Aug 233	Aug 234	Aug 235	Aug 236	Aug 237	Aug 238	Aug 239	Aug 240	Aug 241	Aug 242	Aug 243	Aug 244	Aug 245	Aug 246	Aug 247	Aug 248	Aug 249	Aug 250	Aug 251	Aug 252	Aug 253	Aug 254	Aug 255	Aug 256	Aug 257	Aug 258	Aug 259	Aug 260	Aug 261	Aug 262	Aug 263	Aug 264	Aug 265	Aug 266	Aug 267	Aug 268	Aug 269	Aug 270	Aug 271	Aug 272	Aug 273	Aug 274	Aug 275	Aug 276	Aug 277	Aug 278	Aug 279	Aug 280	Aug 281	Aug 282	Aug 283	Aug 284	Aug 285	Aug 286	Aug 287	Aug 288	Aug 289	Aug 290	Aug 291	Aug 292	Aug 293	Aug 294	Aug 295	Aug 296	Aug 297	Aug 298	Aug 299	Aug 300	Aug 301	Aug 302	Aug 303	Aug 304	Aug 305	Aug 306	Aug 307	Aug 308	Aug 309	Aug 310	Aug 311	Aug 312	Aug 313	Aug 314	Aug 315	Aug 316	Aug 317	Aug 318	Aug 319	Aug 320	Aug 321	Aug 322	Aug 323	Aug 324	Aug 325	Aug 326	Aug 327	Aug 328	Aug 329	Aug 330	Aug 331	Aug 332	Aug 333	Aug 334	Aug 335	Aug 336	Aug 337	Aug 338	Aug 339	Aug 340	Aug 341	Aug 342	Aug 343	Aug 344	Aug 345	Aug 346	Aug 347	Aug 348	Aug 349	Aug 350	Aug 351	Aug 352	Aug 353	Aug 354	Aug 355	Aug 356	Aug 357	Aug 358	Aug 359	Aug 360	Aug 361	Aug 362	Aug 363	Aug 364	Aug 365	Aug 366	Aug 367	Aug 368	Aug 369	Aug 370	Aug 371	Aug 372	Aug 373	Aug 374	Aug 375	Aug 376	Aug 377	Aug 378	Aug 379	Aug 380	Aug 381	Aug 382	Aug 383	Aug 384	Aug 385	Aug 386	Aug 387	Aug 388	Aug 389	Aug 390	Aug 391	Aug 392	Aug 393	Aug 394	Aug 395	Aug 396	Aug 397	Aug 398	Aug 399	Aug 400	Aug 401	Aug 402	Aug 403	Aug 404	Aug 405	Aug 406	Aug 407	Aug 408	Aug 409	Aug 410	Aug 411	Aug 412	Aug 413	Aug 414	Aug 415	Aug 416	Aug 417	Aug 418	Aug 419	Aug 420	Aug 421	Aug 422	Aug 423	Aug 424	Aug 425	Aug 426	Aug 427	Aug 428	Aug 429	Aug 430	Aug 431	Aug 432	Aug 433	Aug 434	Aug 435	Aug 436	Aug 437	Aug 438	Aug 439	Aug 440	Aug 441	Aug 442	Aug 443	Aug 444	Aug 445	Aug 446	Aug 447	Aug 448	Aug 449	Aug 450	Aug 451	Aug 452	Aug 453	Aug 454	Aug 455	Aug 456	Aug 457	Aug 458	Aug 459	Aug 460	Aug 461	Aug 462	Aug 463	Aug 464	Aug 465	Aug 466	Aug 467	Aug 468	Aug 469	Aug 470	Aug 471	Aug 472	Aug 473	Aug 474	Aug 475	Aug 476	Aug 477	Aug 478	Aug 479	Aug 480	Aug 481	Aug 482	Aug 483	Aug 484	Aug 485	Aug 486	Aug 487	Aug 488	Aug 489	Aug 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615	Aug 616	Aug 617	Aug 618	Aug 619	Aug 620	Aug

## **WORLD STOCK MARKETS**

NOTES—Prices on this page are so quoted on the individual exchanges and are last traded prices.  $\Delta$  Dealings suspended.  $\text{xd}$  Ex dividend.  $\text{xc}$  Ex scrip issue.  $\text{xr}$  Ex rights.  $\text{xa}$  Ex all.

## **OVER-THE-COUNTER**

*Nasdaq national market, 2.30pm prices*

Stock	Sales (Huds)	High	Low	Last	Chng	Stock	Sales (Huds)	High	Low	Last	Chng	Stock	Sales (Huds)	High	Low	Last	Chng	Stock	Sales (Huds)	High	Low	Last	Chng
<b>Continued from Page 33</b>																							
ummax	30	75	75	75	-1	RadSys	320	101	99	10	-1	Society	1.84	399	504	491	+1	Unifl	104	97	97	97	-1
umif	.86	13	292	261	-2	Radut	84	12	111	111	-2	SoclySv	.5	174	174	174	-1	UnPntr	475	251	26	26	+2
uhMeds	438	114	114	114	-1	Radon	4	71	71	71	-1	Softech	.79	97	97	97	-1	UnTrSc	240	27	64	63	-1
O	O	O	O	O	O	Raben	67	51	56	56	-1	SoftwA	.563	19	15	15	-5	UACM	.98	1346	24	202	-2
oceaner	270	214	23-16	23-16	-1-16	Rains	1	260	32	311	-3	SonoPcs	.537	281	274	271	-11	UASek	.15	11	91	91	-1
oelies	153	172	180	174	-1	RayEn	.24	2	17	17	-1	SonrFnd	.304	918	211	21	-12	USCol	1.00	39	26	25	+1
oGoGp	1.08	52	434	444	-1	Reacon	79	21	204	207	+1	SotkOp	.52	175	254	246	-10	UFPnGrp	.219	9	7	7	-1
ohCo	2.00	91	635	63	-1	Reefon	.54	55	28	274	-7	StduFn	.52	175	254	246	-10	UPatPd	.173	164	16	15	+1
ohKnts	1	365	324	311	-1	Regies	.12	1	18	15	-1	Sotut	.1	226	181	181	-10	UGrdn	1.542	3	113	123	-1
ohRps	.74	611	376	68	-1	Relabz	7	54	54	54	-1	Sovrjn	.18	125	64	65	-1	UPread	.173	124	124	124	-1
ohSp	2.60	14	22	21	-1	RpAphn	.16	17	78	78	+1	Speedy	.607	19	181	181	-1	USAnt	7	34	34	35	-1
ohScp	.256	318	212	211	-1	RpHln	.42	19	184	184	-1	Spectr	.139	22	214	214	-1	USBcp	1.208	516	314	314	-1
ohLine	1	74	74	74	-1	RpHrdy	.70	131	145	145	-1	SpecCl	.88	286	74	74	-1	USCap	.57	37	35	35	-1
ohPcc	.51	16	158	16	+1	RpHrdy	.156	2	103	107	-1	Spir	.18	14	14	14	-1	USDsgn	.353	1	16	26	-1
ohPcr	238	424	414	414	-1	RpHrdy	.54	24	241	241	-1	StarSrs	.14	97	95	95	-1	USHsh	.12	2	47	47	-1
ohBanc	23	17	164	154	-1	RpHrdy	.24	34	125	125	-1	StarStat	.20	84	87	87	-1	USSur	.208	44	193	197	+1
ohR	153	56	64	64	+1	Riblms	.48	5	74	74	-1	Standys	.1	7	284	281	-1	USTrm	1.20	153	354	355	+1
ohCp	.58	54	54	54	-1	RichEls	.3	154	154	154	-1	Stalmic	.644	14	155	155	-1	UTstam	.20	37	204	204	+1
ohShm	.20	34	17	16	-1	RidEls	.80	4798	15	142	-1	Stamhos	.128	24	224	221	-1	UTTele	1.64	377	456	473	-1
ohTP	.76	67	338	334	+1	RidEls	.06	170	15	128	-1	StasG	.150	301	47	47	-1	UVaFm	.143	21	205	21	-1
ohVrp	.28	104	12	12	-1	RidEls	.243	13	125	125	-1	Strat	.	197	141	134	-1	UFSSk	.31	113	113	113	-1
ohWnld	.40	197	247	244	+1	Roues	.54	55	242	241	-1	Strat	.	197	141	134	-1	UngeCr	.222	22	44	44	-1
ohXco	1316	52	514	514	-1	RoyPhm	.49	117	115	115	-1	StreCia	.76	411	34	33	-1	Uucode	.216	157	52	514	-3-19
Q	Q	Q	Q	Q	Q	RoyPhm	.68	5	47	5	-1	Stryker	.380	34	33	33	-1	V	V	V	V	V	
R	R	R	R	R	R	RoyPhm	.68	5	183	187	-1	Subaru	1.88	78	154	151	-1	VLI	.465	6	74	74	-1
RyanPs	68	164	164	164	-1	RyanPs	.68	164	164	164	-1	SubR	1.92	250	63	62	-1	VLSI	.52	18	124	124	-1
S	S	S	S	S	S	SAYInd	.267	16	16	151	-1	Summons	.18	677	155	155	-1	VMX	.250	51	68	68	-1
Sci	415	31	304	301	-1	SCI	.219	135	115	115	-1	SunHtl	.10	677	155	155	-1	VSE	.18	5	9	9	-1
SciFax	.87	434	434	434	-1	Sci	.114	184	184	184	-1	SunCat	.51	158	145	145	-1	ValFSL	.19	184	184	184	-1
SciTel	1.20a	318	134	134	-1	SEI	.114	184	184	184	-1	SunMed	.51	154	154	154	-1	ValNtd	1.20	807	411	409	-1
SciHh	.80	148	148	148	-1	SPF	.107	19	81	87	-1	SunSL	.1	2265	412	3	-1	ValNln	.40	7	230	234	-1
SciPch	.15	211	6	5	-1	SPDrug	.107	1	174	174	-1	Susky	.45	64	54	54	-1	VanDus	.40	77	145	144	-1
SciPh	1.20a	424	235	234	-1	SPDrug	.205	201	187	202	-1	Syntex	.122	35	31	31	-1	VanZnd	.21	61	9	9	-1
SciRch	60	86	154	154	-1	SPDrug	.107	174	174	174	-1	Syntex	.145	11-19	4	11-19	-1	Ventrl	.185	35	31	31	-1
SciRhr	1	130	112	107	-1	SPDrug	.107	174	174	174	-1	Syntex	.121	108	107	107	-1	Vicorp	.098	232	24	23	-1
SciSlt	127	134	134	134	-1	SPDrug	.107	174	174	174	-1	Syntex	.116	31	31	31	-1	ViederFr	.228	247	105	105	-1
SciSy	133	16	16	16	-1	SPDrug	.107	174	174	174	-1	Syntex	.116	31	31	31	-1	Viratex	.92	174	174	174	-1
SciTch	17	17	17	17	-1	SPDrug	.107	174	174	174	-1	Syntex	.116	31	31	31	-1	Vodavi	.47	105	102	102	-1
SciU	.06	55	54	54	-1	SPDrug	.107	174	174	174	-1	Syntex	.116	31	31	31	-1	Votlnt	.304	154	145	145	-1
SciW	.06	55	54	54	-1	SPDrug	.107	174	174	174	-1	W	W	W	W	W		W	W	W	W		
SciX	.68	84	29	28	-1	SPDrug	.107	174	174	174	-1	TBC	.26	111	11	111	-1	WB40	.95	229	204	204	-1
SciXtr	1.12	75	26	27	-1	SPDrug	.107	174	174	174	-1	TacFvrs	.221	6	5	5	-1	Webbs	.40	1055	7	68	-1
SciXtrm	.112	122	275	264	-11	SPDrug	.107	174	174	174	-1	Tandem	.2532	171	161	161	-1	WebFn	.12	14	14	14	-1
SciXtrm	.03	219	114	114	-1	SPDrug	.107	174	174	174	-1	TcCom	.957	5	49	49	-1	WebFSL	.60	338	250	25	-1
SciXtrm	.03	142	15	14	-1	SPDrug	.107	174	174	174	-1	Tclco	.65	164	154	154	-1	WTITa	.100	159	154	154	-1
SciXtrm	.03	122	275	264	-11	SPDrug	.107	174	174	174	-1	Tclco	.874	303	303	303	-1	Wmrc	.40	9	161	154	-1
SciXtrm	.03	122	275	264	-11	SPDrug	.107	174	174	174	-1	Tclco	.415	84	85	85	-1	WmtrC	.40	74	154	154	-1
SciXtrm	.03	122	275	264	-11	SPDrug	.107	174	174	174	-1	Tclco	.32	482	153	153	-1	WmtrCs	.68	531	515	303	-1
SciXtrm	.03	122	275	264	-11	SPDrug	.107	174	174	174	-1	Telapic	.444	276	27	27	-1	WmtrDm	.07	656	54	54	-1
SciXtrm	.03	122	275	264	-11	SPDrug	.107	174	174	174	-1	Telapic	.128	12	473	473	-1	WmtrEd	.68	231	176	154	-1
SciXtrm	.03	122	275	264	-11	SPDrug	.107	174	174	174	-1	Telapic	.128	119	73	73	-1	WmtrH	.65	132	134	134	-1
SciXtrm	.03	122	275	264	-11	SPDrug	.107	174	174	174	-1	Thort	.137	145	141	142	-1	WmtrW	.84	24	27	27	-1
SciXtrm	.03	122	275	264	-11	SPDrug	.107	174	174	174	-1	Thort	.137	145	141	142	-1	Wymar	.80	19	81	81	-1
SciXtrm	.03	122	275	264	-11	SPDrug	.107	174	174	174	-1	TimeEs	.13	56	56	56	-1	X	X	X	X	X	
SciXtrm	.03	122	275	264	-11	SPDrug	.107	174	174	174	-1	TimeEs	.13	56	56	56	-1	Y	Y	Y	Y	Y	
SciXtrm	.03	122	275	264	-11	SPDrug	.107	174	174	174	-1	TimeFb	.53	7-19	12	12	-1	Z	Z	Z	Z	Z	
SciXtrm	.03	122	275	264	-11	SPDrug	.107	174	174	174	-1	Tirpary	.465	221	227	227	-1	Kebec	.352	34	31	31	-1
SciXtrm	.03	122	275	264	-11	SPDrug	.107	174	174	174	-1	Tirpary	.21	29	27	27	-1	Xlcor	.331	56	54	54	-1
SciXtrm	.03	122	275	264	-11	SPDrug	.107	174	174	174	-1	TodSya	.51	124	124	124	-1	Xlde	.563	134	126	126	-1
SciXtrm	.03	122	275	264	-11	SPDrug	.107	174	174	174	-1	Trakr	.81	124	124	124	-1	Zekab	.561	264	254	254	-1
SciXtrm	.03	122	275	264	-11	SPDrug	.107	174	174	174	-1	Trakr	.103	75	71	71	-1	Zekab	.561	264	254	254	-1
SciXtrm	.03	122	275	264	-11	SPDrug	.107	174	174	174	-1	Trakr	.40	3	284	204	-1	Zekab	.561	264	254	254	-1
SciXtrm	.03	122	275	264	-11	SPDrug	.107	174	174	174	-1	Trakr	.40	297	22	215	-1	Zekab	.561	264	254	254	-1
SciXtrm	.03	122	275	264	-11	SPDrug	.107	174	174	174	-1	Trakr	.06	31P	7	75	-1	Zekab	.561	264	254	254	-1
SciXtrm	.03	122	275	264	-11	SPDrug	.107	174	174	174	-1	Trakr	.1590	134	124	124	-1	Zekab	.561	264	254	254	-1
SciXtrm	.03	122	275																				

# **WORLD ECONOMIC INDICATORS**

every Monday in the Financial Times

every Monday in the Financial Times

#### Chief price changes

**LONDON** One. price charged  
(in pence unless otherwise indicated)

RISES	£121 1/4	+	%			
r 14% 1998-01				192	-	8
ogica	134	+	9	224	-	10
arkfield	91	+	7	710	-	17
edland	286	+	10	180	-	5
mith Bros	149	+	15	256	-	11
armac	310	+	8	260	-	9
nigroup	36	+	7	253	-	12
				257	-	14
FALLS						
B. Elect	225	-	10	145	-	25
ssoc. News	890	-	20	118	-	8
ICC	193	-	5	625	-	22
TR	325	-	16	303	-	12
British Aero	335	-	12	683	-	12
able & Wire	525	-	18	236	-	10
energy Capital	62	-	8	193	-	12
				273	-	12

## Granville & Co. Limited

Member of The National Association of Security Dealers

www.lcsm.com London EC3B 8DT Telephone 01-621 1212

#### Over-the-Counter Markets

High	Low	Company	Price	Changs	Gross		Yield	P/E	Fully
					div.(p)	%			
46	123	Ass. Brit. Ind. Ord. ....	135	—	6.8	4.6	7.5	9.9	
51	135	Ass. Brit. Ind. CULS. ....	138	—	10.0	7.2	—	—	
77	45	Airpregroup Group .....	45xd	—	8.4	14.2	7.5	9.6	
22	26	Armitage and Rhodes .....	37	—	2.9	7.9	4.9	7.7	
108	108	Bardon Hill .....	194ad	—	4.0	2.8	19.5	20.3	
54	42	Bray Technologies ....	64	—	3.8	9.1	7.9	9.0	
71	181	CCL Ordinary .....	162	—	12.0	7.4	4.0	3.8	
12	105	CCL 11pc Conv. Prel. ....	105	—	15.7	14.9	—	—	
59	10	Carborundum Ord. ....	129	—	4.9	3.9	5.4	10.0	
88	83	Carborundum 7.6pc Pf. ....	84	—	10.7	12.7	—	—	
46	46	Deborah Services ....	46	—	6.5	14.1	4.4	7.1	
67	182	Frank Horsell ....	457	+ 2	1.4	0.3	11.7	15.0	
15	170	Flekt Horsell Pr.Ord.97	369	—	11.9	3.2	9.5	12.2	
22	25	Fredrick Parker ....	27	—	—	—	—	—	
54	33	George Blair .....	84	—	—	—	4.3	9.8	
20	20	Ind. Precision Castings	21	—	2.7	12.9	5.9	6.2	
18	177	Isla Group .....	180	—	9.3	7.1	7.1	12.9	
101	101	Jackson Group .....	107	—	5.5	5.1	7.2	7.2	
213	213	James Burrough .....	234	+ 2	15.0	9.4	7.4	7.4	
83	83	James Burrough 9pcPf. ....	89	—	12.9	14.5	—	—	
71	71	John Howard and Co. ....	91	—	8.0	5.5	7.2	11.4	
100	100	Linguaphone Ord. ....	219	—	—	—	7.9	9.3	
92	92	Linguaphone 19.5pc Pf. ....	95	+ 6	15.0	16.8	—	—	
300	300	Minibhouse Holding NV	803	+ 4	6.8	1.1	28.5	25.0	
51	51	Robert Jenkins .....	68	—	6.0	7.5	—	—	
28	28	Scrutons "A" .....	33	—	—	—	—	8.5	
81	81	Torday and Carlisle .....	75	—	8.0	6.7	3.8	6.6	
325	325	Trevian Holdings ....	325	—	4.3	1.3	18.5	19.2	
17	17	Unilock Holdings ....	30	—	1.3	4.3	14.5	21.0	
81	81	Walter Alexander ....	103	—	7.5	7.4	7.2	11.0	

# INTERNATIONAL APPOINTMENTS

every Thursday  
in the Financial Times

Prices at 3pm, July 9

## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

12 Month High		Stock	Div. Yld.	P.	Stk.	100s	High	Low	Close Prev.	Chg.	12 Month High	Stock	Div. Yld.	P.	Stk.	100s	High	Low	Close Prev.	Chg.	12 Month High	Stock	Div. Yld.	P.	Stk.	100s	High	Low	Close Prev.	Chg.	12 Month High	Stock	Div. Yld.	P.	Stk.	100s	High	Low	Close Prev.	Chg.															
High	Low										High	Stock	Div. Yld.	P.	Stk.	100s	High	Low	Close Prev.		High	Stock	Div. Yld.	P.	Stk.	100s	High	Low	Close Prev.		High	Stock	Div. Yld.	P.	Stk.	100s	High	Low	Close Prev.																
231	18	AAI		.48	2.15	19	204	204	204	+2	297	154	BoltSel	.10	4	28	217	259	254	265	-1	104	105	Cooper	.44	4.1	17	7337	100s	954	24	244	-2	279	24	Foxmyr	.04	4.1	18	130	101	104	95	19	-1	54	494	ME	.02	6.13	2200	572	572	572	572
174	18	AAZ		14	21	22	165	165	164	-1	421	25	Borden	.52	3.8	11	1118	40	395	40	275	-1	32	32	Concord	.64	2.17	35	265	265	265	265	205	-1	54	494	MidCo	.21	6.03	4	211	21	21	21	21										
161	20	AMCA		.80	3.54	43	367	351	351	-4	249	195	BorgWar	.85	4.2	19	204	224	216	222	-1	152	152	Coron	.20	2.11	20	117	117	117	117	117	-1	54	494	IBM	.40	3.91	12	121	121	121	121	121											
489	24	AMCI		.11	9.95	495	49	49	-1	441	24	BostEd	.32	2.2	23	225	245	245	245	-1	104	105	Corbit	.1	2.2	23	245	245	245	245	245	-1	54	494	FMS	.56	2.6	20	205	205	205	205	205												
23	18	AMCI		.16	8.7	4	4	4	4	-1	115	8	BostEd	.32	2.2	23	214	214	214	214	-1	104	105	Coron	.20	2.11	21	195	195	195	195	195	-1	54	494	FMS	.56	2.6	20	205	205	205	205	205											
141	73	APL		.12	2.12	11	11	11	11	-1	115	8	BostEd	.32	2.2	23	214	214	214	214	-1	104	105	Coron	.20	2.11	21	195	195	195	195	195	-1	54	494	FMS	.56	2.6	20	205	205	205	205	205											
618	44	APL		.24	2.11	20	20	20	20	-1	259	125	Bowat	.72	8.0	8	308	224	231	231	-1	104	105	Crane	.30	1.11	293	241	241	241	241	-1	54	494	Crane	.30	1.11	293	241	241	241	241	-1	54	494	FMS	.56	2.6	20	205	205	205	205	205	
27	12	AVX		.32	2.11	11	11	11	11	-1	311	297	BriSt	.80	1.60	11	267	272	272	272	-1	104	105	Cord	.44	4.1	19	195	195	195	195	195	-1	54	494	FMS	.56	2.6	20	205	205	205	205	205											
569	39	AVX		.47	2.16	16	16	16	16	-1	311	297	BriSt	.80	1.60	11	267	272	272	272	-1	104	105	Cord	.44	4.1	19	195	195	195	195	195	-1	54	494	FMS	.56	2.6	20	205	205	205	205	205											
258	26	AVX		.27	2.16	16	16	16	16	-1	311	297	BriSt	.80	1.60	11	267	272	272	272	-1	104	105	Cord	.44	4.1	19	195	195	195	195	195	-1	54	494	FMS	.56	2.6	20	205	205	205	205	205											
258	39	AVX		.47	2.16	16	16	16	16	-1	311	297	BriSt	.80	1.60	11	267	272	272	272	-1	104	105	Cord	.44	4.1	19	195	195	195	195	195	-1	54	494	FMS	.56	2.6	20	205	205	205	205	205											
258	39	AVX		.47	2.16	16	16	16	16	-1	311	297	BriSt	.80	1.60	11	267	272	272	272	-1	104	105	Cord	.44	4.1	19	195	195	195	195	195	-1	54	494	FMS	.56	2.6	20	205	205	205	205	205											
258	39	AVX		.47	2.16	16	16	16	16	-1	311	297	BriSt	.80	1.60	11	267	272	272	272	-1	104	105	Cord	.44	4.1	19	195	195	195	195	195	-1	54	494	FMS	.56	2.6	20	205	205	205	205	205											
258	39	AVX		.47	2.16	16	16	16	16	-1	311	297	BriSt	.80	1.60	11	267	272	272	272	-1	104	105	Cord	.44	4.1	19	195	195	195	195	195	-1	54	494	FMS	.56	2.6	20	205	205	205	205	205											
258	39	AVX		.47	2.16	16	16	16	16	-1	311	297	BriSt	.80	1.60	11	267	272	272	272	-1	104	105	Cord	.44	4.1	19	195	195	195	195	195	-1	54	494	FMS	.56	2.6	20	205	205	205	205	205											
258	39	AVX		.47	2.16	16	16	16	16	-1	311	297	BriSt	.80	1.60	11	267	272	272	272	-1	104	105	Cord	.44	4.1	19	195	195	195	195	195	-1	54	494	FMS	.56	2.6	20	205	205	205	205	205											
258	39	AVX		.47	2.16	16	16	16	16	-1	311	297	BriSt	.80	1.60	11	267	272	272	272	-1	104	105	Cord	.44	4.1	19	195	195	195	195	195	-1	54	494	FMS	.56	2.6	20	205	205	205	205	205											
258	39	AVX		.47	2.16	16	16	16	16	-1	311	297	BriSt	.80	1.60	11	267	272	272	272	-1	104	105	Cord	.44	4.1	19	195	195	195	195	195	-1	54	494	FMS	.56	2.6	20	205	205	205	205	205											
258	39	AVX		.47	2.16	16	16	16	16	-1	311	297	BriSt	.80	1.60	11	267	272	272	272	-1	104	105	Cord	.44	4.1	19	195	195	195	195	195	-1	54	494	FMS	.56	2.6	20	205	205	205	205	205											
258	39	AV																																																					

## NYSE COMPOSITE PRICES

**Continued from Page 32**

Sale's figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration.

a-dividend also: extra(s), b-annual rate of dividend plus stock dividend, c-liquidating dividend, cld-canceled, d-new yearly low, e-dividend declared or paid in preceding 12 months, g-dividend in Canadian funds, subject to 15% non-residence tax, i-dividend declared after split-up or stock dividend, j-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting, k-dividend declared or paid this year, an accumulative issue with dividends in arrears, n-new issue in the past 52 weeks, The high-low range begins with the start of trading, od-next day delivery, P/E-price-earnings ratio, r-dividend declared or paid in preceding 12 months, plus stock dividend, s-stock split, Dividends begin with date of split, ss-sales, t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, u-new yearly high, v-trading halted, w-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by such companies, wd-distributed, wd-when issued, ww-with warrants, x-ex-dividend or ex-distribution date, ex-distribution, xx-without warrants, y-ex-dividend and sales.

## AMEX COMPOSITE PRICES

Prices at 3pm, July 9

Stock	Div	P/	Si	Stock	Div	P/	Si	Stock	Div	P/	Si	Stock	Div	P/	Si										
Ex	E	100s	High	Low	Close	Change	Ex	E	100s	High	Low	Close	Ex	E	100s	High									
AcmePr	10	28	28	25	25	-1	DWG	.13	4	17	15	15	15	ImpPwr	.15	22	6's	8's + 1	Ragan	.12	45	1	181		
Academy	2	25	25	24	24	-1	Dension	.2	40	37	35	35	5	Indata	1	1	1	1	Rensb	.72	40	44	181		
Aerojet	.39	11	18	15	15	-1	DataPrd	.16	9	49	45	45	45	froqBrd	16	18	57's	37	Retro	.56	25	2	320		
Alphatec	58	15	45	45	45	-1	Delimed	.68	25	25	25	25	25	Jetron	.71	17	1	87's	Retro	.56	25	2	320		
Alphatec	.80	20	18	47	47	-1	DevCap	.23	2	137	137	137	137	JohnPd	4	25	92	92	Retro	.12	12	20	241		
Alphatec	20	18	24	13	13	-1	DiBrids	.20	18	3	727	727	727	JohmInd	.20	17	988	1034	1034	1034	RBW	16	18	65	65
Alphatec	20	18	24	13	13	-1	Diodes	.7	19	51	35	35	35	Kinark	.40	12	45	45	Ryhoff	.50	14	58	257		
Alphatec	.52	32	2	12	6	-1	DomesP	.81	27	2	21	21	21	Kirby	.40	31	31's	31	Sage	.15	73	71's	71's		
Alphatec	.52	32	1	14	14	-1	Durrier	.4	18	18	15	15	15	KogerC	2.32	84	28	26's	SeawW	2.80	80	6	558		
Alphatec	.52	32	378	31	35	-1	Duscon	.56	18	18	27	26's	26's	Siemens	.15	22	6's	8's + 1	Schell	.58	12	12	121		
Alphatec	.56	32	36	412	2	-1	Dunlop	.57	87	34	34	34	34	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	412	2	2	-1	Dynect	.27	12	304	151	14	13	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	118	6	-1	EAC	.48	10	75	72	72	72	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	ERC	.17	1	59	55	55	55	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	EagleCl	.17	85	82	81	81	81	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	EagleCl	.1	6	3	213	213	213	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	EagleCl	.6	2	378	364	364	364	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	EchoBd	.12	2002	117	112	112	112	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.49	49	53	6	6	6	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40	7	9	205	205	205	Siemens	.58	12	12	121	Siemens	.58	12	12	121		
Alphatec	.56	32	13	245	59	-1	Eshay	.40																	

**OVER-THE-COUNTER** Nasdaq national market, 2.30pm price

Stock	Sales (Units)	High	Low	Last	Chng	Stock	Sales (Units)	High	Low	Last	Chng	Stock	Sales (Units)	High	Low	Last	Chng	Stock	Sales (Units)	High	Low	Last	Chng	
DC TI	69	181	174	18	- 1	ChLwn	.38	578	23	227	23	EricTI	.85e	2095	281	274	281	- 1	KLAs	1817	174	164	17	- 3
ElS	32	241	241	241	-	Chemex	.70	314	3	5	- 1	EvnSut	.38	18	152	157	- 2	KV Phr	58	61	0	61	- 1	
FG	24	207	202	203	-	ChiChi	8287	1614	124	127	- 1	Exovir	.31	83	63	59	- 4	Kamen	.56	234	304	36	304	
SK	83	122	114	114	- 1	ChiPacs	127	30	207	30	FDP	.2	812	64	51	51	- 1	Karch	.50	132	104	154	154	
armRt	.20	424	54	52	- 1	Chromer	135	913	515	315	+ 1	FMI	1123	181	154	181	+ 2	Kaydon	.21	0	67	67	- 1	
cadin	3	19	19	18	- 1	ChrDws	.38	47	18	164	185	FrmG	1.76	732	181	154	181	+ 2	Kemp	1.80	18	58	59	- 1
calrn	146	97	96	94	- 2	Chrys	.10b	254	71	7	- 1	FrmGps	.88	21	26	21	- 1	KyCnJ	.90	93	48	39	- 1	
caRay	.20	643	254	248	- 1	Chrys	.12a	5	30	30	- 1	Frontr	.63	3	48	48	- 1	Kevex	.16	61	61	61	- 1	
decls	917	25	22	24	- 1	Cipher	.448	16	151	153	+ 1	Fidicis	.5419	345	327	341	+ 1	KeyTm	.79	74	74	74	- 1	
daage	18	78	76	76	- 1	Clorico	1	59	7	65	65	Film's	1.86	122	58	55	- 1	Kimbr	.60	4	58	58	- 1	
dsCr	287	105	104	105	+ 1	Clear	.1	84	53	5	- 1	Filmic	.68	22	364	36	- 1	Kinders	.80	1775	205	20	281	
espn	75	41	40	41	- 1	ClearCh	.76	448	229	22	221	FiltR	.80	5	211	214	+ 1	Krey	.08	180	64	53	- 1	
esBsh	.80	305	174	165	- 1	ClearIt	1.04	2	29	391	384	FiltR	.80	23	16	154	+ 1	Kruger	.32	137	143	144	- 1	
esCpft	1	23	26	25	- 1	Cordil A	1.96	8	35	55	- 1	Flinco	.5	211	214	214	- 1	Kulcke	.18	213	154	154	- 1	
esGld	10e	348	134	134	- 1	Cordil B	.40	2128	151	126	13	+ 1	Flinco	.20	53	41	4	- 1	LDBmk	234	65	61	61	- 1
esWisc	65	15	15	15	- 1	Covab	.101	18	173	174	- 1	Flinco	.54	74	7	7	- 1	LN	1088	146	134	146	+ 1	
esXb	1.48	102	35	34	- 1	Covab	.56a	69	42	42	- 1	Flinco	.44	221	63	52	- 1	LSI Log	1715	147	134	184	- 1	
es	43	192	184	184	- 1	Covab	.56a	69	42	42	- 1	Flinco	.12	10	164	164	- 1	LTx	.68	12	114	114	- 1	
gores	245	51	48	5	- 1	Covab	.56a	69	42	42	- 1	Flinco	.120	21	264	264	+ 1	LaPotes	1219	154	15	15	- 1	
gWl	.05e	4	213	211	- 1	Covab	.56a	69	42	42	- 1	Flinco	.120	21	264	264	+ 1	LaZ By	.40	23	474	462	+ 1	
legBw	40	102	18	18	- 1	Covab	.56a	69	42	42	- 1	Flinco	.120	21	264	264	+ 1	LadFm	.12a	89	184	184	- 1	
legEl	.84	404	24	254	- 1	Covab	.56a	69	42	42	- 1	Flinco	.22	284	264	264	+ 1	LaidFm	.16	130	197	174	- 1	
lnet	121	31	31	31	- 1	Covab	.56a	69	42	42	- 1	Flinco	.27	124	124	124	- 1	Lanast	.0	1	14	14	- 1	
pmMic	80	94	8	84	+ 1	Covab	.56a	69	42	42	- 1	Flinco	.71	254	254	254	- 1	Lancast	.56	102	15	15	- 1	
tes	330	11	18	18	- 1	Covab	.56a	69	42	42	- 1	Flinco	.80	28	264	264	+ 1	LndBF	.57	577	197	197	- 1	
nest	.40	11	19	19	- 1	Covab	.56a	69	42	42	- 1	Flinco	.38	30	51	51	- 1	LaneCo	.92	34	52	52	- 1	
NAIRI	365	106	104	107	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	17	18	18	- 1	Laws	.28	89	244	284	+ 1	
nAdv	14	94	94	94	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40b	346	264	264	+ 1	LeDus	.683	61	61	61	- 1	
nkbr	.50	112	134	128	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Leiner	.51	84	94	94	- 1	
nCarr	85	124	124	124	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.2283	35	2	15	+ 1	
ndlSt	.80	161	161	161	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlFrt	1	12	74	74	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlPrf	1	59	27	27	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlS	.58	329	35	25	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlSm	.40	87	13	128	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlT	1.06	471	341	334	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlG	.44	1	41	41	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlCp	105	57	57	57	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlS	1.02	272	270	262	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlP	25	131	13	131	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlR	578	11-16	11-16	11-16	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlH	1.60	337	384	374	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlK	1.60	592	21	204	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlB	1.60	187	71	76	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlB	.40	105	261	264	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlB	1.26	126	12	124	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlB	.56	149	149	149	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlB	.16	166	204	194	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlB	.12	524	184	176	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlB	.12	5874	167	172	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlB	.12	5818	170	178	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlB	.12	47	23	224	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlB	.12	164	134	134	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlB	.12	130	22	22	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlB	.12	53	17	18	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlB	.12	151	174	174	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlB	.12	151	174	174	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlB	.12	151	174	174	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlB	.12	151	174	174	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlB	.12	151	174	174	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlB	.12	151	174	174	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlB	.12	151	174	174	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlB	.12	151	174	174	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlB	.12	151	174	174	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlB	.12	151	174	174	- 1	Covab	.56a	69	42	42	- 1	Flinco	.40	145	284	284	+ 1	Lexicon	.51	51	51	51	- 1	
ndlB	.12	151	174	174	- 1	Covab	.56a	69	42	42	- 1													

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# FINANCIAL TIMES

## WORLD STOCK MARKETS

### WALL STREET

### Unease on profits outlook

THE OPENING of the corporate reporting season found Wall Street uneasy yesterday over the outlook for the U.S. economy and thus for company profits. *writes Terry Byland in New York.*

The stock market opened nervously, discouraged by lower bond prices and continuing firmness in federal funds. Renewed weakness in the dollar, while not necessarily bad for company profits, emphasised doubts over the economy. A profit setback for International Paper and a bout of selling of IBM turned the market lower although the broad range of stocks held steady, suggesting that some weakness in corporate results has already been discounted.

At 3pm, the Dow Jones industrial average was down 6.05 at 1,323.38.

The Federal Reserve intervened to help liquidity with \$2bn in customer repurchases when the funds rate stood at 7.75 per cent. The Fed's intervention – on a relatively large scale – steadied nerves as the market waited for an indication of the progress of the FOMC meeting which opened yesterday. The market has shied away from a federal funds rate above 8 per cent for the past week.

The slide in the dollar affected several sectors of the stock market. International Paper fell 1.1% to \$47.4%, but other paper stocks held steady ahead of their results, partly because a lower dollar will

improve the outlook for the rest of the year. Mead, at \$41.75, was unchanged and Crown Zellerbach added 3% to \$39.4%. IBM shed an early 3% to \$120.75.

The pharmaceutical industry, which finds half its sales in non-dollar markets, moved up. Merck jumped 1.1% to \$113.3% and Pfizer 5% to \$48.8%. Also in demand again was Upjohn, 1.1% up at \$118.4% as Wall Street predicted success for its anti-baldness drug. The weak feature was Squibb, where the prospect of competition from Merck in the hypertension drug sector, lowered the stock by 3% to \$67.4%.

Nervousness over Japanese competition and the signs of a domestic price war kept the Detroit auto stocks subdued. General Motors at \$70.4% eased 3%, while Ford shed 3% to \$43.5%. Chrysler, which could be vulnerable if times turn hard for the industry, fell 3% to \$34.4%.

Oil stocks remained irregular as New York awaited the outcome of the negotiations among the Opec ministers. Airline stocks, also with a close interest in oil prices, which is the major cost factor in industry balance sheets, also moved narrowly. United added 3% to \$56.4%.

Others responding to profits statements included Tyco Laboratories, which dropped 3% to \$37.4% after disclosing sharply reduced earnings. Also under fire was Applied Data Research, 3% down at \$28.4% which forecast a loss for the second quarter.

But brighter spots were CBS, 3% higher at \$118.4%, with the earnings statement adding a further dimension to the stock buyback plans intended to fight off the unwanted attentions of Mr Ted Turner. The stock price still lags well behind the estimated value of the Turner offer.

Emerson Radio added 3% to \$11.4% after predicting higher profits for the quarter.

Among the banks, Wachovia, the fast-growing regional banker, was unchanged on results at \$35.4%. NCB, holding company for North Carolina Bank, added 3% to \$44% after results.

Takeover prospects and similar special situation stocks continued active as the SEC said it would require disclosure of merger talks by companies commenting on stock activity.

The Options Clearing Corporation postponed exercise of all options on stock of AMF after a New York Stock Exchange ruling on trading in the aftermath of the tender offer by Minstar, the Irwin Jacobs investment vehicle.

Minstar said it would buy only its stipulated 12.5m of the 21.3m AMF shares proffered under its \$23 a share tender. AMF is resisting Mr Jacobs with a poison pill rights offer, and the NYSE ruled that AMF stock can be traded both as "regular" and "when distributed." AMF stock plunged 4% to \$14.4%, with the position of stockholders excluded from the Irwin deal somewhat obscure. "They're just stuck," commented Mr Lee Isgur of Paine Webber.

Federal funds remained at 7% per cent despite the Fed's intervention, and other credit market rates edged higher also. In the bond market, prices tried to rally from early falls but eased off again at mid-season. Prices are close to their recent highs, which have proved to be resistance levels, pending further signs of Federal Reserve credit policies.

### EUROPE

### Erosive forces take hold

PROFIT-TAKERS sprinted from their starting blocks on the European bourses yesterday and by the end of the day had made serious inroads on recent gains. Concern over the U.S. dollar's fall also added to the mood of reappraisal.

The sharp setback that Frankfurt experienced on Monday was repeated yesterday with a further 2.2% drop in the midday calculation of the Commerzbank index to 1,448.8.

Car makers weakened also from unease over the dollar's slide below DM 3 and the possible impact that would have on export earnings. Porsche was DM 20 cheaper at DM 1,445 but VW sustained a proportionally more damaging DM 15.80 fall to DM 318.

In the chemicals sector, BASF fell DM 8.20 to DM 230.50, Bayer lost DM 5.50 to DM 232.50 and Hoechst was DM 8 weaker at DM 236.50. Electricals witnessed Siemens fall DM 10 to DM 572 and AEG weakened DM 6.10 to DM 130.30.

Financials were also caught in the shakeout. Insurer Allianz suffered one of the session's largest falls with a DM 52 drop to DM 1,450 while associate insurer Munich Re was DM 25 off at DM 1,935. Deutsche Bank surrendered DM 12.50 to DM 577.50 and Dresdner Bank lost DM 10.50 to DM 264.

Machine maker KHD declined DM 13 to DM 285 and GHH was DM 8.50 down at DM 164.50.

Bonds eased by up to 20 basis points on the dollar's uncertainty. The Bundesbank, particularly active last week, sold only DM 1.4m in paper against Monday's DM 18.5m sales.

Heavy trading in Zurich resulted in widespread profit-taking that started in the banking sector and spread later to industrials. Again the uncertainty over the dollar exchange rate was identified as the trigger to the falls.

Swiss Bank eased SwFr 3 to SwFr 470 while Union Bank dipped SwFr 30 to SwFr 4320. Schindler suffered a SwFr 20 decline to DM 910 and Pirelli lost SwFr 2 to SwFr 348. Landis & Gyr managed to resist the downturn and traded SwFr 30 higher to SwFr 1,865.

Foreign inspired profit-taking combined with bargain hunting to produce lively trading in Amsterdam.

Internationals with a broad dollar exposure were sensitive to currency rate movements and left the ANP-CBS General index 2.9 down at 218.0.

Royal Dutch, already vulnerable to possible oil price changes, fell a further DM 3.70 to DM 195.20 while Philips continued to lose ground with a DM 1.40 drop to DM 49.80.

Oe van der Grinten lost half of its results gain with an F1 1 decline to F1 344, while Van Ommeren edged 10 cents lower to F1 29.90.

The setback in Brussels was more directly attributed to the quarter percentage-point rise in the official discount rate to 9.5 per cent than to currency considerations.

Utility stocks, sensitive to interest rate movements, saw Intercom drop BFr 20 to BFr 2,230 and Ebes surrendered BFr 20 to BFr 1,955. Petrofin's BFr 80 setback to BFr 5,380 was blamed on the Opec pricing marathon and Sidco eased BFr 70 to BFr 1,820 in sympathy.

Active trading diluted the recent bullish trend in Milan as the financial community awarded points in the Montedison/Bi-Invest drama.

The chemicals group retreated from the 1985 high set on Monday with a L21 fall to L2,029 while the financial/property/industrial group formerly controlled by the Bonomi family spurted L470 higher to L5,800.

Olivetti failed to shrug off recent weakness and fell a fresh L115 to L5,960.

A retreat by overseas buyers left Paris lower while Madrid achieved more broad gains. Stockholm fell sharply. Consafe closed SKr 71 lower at SKr 53 after touching a record low of SKr 48 in early trading.

### LONDON

### Sentiment split by sterling

STERLING'S strength produced widely varying effects on trading in London yesterday with the gilts and equities markets trading different courses.

Gilts were sought by local and international investors as the pound continued to gain ground on the U.S. dollar and European currencies.

Longer-dated gilts were half a point higher during the morning. However, the release of banking statistics for June injected an element of caution and most ended with net gains of 1/4.

The pace of selling in equities gained pace during the day and left the FT Ordinary share index down 19.2 at 932.0, its largest one-day fall since February 12 this year.

International stocks suffered as export prospects continued to be adversely affected by currency movements, while further uncertainty about the electronics industry accentuated the market's overall weakness.

The building sector stood strong against the trend, although price movements were small. Reports that the Government may increase spending on roads, bridges and public buildings gave the impetus for the buying.

*Chief price changes, Page 31; Details, Page 36; Share information service, Pages 28-29*

### AUSTRALIA

SUSTAINED buying pushed Sydney close to a record as the market came alive amid heavy trading in Myer Emporium, one of Australia's largest retailiers.

Coles, a rival retailer, announced a \$597m takeover offer for the company after the close of trading. The market was anticipating a bid throughout the session and more than 5.6m shares changed hands.

Coles and the Myer family were active buyers and the shares added 2 cents to \$2.80, compared with the A\$3 a share cash offer element of the bid.

The sharp rise in the international bullion price also enlivened trading, with gold stocks experiencing renewed support.

The All-ordinaries index added 5.8 to 502.3 while the gold index firmed 1.8 to \$68.8.

Among other industrial stocks ACI firmed 11 cents to A\$2.76, Adelaide Steamship 10 cents to A\$8.50, Bell Group 20 cents to A\$7.40 and FAI 20 cents to A\$17.20.

### NOTICE OF REDEMPTION

#### Electricite de France (E.D.F.), Service National

US \$300,000,000 Floating Rate Notes 1995

NOTICE IS HEREBY GIVEN to the holders of the outstanding US\$300,000,000 Floating Rate Notes 1995 (the "Notes") of Electricite de France (E.D.F.), Service National that pursuant to the provisions of the Fiscal and Paying Agency Agreement dated as of February 10, 1983, and the Terms and Conditions of the Notes, Electricite de France (E.D.F.), Service National is declared in accordance with Article 12, Section 1 of the indenture governing the Notes an option price equal to 100% of the principal amount thereof. All conditions precedent to the Redemption of the Notes have occurred. The relevant authorizations of French Ministry of Economy Finance and Budget (including the Tax Department of such Ministry), have been obtained.

Payment will be made upon presentation and surrender of the Notes, together with all unmatured coupons appertaining thereto, at the main office of any of the following: Morgan Guaranty Trust Company of New York in London and Brussels or Kredietbank S.A. Luxembourg in Luxembourg. Payments at the office of any paying agent outside the United States will be made by a dollar check drawn on or transfer to a United States dollar account with a bank in New York City, New York subject to any laws or regulations applicable thereto.

Coupons due August 12, 1985 should be detached before presentation of the Notes and collected in the usual manner.

The Notes shall cease to accrue on the Notes with effect from and including August 12, 1985 and all coupons relating to any interest payment date falling after that date shall thereafter be void.

Any payment made by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding at a rate of 20% if payee not recognized as exempt recipient fails to provide the paying agent with an executed IRS Form W-8, certifying under penalties of perjury that the payee is not a United States person or an executed IRS Form W-9 certifying under penalties of perjury that the payee's taxpayer identification number (employer identification number or social security number, as appropriate). Those holders who are required to provide their correct taxpayer identification number on Internal Revenue Service Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment.

Electricite de France (E.D.F.), Service National  
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Dated: July 8, 1985

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## SECTION III

## FINANCIAL TIMES SURVEY

## Corporate Finance

Alongside the continued buoyancy of the UK equity market, take-over activity has jumped to a high level. In the U.S., too, there has been a wave of attacks on large companies by independent corporate raiders.

## Fresh burst of capital raising

By BARRY RILEY  
Financial Editor

WHETHER OR not the Hanson Trust rights issue turns out to have been the 200,000 straw that broke the back of the bull market, the past year has been a truly remarkable one for corporate finance exploits.

A buoyant equity market brushed aside a temporary set-back last summer and has continued on to new peaks this winter and again in the early summer, so that the FT Actuaries All-Share Index hit a high point of 1,050 in May.

This has provided the receptive background for a remarkable surge of takeover bids, flotation and rights issues, especially in the first six months of the current year. And the new issue queue remains well booked into the future, with the sale of the Government's remaining shareholding in British Telecom scheduled as a major issue for later this month.

The British Telecom flotation late last year proved to be something of a watershed for different types of corporate finance activity. Ahead of it, new issue business was damped

down and UK industrial and commercial companies raised only about £1.4bn, net of redemptions, on the domestic capital markets.

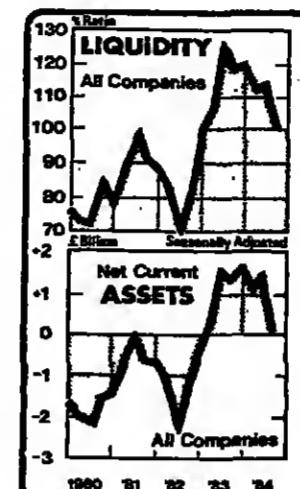
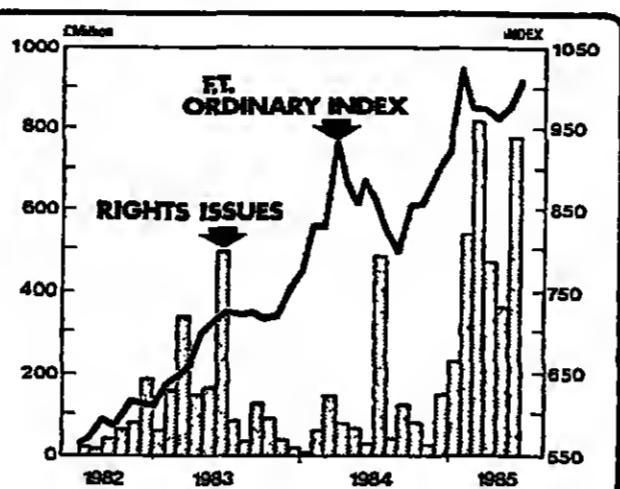
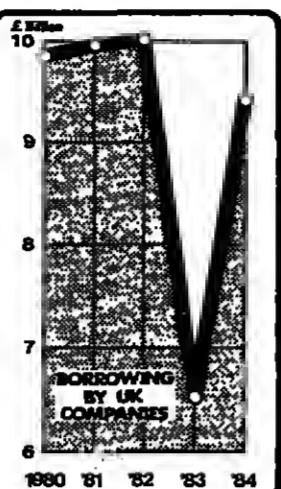
But meanwhile, takeover activity jumped to a very high level. The Department of Trade and Industry has calculated that total UK spending on domestic acquisitions jumped from £2.8bn to £5.2bn in 1984.

Official figures show that industrial and commercial companies ran a remarkable surplus of £9.5bn last year. But there is an element of mystery about these statistics because as much as £10bn disappeared down a statistical "black hole" in the company sector accounts.

To an extent, companies have been tapping the capital market in the past few months partly because of the opportunity to fund on a basis which offers short-term savings.

During the winter interest rates shot up, and although a modest reduction has subsequently taken place, few are optimistic that a really substantial fall in money rates is in the offing. In the circumstances, rights issues on the basis of an immediate yield of 5 or 6 per cent on the new money promise at least a temporary cut in outgoings.

Bond rates, on the other hand, remain daunting to most corporate treasurers and for all the attempts in official



London's buoyant equity market has proved a background for a surge in bid activity, flotation and rights issues

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## Lloyds Merchant Bank Limited.

MERGERS AND ACQUISITIONS • FLOTATIONS • CAPITAL RAISING

MANAGEMENT BUY-OUTS • DEVELOPMENT CAPITAL • GENERAL FINANCIAL ADVICE.





The Chase Partnership at work with Rank Xerox in London in front of the new 10/20 copier. Shown from left to right: Michael Dunsmore, UK Electronic Banking; Mr. Gary Thomas, Director, Tax Treasury and Accounting, Rank Xerox; Mr. Vaughn Richtor, Senior Treasury Dealer, Rank Xerox; Mr. Keg Sellers, Group Treasurer, Rank Xerox; Christopher Rocker, UK Corporate Manager; Carol Moore, UK Electronics Division.

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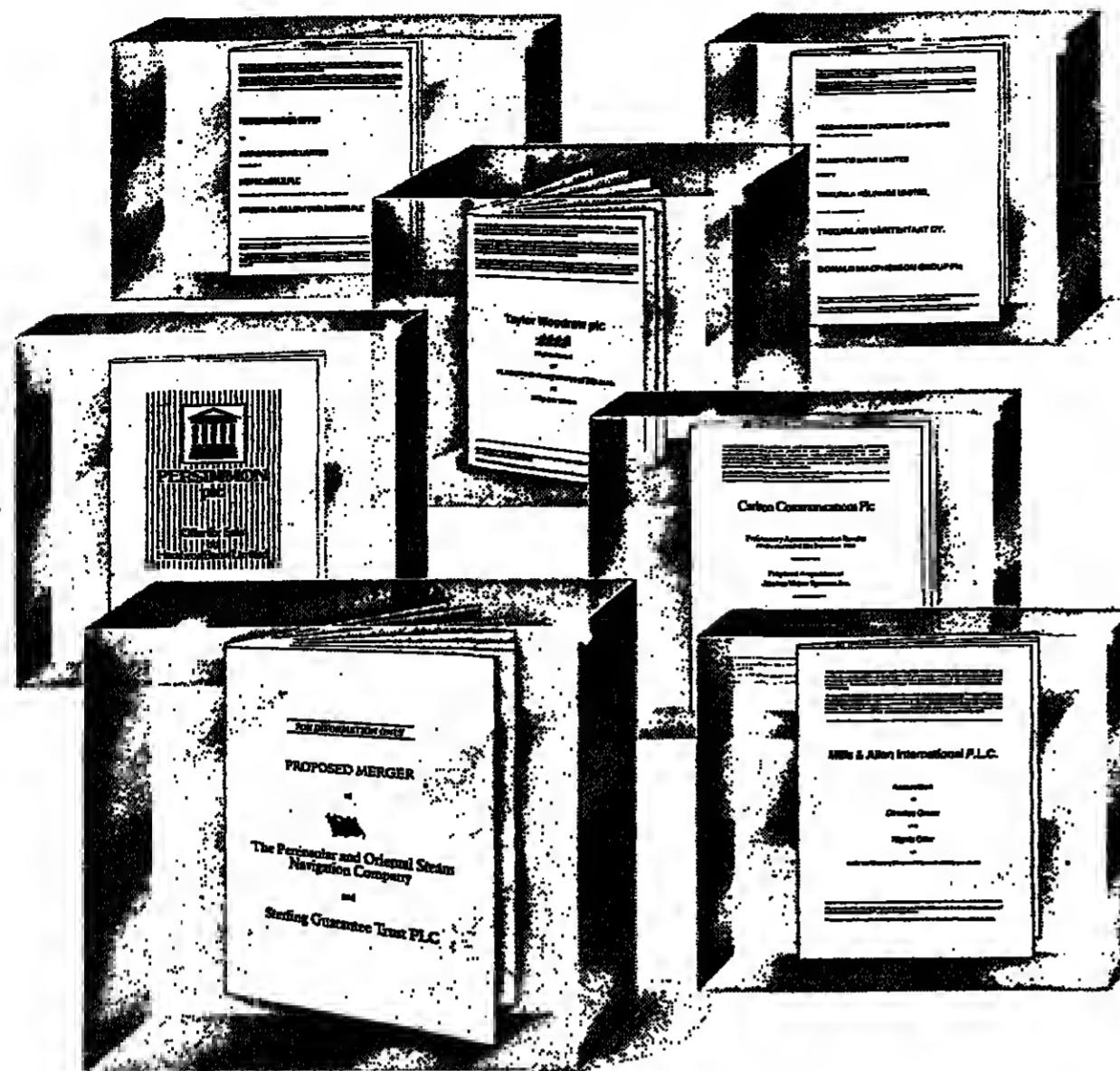
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## Buying skill

"In a brilliantly-executed exercise, broker Grieveson Grant began buying Debenhams' shares on behalf of House of Fraser just over a week ago. The broker went heavily into the market several times last week reaching the target of 4.99 per cent — just over which disclosure is necessary — after the close of official dealings last Friday evening.

The fact that Debenhams share price hardly showed a ripple — it has risen only 7p on the week — despite the scale of purchases, and that its client's identity remained confidential throughout, is testament to the skills of the buying operation".

Sunday Telegraph, 2 June 1985

## Placing power

"Smith & Nephew Associated Companies, the health care products group, yesterday raised £52.2 million through a placing of 23.2 million new shares with institutional investors, to fund its recently announced \$57.9 million (£52 million) acquisition of American hospital supplies company Affiliated Hospital Products.

The placing was carried out in "about an hour" by brokers Grieveson Grant, at 226 1/4p a share — a 3.7 p.c. discount on the 235p at which Smith & Nephew opened in the market. The shares closed 2p lower at 233p".

Daily Telegraph, 1 February 1985

Just two examples to show why we are one of the most active corporate brokers.

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## Corporate Finance 4

### Boom tests the ingenuity of advisers

#### Takeovers

MARTIN DICKSON

Knuckles recently when he complained that "ever sharpening competition" among takeover practitioners was making a small number of them push the Panel for support "some way beyond the limits of the reasonable."

Many appeals to the Panel are not considered worthy of action, though last December it did issue a strongly worded warning about inaccuracies or misleading graphs and diagrams being used in takeover circulars.

It complained about graphs being used to illustrate total assets and profits, the use of different scales on supposedly comparative data and other distortions through the selective use of statistics.

The Panel has also been taking a comprehensive look at its takeover rules — a task that has occupied it for more than 16 months — and in April it finally gave birth to a new edition of the Takeover Code.

The main aim was to simplify and clarify the presentation of the code, which over the years had become a remarkably cumbersome accretion of general principles, rules, detailed practice notes and amendments which, in the words of one analyst, "made comprehending what is allowed, and what is not, about as straightforward as deciphering the Dead Sea scrolls."

Several factors lie behind this takeover wave. Companies have emerged from recession leaner and fitter, and with strengthened balance sheets. Profits, retained earnings and liquidity have been rising, while long-term borrowings have declined.

In addition, companies have found themselves able to contemplate acquisitions more readily after several years of retrenchment, while buoyant share prices have helped them in issuing paper to back bids.

Increased takeover activity, however, has been accompanied by tougher tactics on the part of City financial advisers and increasing attempts by them to enlist the support of the Takeover Panel.

Sir Jasper Hollom, the Panel's chairman, gave the merchant banks a rap over the

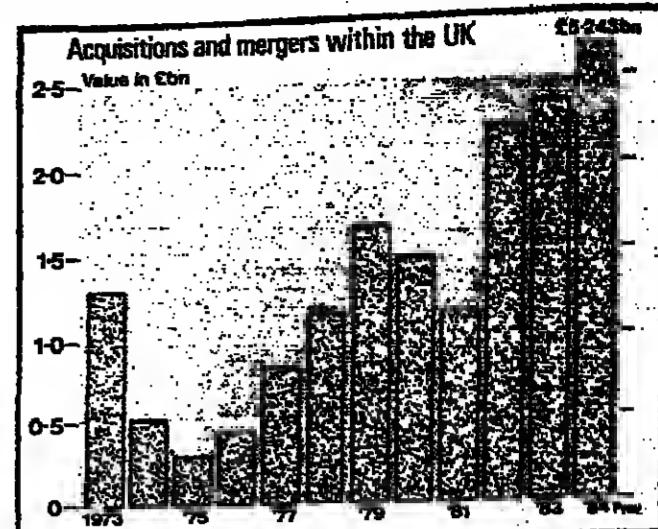
shoulders for investigation from 200 to 150 a year.

But since the ultimate decision on referring a bid rests with the Minister, and is thus in part a matter of political judgment, there will, inevitably, continue to be controversy over individual rulings.

In recent months, there has been more contentiousness than Mr Hollom's decision not to refer the Al-Fayed bid for House of Fraser.

The decision was roundly attacked by Lourh, whose seven-year battle to acquire control of the stores group had twice been referred to the Commission.

The Government's recent White Paper on the financial services industry held out an offer of legislative support, if it



was felt this would be helpful. However, the Panel is keen to remain a voluntary body, with its self-regulatory framework preserved.

The argument goes that statutory rules could restrict its independence. And to help maintain its independence, the Panel has been considering charging bidding companies for its services.

The attitude of the Government to the increased tempo of take-over activity has largely been to let the companies get on with it.

Last summer Mr Norman Tebbit, the Trade and Industry Secretary, decided against any major change in the guidelines determining which mergers should be referred to the Monopolies and Mergers Commission, despite criticism that the rules were confusing.

However, he did make it clear that the policy in future would be to make references to the commission "primarily on competition grounds". He also doubled to £50m the asset threshold at which a bid becomes liable to Monopolies Commission investigation. This was expected to reduce the number of mergers which would qualify for investigation from 200 to 150 a year.

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The decision was roundly attacked by Lourh, whose seven-year battle to acquire control of the stores group had twice been referred to the Commission.

In 1981, the Commission found that a Lourh-Fraser merger might be expected to operate against the public interest. But in another judgment — only delivered after the launch of the Al-Fayed bid — the Commission changed tack and gave Lourh the green light, though too late for the group to launch an effective counter-bid.

Since no two takeovers are the same, drawing any broad conclusions about changing patterns is hazardous in the extreme. Nevertheless, two developments over the past six months are at least worthy of note.

One is the introduction into Britain of the management buy-out as a defensive strategy for a target company. Hambros Engineering Company managed to put together a £55.8m buy-out proposal by City and U.S. institutional investors, that saw off a hostile £57.2m bid for the company from Trafalgar House.

Buy-outs have long been used as a defensive strategy in the U.S., but the Haden deal was Britain's first. It is expected to set a pattern others will follow, though only a limited number of takeovers are likely to create the necessary circumstances for a successful package.

The other development is the curiously large number of contested bids which have either failed, or have only succeeded after gaining the backing of the target company's board, usually for a higher offer. Failures include Bundi for Brammer, London and Midland Industries for Allied Textiles, Entrac for Foothill, Dee for Booker McConnell and Hanson Trust for Powell Duffryn.

This could be mere coincidence. On the other hand, it might represent a change in the balance of takeover battles. On the one side, predators are likely to be more careful in a mature, bull market about the price they are prepared to pay for acquisitions. On the other, defending companies may have grown more adept at presenting their cases to institutional investors.

**Urgent priority for Government**

#### Privatisation

STEFAN WAGSTYL

PRIVATISATION IS once again one of the most urgent priorities on the Government's political timetable.

Any sense that the programme might run out of steam after the flotation last November of British Telecom has evaporated following the announcement in May of plans to float British Gas.

By selling off 100 per cent of British Gas, the Government could raise £28m, far exceeding the £4bn being raised from the sale of half of BT, and more than compensating for the delays surrounding the £1bn intended privatisation of British Airways.

Moreover, while these giant sales dominate the political imagination, the Government is busy with a series of smaller, though still substantial, disposals — in May it sold its remaining interest in British Aerospace, and by the end of the summer it plans to have sold its 48.8 per cent outstanding stake in British Gas.

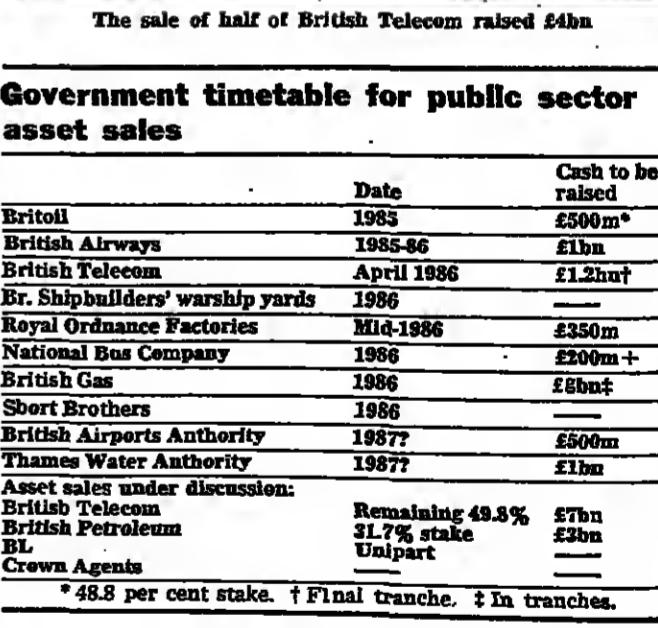
Two events influence the progress of the privatisation more than any other — one is the next General Election which will relentlessly increase the pressure on the Government (and on its advisers) to make sure not only that sales are successful but that they are seen to be successful by the voters.

The other event is the British Telecom issue, which has transformed the scale of the privatisation programme both in financial and in political terms.

Without the £4bn BT flotation, which is raising as much money as all the previous privatisations put together, it would have been difficult for the Government to meet its informal target of making £2.5bn a year from public asset sales.

The issue was an important test of several financial innovations which are likely to figure prominently in future sales — for example, the pre-placing of 55 per cent of the issue, used to give the public offer for sale a head start, by securing institutional commitments to purchase this proportion of shares. This method was employed again in the sales of shares in British Aerospace in May.

However, market failure provokes the City's wrath — notably in the Britoil flotation



The sale of half of British Telecom raised £4bn

#### Government timetable for public sector asset sales

Date	Cash to be raised
1983	£500m*
1985-86	£1bn
April 1986	£1.2bn†
1986	—
Mid-1986	£350m
1986	£200m+
1986	£8bn†
1986	—
1987	£500m
1987	£1bn
Remaining 49.8%	£7bn
31.7% stake	£3bn
Unipart	—
Crown Agents	—

\* 48.8 per cent stake. † Final tranche. ‡ In tranches.

As with BT, one of the first problems to be tackled will be the need to strike a balance between imposing a regulatory framework to prevent any abuse of the corporation's monopoly position and giving British Gas enough freedom to operate in an attractive commercial environment.

Other issues in the privatisation pipeline also pose considerable difficulties for the Government and its financial advisers. The sale of British Airways, originally due this year and now expected in early 1986, can hardly go ahead until attempts to settle the Laker dispute are resolved.

And the sale of the Royal Ordnance Factories, which could go ahead next year, awaits the success of efforts to bring several separate factories into a coherent whole.

The Government does however have room for manoeuvre.

If gaps emerge in its timetable then they can be filled — most easily by bringing forward sales of outstanding stakes in companies which are already on the stock market — notably British Petroleum and BT.

## Corporate Finance 5

## Surge of regrouping to meet new roles

## City Revolution

TERRY GARRETT

THE SECURITIES market has been plunged into whirlpool change because of the Government's pressure on the Stock Exchange to abandon its scale of fixed commissions which were seen to be operating against the public interest.

Next year, fixed commissions will be abolished and the "big bang" will have been reached. To cope with the new structure many of the market's member firms have come to the conclusion that it will be impossible to survive with the strict separation of broker and jobber—the agent and market maker. So throughout the last 18 months there has been a frantic surge of regrouping in the City with brokers and jobbers embracing banks and each other in order to gain the capital that will enable them to finance their new dual capacity roles.

The change and, perhaps more significantly, the pace of change is causing some concern; however, even within those firms that have regrouped, inevitably there are doubts about the ultimate success of all the new players who are shaping up to tackle the market.

It was clear by the way that some groups immediately withdrew from the approved list of makers in government stocks, that they feared the number of entrants was simply too great to allow profitable trading.

If the new financial conglomerates are expressing more than the occasional doubt, investors and corporate clients are voicing their concern over the inevitable conflicts of interest which must arise when so many traditionally diverse activities come under one roof with the aim of producing a profit for a single enterprise.

Of course the City has always been riddled with conflicts of interest—brokers with corporate finance departments, merchant banks trying to solve the problems of corporate clients or structuring a bid when the fund management division is holding stock are obvious examples. In fairness, the City has proven itself able to cope with these conflicts without damage to either investors or corporate clients.

Yet the new groups may intensify the conflicts and clients are right to feel concern at

whether the Chinese walls will stand the strain. Right now firms throughout the City are trying to erect walls that cannot be scaled and no fees are important. To convince their clients that these walls will remain effective.

Suspicion outside of the Square Mile seems unavoidable. Perhaps, large, internationally orientated corporate clients, who are old hands at dealing with fully integrated investment banks offering a full range of services as well as acting as market makers, will have no problem. After all, London has been the odd-man out for years in clinging to a single capacity roles. But smaller companies less well versed with markets in the U.S. or Japan, may well feel disturbed by what is happening in the City, especially if they, as end users, were barely consulted about the sweeping changes.

Jonathan Cohen, deputy chief executive of County Bank, the National Westminster subsidiary, which broker, jobber, S.G. Warburg, broke Bishop, understands the situation quiet but attributes much of it to emotional non-informed concern caused by a lack of familiarity. However, he and his colleagues are well aware of the importance of displaying how well they can cope with the conflicts. "We will adopt a sunshine policy," meaning that the lid will be off leaving its operations fully exposed to the scrutiny of clients.

All the firms, whether banks, brokers or jobbers have their own rules of conduct but with the spate of amalgamations many are now amalgamating away to produce detailed manuals which will be the bible for all the employees. These manuals will be available to clients so that they can see exactly how their corporate advisors should be acting in any given situation.

Some groups will be going a step further by appointing full-time compliance officers to police the activities of the group. Such appointments are fairly common in the U.S. but a relatively new concept in the UK. Schroder Wagstaff, which has tackled the City revolution by starting its own market making business with a new firm (at the moment still limited to international stocks) is appointing a senior director to act as compliance officer with wide ranging powers.

In an effort to be seen as ultra clean, Schroder's has already removed its investment division from the main Cheapside head office replacing Chinese walls with strips of larmac and pavement. While convinced that his group's rules of conduct will be scaled and no fees are important, to convince their clients that these walls will remain effective.

## PROFILE: TRAFALGAR HOUSE

## Advisers that stay

TRAFLGAR HOUSE, which has grown from its foundation in the mid-1950s to a large property, shipping and engineering conglomerate, has tended to stay with the professional advisers who served it in its early days.

Mr Eric Parker, Trafalgar's chief executive, points out that when Touche Ross did the company's first audit the fee was around £50. Last year Trafalgar's audit fees totalled £1.25m.

It is says Mr Parker, an example of why professional advisers should pay attention to every client, be they big or small.

Mr Parker, an accountant by training, is a former finance director of Trafalgar House and as such retains very strong personal links with the City. (He recently became a director of Touche Remnant.)

He says that Trafalgar's need for professional advice has changed as it has grown. When the company was very small it used its financial advisers a great deal. Then came a middle period when it was able to do quite a considerable amount of acquisition and disposal work on its own.

Its growth beyond this stage coincided with "the advent of the more complex rules relating to 'takeovers and the buying and selling of shares'." That has tended to make us more reliant on our professional advisers," he said.

Trafalgar's merchant bank since the beginning has been Kleinwort Benson. Mr Parker says personal relationships are important—Trafalgar is advised by John Nelson—as is a willingness by the adviser to work "all sorts of financial boxes."

Trafalgar's brokers are L. Messel, who have been with the bank since the start, as has Barclays as a commercial bank.

"Barclays has been very important to us over the years, and we tend to use the bank when we can," Mr Parker says.

As it has grown in size, Trafalgar has found it has had increasing difficulty to switch advisers on specific deals because of difficulties when interests conflict. Mr Parker believes these problems are likely to be increased by the realignments now taking place in the City revolution.

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## Mergers

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MFI Furniture Group with Associated Dairies Group	£600m

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## Corporate Finance 6

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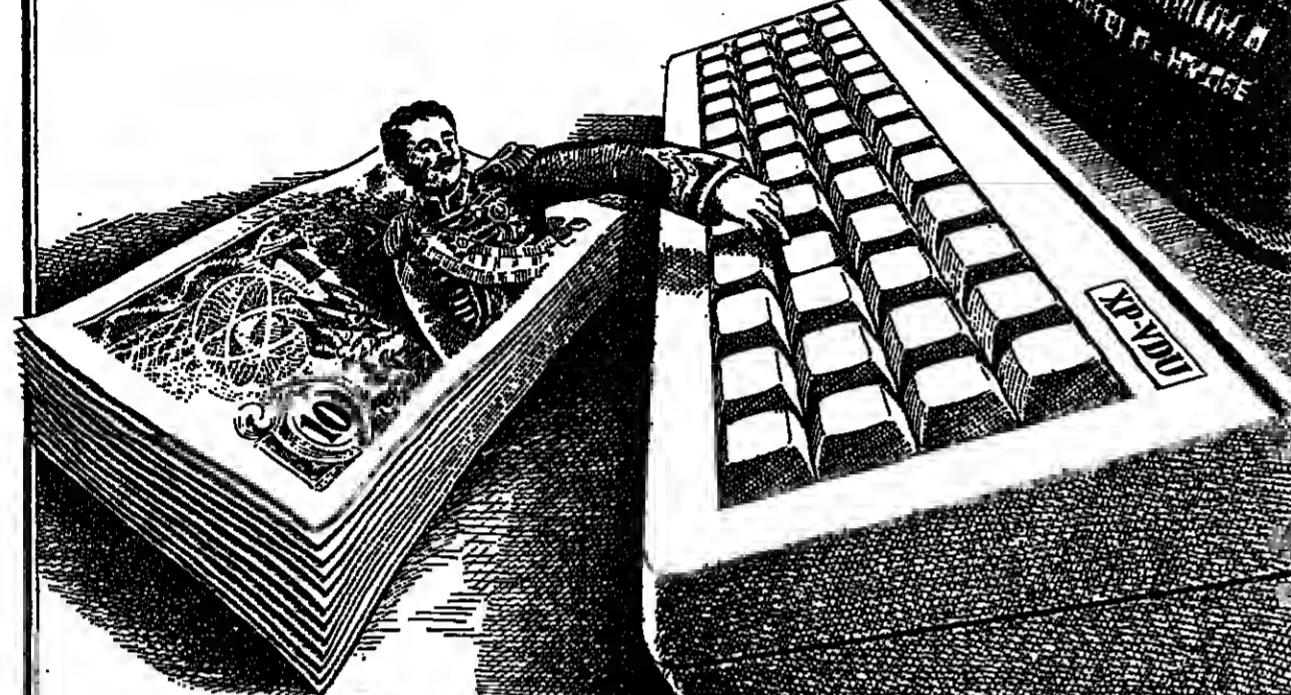
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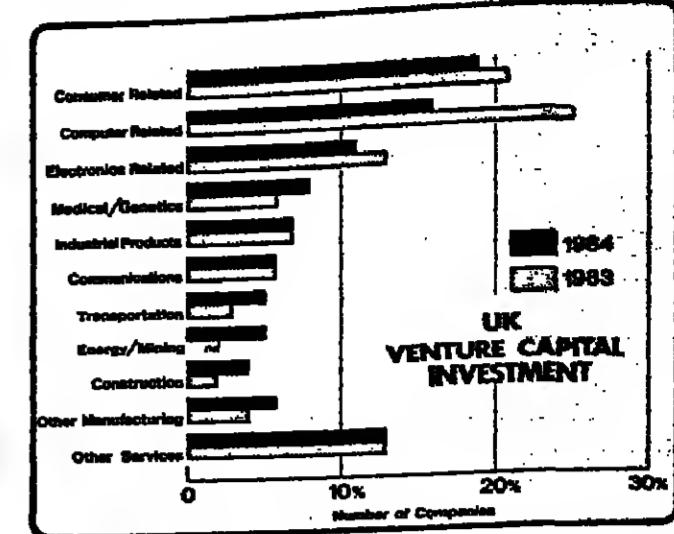
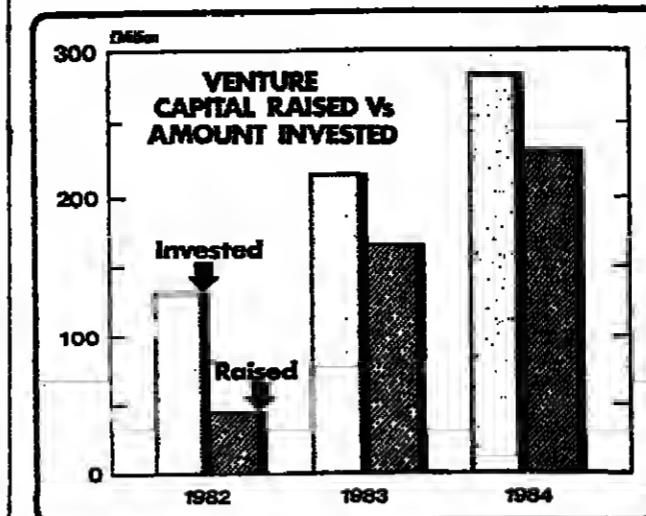
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## Government attacks red tape

### Small Companies

WILLIAM DAWKINS

THE GOVERNMENT is placing an increasingly high priority on being seen to support the small business sector, which it views as an important part of its battle to tackle unemployment.

Its small business policies have at the same time changed emphasis over the past two years away from offering financial support and towards improving the advice available to entrepreneurs while reducing the burdens of official red tape which it fears is unnecessarily restricting the growth of many young ventures.

The most important examples of the Government's financial support measures are the Business Expansion Scheme (BES), which offers tax breaks to investors in unquoted companies, the Loan Guarantee Scheme (LGS), whereby the Government guarantees 70 per cent of a small business bank loan and the Enterprise Allowance Scheme (EAS), which offers a £40 per week subsidy to people starting their own ventures.

Whitehall's growing concern that the small businessman's life should be made less complicated found expression in the Department of Trade and Industry's report in March on administrative burdens, which is now being considered by Lord Young, Minister without Portfolio but with special responsibility for job creation.

The report's far-reaching recommendations were greeted by small business with a mixture of relief and scepticism over whether they would lead to any practical results. Lord Young's suggestions are due to come out later this month.

Among the proposals he is considering are: the abandonment of statutory audit requirements for shareholder-managed companies and a reduction in the prescribed content of company reports in the autumn.

The scheme, which provisionally runs until April 1987, has also been exploited in ways

accounts; simplified Pay As You Earn and National Insurance calculations, and the removal of more small businesses from the Value Added Tax net.

The burdens report also calls for a streamlining of planning controls and a crackdown on ill-founded complaints in unfair dismissal cases.

The DTI has recently attempted to improve the advice it offers to small companies by reorganising its Small Firms Service to enable it to give more specialist help.

The counselling service, which has doubled in size over the past two years to include more than 260 advisers, will increasingly concentrate on practical specialist subjects like finance, marketing and production.

Whitehall is also considering whether to step up its financial backing to the UK's more than 200 local enterprise agencies: private and public sector partnerships devoted to giving advice and assistance to entrepreneurs.

Meanwhile, the BES, the most radical and widely publicised of the Government's financial support measures, is undergoing scrutiny by Peat, Marwick, the accountancy firm which has been commissioned by the Inland Revenue to review the scheme.

The BES has certainly been a success in terms of the amount of cash it has raised — £100m was invested under the scheme in the 1983-84 tax year, according to the Treasury — and in providing an important stimulus to the growth of the venture capital industry in general.

Yet it is uncertain whether the scheme is providing a genuinely additional source of equity for small business or merely replacing more expensive kinds of funding, a question which Peat, Marwick hopes to answer when it publishes its report in the autumn.

The scheme, which provisionally runs until April 1987, has also been exploited in ways

which its creators never intended. It has been widely criticised for attracting too many large asset-backed ventures, and not enough genuinely job-creating ventures.

Farming companies had to be barred from the BES in the 1984 Budget and last March, the Chancellor closed the door to property developers, which raised almost £50m in the 1984-85 tax year. That compares with the £43m estimated by UK Venture Capital Journal to have been raised in the same period by BES funds, normally the most popular kind of investment under the scheme.

BES funds accounted for just over a fifth of the £284m invested by the entire British venture capital industry in the last calendar year.

The four-year-old LGS has had an even more chequered history, and many observers now believe that its future must be open to question. It was initially designed to be self-financing and to guarantee 90 per cent of an approved bank loan under £75,000, in return for a 3 per cent premium over the bank's own interest charge.

Mounting losses at the DTI had received \$55.6m of claims by early this year — forced the Government last June to reduce its guarantee to 70 per cent and

to lift the premium to 5 per cent of the guaranteed amount.

Not surprisingly, the demand for LGS loans has since dropped sharply, from a peak of 500 to 550 applications per month in the scheme's early years to less than 150 per month.

The EAS has been much more of a success. It helped 66,000 people into self employment in the 18 months since its nationwide establishment in August, 1983, after local trials, and is budgeted to attract another 180,000 people over the next three years.

Entry rules for the EAS are tough: applicants must be able to stamp up at least £1,000 and have been jobless or unemployed for redundancy for 13 weeks or more.

It is perhaps because of that strictness that those who have taken advantage of the allowances have shown an encouragingly high survival rate.

A study of the trial scheme showed that 80 per cent of the participants were still in business six months after their allowances (which last for a year) ran out.

That suggests a far better performance than the DTI's overall national estimate that a third of all VAT registered start-ups fail in their first three years.

## New issues almost as brisk as ever

### Unlisted Securities Market

LUCY KELLAWAY

IT HAS almost become a cliché to say that the Unlisted Securities Market has been a raging success during its four and a half year existence. And yet it can still be argued that the junior market has served its purpose admirably, and has become the single most important source of equity capital for small companies.

The USM was set up in response to concern — well aired in the Wilson Committee's interim report in 1978 — that the number of companies seeking a listing on the Stock Exchange was dwindling. Indeed, in the late seventies an average of only one company a month was coming to the market.

Much of the blame was attributed to the regulations and director code of a full-blown market, which it was argued put off small- and medium-sized companies from seeking a listing. The response was a junior market with looser rules and lower costs.

Despite frequent grumbles about costs, there seems to be no shortage of new companies wishing to join. The pace of new issues is almost as brisk as ever, with 37 new companies coming to the market in the first four months of this year compared to 40 for the same period of 1984.

The incentive for the company is not too difficult to understand. It is not merely that a quotation gives it credibility among its customers and suppliers, or that it provides a cheaper source of finance. It is the prospect of making a profit.

The USM's regulatory framework was designed to satisfy two partly conflicting aims: it had to be lax enough to entice smaller companies to come to the market, and yet be tight enough to protect the interest of shareholders.

The agreed entry requirements for the USM differ in two important ways from the main market. First, the owners are able to hold on to the bulk of their

shares, and only need float a minimum of 10 rather than 25 per cent of the company. Secondly, a company can come to the market with only three rather than five years trading experience, although if it has been going for five years it must provide a five year history.

The costs of a flotation on the USM are also lower than on the main market, but are still a major expense for a small company, which can expect to pay around £150,000 for a placing of about £200,000 for an offer for sale.

Getting a full listing typically cost about twice that amount, although as a proportion of the amount raised, the charges are much the same. The initial and annual fees payable to the Stock Exchange for the USM companies are lower too, and instead of having to pay for the full prospectus, they only need place one box advertisement.

However, much of the cost of joining the USM is intangible, measured in terms of the large amount of management time and effort involved in grooming a company for market, a process that generally takes between three and six months.

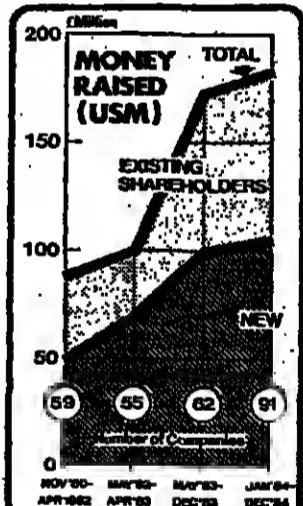
In less than five years, 376 companies have taken this route to get a quotation from the market and have raised a total of \$668m at the time of flotation. By the middle of June this year only 6 of those companies have been withdrawn — a low failure rate by anyone's standards.

Forty-five had moved up to the main market, and a further 22 companies had been taken over. Not including the four companies whose shares are currently suspended that leaves 297 companies now being quoted on the market.

The USM's regulatory framework was created to be a full listing as soon as a company was ready to graduate.

The entry requirements for the USM were clearly never meant to be a stagnant pond, in which small companies arrived and stayed, but a natural stepping stone to a full listing.

Investors in USM companies may have rather more reason to gripe about the market than



Such concern has apparently been borne out by the numbers.

So far this year only two companies have moved up to the main market.

But this may be partly because many companies intending to move up did so last year, when 10 of them dashed to beat the January 1 deadline.

The Yellow Book fears may have been overdone: the two companies who have graduated this year did so fairly easily, although the fees were slightly higher than the amount of information required in greater than previously.

The area in which the USM has least reason to be proud is its record on attracting start-up companies to market. Companies are allowed to come to the USM with no trading record at all, so long as they have a project, and a researched project behind them. Only 12 such ventures have been listed on the USM, the bulk of them oil exploration companies, many of which have consistently disappointed investors by making a continuous stream of losses.

Few of the other 'greenfields' have managed to keep their share price above the price at which the shares were issued.

The USM has become an important market for the City's listing houses, brokers, solicitors and accountants. For them bringing USM companies to market means more than merely securing a fee. In fact they make very little out of bringing small companies to market, and that fees scarcely cover costs.

Often the incentive is to develop a relationship with a company, which, although small today, could be a blue chip of tomorrow.

## Corporate Finance 7

## Market unlikely to recover

## Corporate Bonds

MAGGIE URRY

THE UK corporate bond market has been virtually dead since the early 1970s. Attempts to revive it—not least by the Government, anxious to shift corporate borrowing away from the banks and so ease the upward pressures on the money supply—have so far failed.

Many observers now believe that the market will never recover, at least in its old form.

In the 1960s, long-term fixed rate debt was an integral part of a company's financing. New issues of corporate bonds have increased, though, of government stocks (gilts). But a combination of high inflation and interest rates in the 1970s deterred corporate borrowers, while the government was forced to increase massively its debt sales.

Investors were thus offered top quality stocks in a wide range of maturities and were assured high liquidity, making gilts a much more attractive investment than corporate issues.

Companies became much more dependent on bank borrowings, and, when the equity market was in good shape, rights issues, to raise funds. A recent study by the City University Business School says that the debenture market "has declined, from being the major source of external funding for companies, into almost total insignificance. Its place having been taken by medium-term bank loans and, from time to time, resurgences of the equity market."

The Association of Corporate Treasurers has published a survey of its members' attitudes to raising long-term fixed rate debt. The research project was sponsored by Investors in Industry and carried out by Professor Michael Beenstock, Dr Valerie Brasse of City University Business School.

The research showed that while the economic climate is favourable to the re-opening of the corporate bond market, changes in the behaviour of investors and treasurers "make a more widespread use of the market unlikely in present conditions." And the researchers conclude, "the debenture market in its present form will well have become an anachronism."

Treasurers feel that levels of interest rates are still too high to look for a 25-year deal. While many analysts suspect that at any given level of interest rates a corporate treasurer would wish to see a 2 percentage point fall before raising long-term debt, double figure rates are a strong disincentive to debenture issuers.

"Anecdotal evidence from discussions with a number of regional groups indicates that single figures are essential for a restoration of funding at fixed rates," says the report.

Treasurers are also deterred by the terms required by investors regarding security, negative pledges, covenants and so on.

But perhaps most important is the fact that most companies have no need to issue debentures when they are already quite liquid and can use the many alternatives which have been developed to raise finance.

Nearest to the corporate bond market is the Eurosterling bond market where well-known UK companies can raise medium term money, often at finer rates than the UK Government itself.

In the corporate bond market companies would have to pay an interest premium to borrow—issues which have been made by property companies, usually on a mortgage basis, have displayed this premium to gilt yields. But in the Eurosterling bond market many companies have in recent months borrowed at yields below the level of those on gilts of a similar maturity.

Borrowers such as ICI, BAT, Grand Metropolitan, Trust House Forte and BP have all made issues at yields below gilt

yields, in some cases substantially so.

The director of S. G. Warburg speaks of the "increasing awareness of all types of UK corporations to the opportunities which the capital markets afford." This is evident from the number of companies which have approached the Eurobonds in contrast with a lack of activity in the debenture market.

The Eurobond market, however, is only available to the few dozen top companies whose names are well known abroad. Unlike the debenture markets, it largely draws on investors from overseas. Among these small private investors are an important source of funds and they prefer to buy bonds issued by "household" names.

But for these companies which can tap this market, the flexibility is much greater than in the domestic bond market.

The bonds are generally unsecured, whereas security is a prime consideration for UK institutional investors. Borrowers can include provisions for early redemptions of the issue—in case interest rates fall sharply. And they can also repay the debt in instalments—as ICI elected to do with its recent £75m issue arranged by S. G. Warburg, which will be repaid in two equal amounts.

Two UK borrowers—Redland and Pearson, the diversified group which owns the Financial Times—have made the first issues of zero coupon bonds in the Eurosterling market. These bonds pay no interest during their life but are issued at a substantial discount and repaid at par. During the life of the issues the borrowers can offset theoretical interest payments against tax, making the bonds a very efficient form of funding.

The size of Eurobond issues can be varied considerably and now sums of over £100m can be raised by use of the tap mechanism—where after an initial tranche is sold further bonds can be released to the market.

Companies can also tap other currency sectors of the Eurobond market. Good names pre-

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## Reforms bring a clear impact

## Taxation

MALCOLM GAMMIE

SOME 15 months after the launch of a major reform of the UK business tax regime, and halfway through the transitional phase to which it gave rise, it is appropriate to take stock of its impact on the financing of corporate investments.

The major changes, in the capital allowances and stock relief regimes, were not restricted to the corporate sector but affected all businesses. Nevertheless, so far as they impacted on corporate business, they were coupled with substantial reductions in corporate tax rates.

Whilst there was no attempt to change the basic structure of the corporation tax system, lower tax rates and the changes in the computation of taxable profits have a clear impact on the structure and considerable implications for dividend policy, debt/equity ratios and the financing of corporate investments.

Since 1978, the corporation tax system has permitted a part of the company's corporation tax to be credited against a shareholder's own income tax liability on a dividend and to be repaid to the shareholder if he has no such liability.

This is achieved by the company paying a dividend, claiming a payment of advance corporation tax ("ACT") which satisfies the shareholder's basic rate income tax liability and which can be set against the company's liability to corporate tax.

The credit is, however, limited so that with a corporation tax rate of 32 per cent and a basic rate of income tax of 30 per cent, the maximum credit that could be given to a shareholder on a dividend paid from income profits of 100, was 30, leaving the company with a tax liability of 22.

The 1984 Corporate Tax Reforms			
CORPORATION TAX RATES			
Financial year	Profits up to £100,000	Effective rate	Full CT rate
31.3.84	30%	55%	50%
31.3.85	31%	48.5%	45%
31.3.86	30%	45.5%	40%
31.3.87	30%	38.25%	33%

MACHINERY AND PLANT ALLOWANCES		
Expenditure incurred	First-year allowance	Writing-down allowance
before		
14.3.84	100%	25%
14.3.85	75%	25%
14.3.86	50%	25%
after 31.3.86	NIL	25%

INDUSTRIAL BUILDINGS ALLOWANCES		
Expenditure incurred	Initial allowance	Writing-down allowance
before		
14.3.84	75%	4%
14.3.85	50%	4%
14.3.86	25%	4%
after 31.3.86	NIL	4%

more expensive for such a company as the interest it paid merely added to a growing amount of unused tax losses. Here lay the growth of finance-based leasing which enabled lessors to use their taxable capacity to use the tax allowances for expenditure on business assets, such as machinery and plant and industrial buildings, and the introduction of stock appreciation relief, has resulted in substantial discrepancies between profits as shown by the company's accounts and taxable profits, and in widespread "tax exhaustion," that is the absence of profits against which tax allowances and reliefs can be offset.

Without any tax liability against which to set the ACT, profits on dividends, that ACT became an additional tax charge to be borne by a tax-exhausted company, the seriousness of which depended upon how long it would be before taxable profits arose.

In this respect, the ability since 1982 to carry back ACT and set it against tax liabilities up to six years before has improved the company's options. Debt finance became similarly

fully implemented, their impact on different business sectors will vary substantially. The service sector, with generally low capital requirements, will gain while capital intensive manufacturing sectors will lose. In particular, a company which moves from tax exhaustion to paying tax at 30 or 35 per cent will take little comfort from knowing that the tax rates used to be much higher.

Leasing will no longer present the same attractive financial package, as the benefit of the allowances will not be available due to losses to be suffered in leasing terms to the end users. The leasing industry, in particular, in the short-term area, seems set to contract substantially even though the transitional period may mask the true impact of the tax changes.

The substantial reductions in the rate of tax allowances after 1984 removes the tax subsidy that could make an investment with a low or even negative rate of return worthwhile. Once the reforms are fully implemented, projects generally will require a higher rate of return to be viable.

The longer write-off period implicit in a system with merely 25 per cent allowances calculated not on initial expenditure but on the annual balance of unrelied expenditure, discriminates against assets which depreciate over a shorter period.

Some relief will be available under the Finance Bill currently before Parliament, allowing the net cost of such assets to be fully relieved within five years.

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The 1984 changes have had an undoubted impact on the corporate sector and research is currently being undertaken for the Institute for Economic Studies to identify their effects. Whether the modified corporate tax system will be substantially more durable and significantly less distortionary in its effect on financial and investment decisions remains to be seen.

Malcolm Gammie is Director of National Tax Services at KMG Thomson McIntosh.

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## Irregular pattern of progress

Cross Border Finance  
TERRY BYLAND

THE growing internationalisation of debt markets has taken several significant steps forward over the past 12 months, with the first co-ordinated initial public offerings (IPOS) of stock in New York and London by British Telecom and Reuters Holdings.

The mechanisms for international IPOS are likely to be tested further as privatisation in the UK continues. At the same time, the rapid growth of trading in the host of interest swap instruments has extended the international market for corporate debt.

But the uneven economic progress of the economies and currencies of the major industrial nations has made for an irregular pattern in cross-border corporate financing this year.

In the first five months, U.S. corporations were drawn to the Euromarkets, raising an unprecedented \$13.2bn. But more recently, as the domestic corporate debt markets have been revived by the keen tensions in the federal sector, U.S. corporate borrowers have turned inwards again.

The powerfully increased presence of U.S. borrowers in the Eurobond markets owed much to the development of the interest rate swap markets in dramatically expanding area of the U.S. This entered new and U.S. financial debt markets—estimated by Mr Gerald Corrigan, President of the New York Federal Reserve Bank, at around \$100bn—hardly existed a few years ago.

The impetus for its growth

came largely from the attractive opportunities available only to the first grade borrowers acceptable in the Eurobond markets. U.S. banks were at first attracted by the opportunity to swap low cost Euromarket debt raised by premier clients with relatively more expensive domestic debt raised at home by lower grade borrowers.

But before long the banks were raising debt in Europe on their own account, solely for swapping purposes.

The growth of the swap market in turn created a substantial secondary market in which swaps could be reversed as interest rate differentials between Europe and the U.S. changed direction.

Growth in this market, however, may be tapering off now as U.S. borrowers return to their domestic market. The latest statistics on U.S. corporate borrowing in domestic markets shows a gain of more than 50 per cent on the previous year.

Attempts to apply the debt swapping technique more generally to international debt have not been conspicuously successful. Latin American debt, to take the most obvious example, is proving a less attractive source of swap trading.

The more conventional forms of cross-border financing have been constricted by the strength of the dollar and the relative attractions of the U.S. as a haven for both private and corporate financing, according to Michael Bentley, joint vice-chairman of Henry Schroder Waggs.

The continued rise in the dollar has diminished the returns on many of U.S. overseas ventures in the early years of the decade. The U.S. pharmaceutical companies, which by the nature of their business are inclined towards multinational

operations, have been slow to expand overseas investment. With more than half their profits now generated by sales in non-U.S. markets, Merck, Pfizer and their U.S. compatriots, have seen earnings held back by the adverse foreign exchange rate trends.

At the same time the U.S. economy has appeared to offer better opportunities for the application of domestic investment funds. The beleaguered survivors of "rustbow" America have tended to reinvest funds in the domestic service and financial sectors rather than in developing foreign ventures.

U.S. investors have continued to take a bearish view of prospects in Europe, which is still seen as unwilling to tackle the problems of wage restructuring and industrial realignment which the U.S. has been more willing to face.

But U.S. companies have not been alone in recognising the attractions of their own economy. In addition to the major equity raisings in the U.S. by British Telecom and Reuters, there has been a host of more direct fundings by British and continental corporations.

Among the most recent public offerings by foreigners, the most noteworthy have been Cadbury Schweppes, for \$102m, Norsk Data for \$48m, and Bowater Inc, which raised \$131.6m in the spin off of the North American interests of Bowater PLC.

Also significant, if less prominent, has been the growth of interest by smaller European companies in the prospects of making initial public offerings on Nasdaq, the computerised over-the-counter (OTC) market.

Rodime, of Glasgow, and Advanced Semiconductor Materials International, may be the advance guard of small, European high technology com-

panies to find the U.S. a more attractive opportunity for raising public venture capital than their own domestic securities markets.

Don Montano, of Montana Securities Corp, a Nasdaq trader seeking to promote cross-border equity financing in the U.S., claims to have identified a lengthy list of potential fund raisers in Europe. British companies are in the majority but Montano says that small, fast growing companies in the Netherlands and in Germany still feel excluded from their home markets.

The growth in international funding by corporations has attracted the attention of the Securities and Exchange Commission (SEC). Commenting that the number of demarcations between domestic and international capital markets are becoming more difficult to ascertain, the SEC has called for comment in order to further accommodate and harmonise multinational offerings.

It notes that U.S. corporations have been in the forefront of a rapid internationalisation of debt markets, moving in and out of their own domestic markets with ease and swiftness. It is concentrating its attention on the differences in underwriting and financial disclosure between the U.S. and UK, which at present represent the most significant sources of such multinational fundings.

The past five years has seen a rapid extension of the mechanisms of cross-border corporate financing. The coming 12 months is certain to bring further progress, with any changes of direction in foreign exchange rates and the economies of the industrial nations strengthening the trend towards an international credit market.

BY MARTIN DICKSON

## Team approach to acquisitions



PROFILE: NORMAN IRELAND

"Our own corporate philosophy is one of flexibility. We have expanded very rapidly, and we have not wanted to feel constrained by any financial agreements that might be imposed on us."

BTR, one of Britain's biggest industrial holding companies, has been the successful aggressor in two of the most exciting takeover battles of recent years—the £650m bid for Thomas Tilling in 1983, and this year's £101m offer for Dunlop Holdings.

Fights like these have tested to the full the City advisers of a company which has grown from being a modest rubber manufacturing company to its present stature in less than 20 years.

Mr Norman Ireland, BTR's finance director, says that a key factor in its many acquisitions has been the teamwork of its City advisers.

"We really work totally as a team," he says. "When discussing strategy, it's not just the merchant bank. It is also the lawyers, to a degree the advertising agents, the brokers... and I think it is a combination of them all that gets results for BTR."

This teamwork was seen to particular good effect at the time of the Dunlop bid when BTR mounted a "dawn raid" that netted 28 per cent of the target's preference shares, giving it a crucial voting block that could determine whether Dunlop's long-awaited refinancing plan went ahead.

"We had a round table discussion," says Mr Ireland. "I'm not sure who inspired the idea—and that is as it should be if there is a team approach."

BTR's merchant bank is Morgan Grenfell, which fielded the team of George Magan and Guy Dawson as advisers on both the Tilling and Dunlop bids. An important factor in such a relationship, says Mr Ireland, is "the ability to get on with one another."

BTR switched to Morgan Grenfell from Hill Samuel about five years ago, though it

still retains Hill Samuel for certain banking advice—it was co-leader with BHF Bank in Frankfurt on the DM 150m (£40m) Eurobond the company issued last November.

It broker is Cazenove, which has an unmatched reputation in the City for "placing power"—the ability to place paper with sub-underwriters. However, in the Dunlop battle Cazenove was already committed, so BTR turned to Hoare Govett.

When it comes to lawyers, the company uses "horses for courses"—usually Slaughter and May for corporate finance and Stoneham, Langton and Passmore for conveyancing. Ernst and Whinney handle its auditing in the UK. "They have moved very quickly and confidentially in these acquisition situations," says Mr Ireland.

BTR is keen to expand by acquisition in the US—where its investment bankers are Gold-

man Sachs and Credit Suisse First Boston—but, says Mr Ireland, "we want to find something that will come willingly. We don't want to be aggressive in the States." BTR, he explains, does not yet fully understand American takeover techniques.

Mr Ireland is concerned that the revolution taking place in the City of London, and the new financial groupings emerging from it, should not hamper BTR in its efforts to get the best advisers in any particular field.

"Our own corporate philosophy is one of flexibility," he says: "We have expanded very rapidly, and we have not wanted to feel constrained by any financial agreements that might be imposed on us."

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